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## NEWS SUMMARY

### GENERAL

## U.S. will act to protect oil

The Carter Administration is considering a military presence to assure the security of the oil-producing Gulf area, U.S. Energy Secretary Dr. James Schlesinger said.

Defence Secretary, Dr. Harold Brown, earlier endorsed Dr. Schlesinger's statement when he said the U.S. would take appropriate action, including the use of military force, to protect Middle East oil supplies.

Meanwhile, President Carter intervened directly in the Camp David Middle East peace talks. Afterwards, both Egyptian and Israeli Foreign Ministers were due to fly back to their countries to consult on any progress made during the four days of talks. Back Page

### Yemen fighting

Fighting was ranging on the border between North and South Yemen, and the Nationalist Democratic Front of South Yemen claimed to have occupied two North Yemen towns. North Yemen reported heavy civilian casualties. Page 2

### Soldiers killed

Two soldiers died and one was seriously injured in a shooting incident in the Woodburn barracks, West Belfast. The Army said neither the IRA nor any terrorist group was involved.

### Election blow

UK political parties look like having to fight the forthcoming direct elections to the European Parliament without any financial support from the Government. Ministers have virtually ruled out the possibility of getting the necessary legislation through Parliament before June 7. Back Page

### Peace conditions

Tanzania said it would not consider the Organisation of African Unity's peace proposals for ending the war with Uganda unless four conditions were met. These included OUA condemnation of Uganda's President Idi Amin, and payment by Uganda for damage during the border fighting. Earlier Story, Page 2

### Bombing probe

Police expect soon to complete their investigations into the bombings in Yeovil, Somerset. They are satisfied that only one person was responsible for the blasts, and have ruled out any IRA involvement.

### Cheap fares end

British Rail is to phase out monthly return and economy fares this year, and introduce more Big City Saver fares to 26 destinations in South Wales, Yorkshire and the North East.

### Briefly...

A rail guard was killed near Portsmouth when his train struck a crane repairing the next track. Nine other, including the train driver, were taken to hospital.

Soviet Union launched two-man spaceship Soyuz 32 to dock with Soviet space station Salyut 6.

Duchess of Windsor, aged 82, was said to be in good condition after an operation for an intestinal complaint.

Chris Delfino, 22, of Woolwich, South London was stabbed to death in a pub brawl.

The Queen is to open the £32m Dubai dry dock and ship repair yard built by Costain and Taylor Woodrow.

### BUSINESS

## Fluor wins new SASOL contract

Fluor Corporation, one of the U.S.'s leading engineering and management services companies, has captured the construction contract for South Africa's planned £1.5-billion expansion of the SASOL 2 oil-from-coal project.

Fluor was awarded the original contract for phases one and two of Sasol in March 1975. Completion of these facilities is expected next year. Fluor estimated the cost of phases three and four of SASOL at more than £1bn and scheduled their completion for 1982.

● **BIGGEST** Japanese trade mission to visit Britain arrived in London yesterday, providing evidence that Japan intends to reduce its trade surplus by stepping up imports rather than limiting exports. Back Page

● **LEADING** European accountants meet members of the American Institute of Certified Public Accountants in Amsterdam on March 5 to discuss a possible extension of the scope of U.S. peer reviews to include UK and European accountancy firms. Page 4

● **EXCHANGE** controls on capital movements overseas are strongly attacked for damaging the economy and for curtailing individual freedom. In a new study published by the Institute of Economic Affairs. Page 4

● **GRAIN** stores big enough to hold 300,000 tonnes of corn and built a year ago to fulfil Common Market obligations at a cost of almost £4m, are standing virtually empty. Page 4

● **MEETING** today at No. 10 Downing Street between Prime Minister and NUM leaders could decide whether the miners' pay claim will be settled peacefully this year. Page 4

● **NATIONAL** Association of Head Teachers and the National Union of Teachers have fallen out over negotiating tactics on a joint 34.5 per cent pay claim.

● **HITACHI**, the Japanese electrical and electronics group, is looking for a site in Europe to set up a microelectronics manufacturing plant. Page 2

● **PEKER** PAN Bakeries, Belfast, which is faced with closure, is expected to announce nearly 500 redundancies today. The bakery's union is seeking an urgent meeting with Northern Ireland Industry Minister Mr. Don Connaughton. Page 4

● **LOTUS GROUP** will collect £4.5m from a deal with Chrysler UK involving the launch of a high-performance version of the Sunbeam in Britain soon. Saab moves into the highly-competitive "executive" sector of the UK car market today, with the launch of its 900 series. Page 4

● **THIS YEAR** may well mark the end of the severe decline and the start of a recovery in the nickel business. Mr. J. Edwin Carter and Mr. Charles Baird, respective chairman and president of Inco, say in their annual report. Page 26

● **FINANCIAL TIMES** grocery prices index rose only marginally during February after the sharp increase in the index in January. Page 6

● **CARPETS** of Worth, sole remaining part of Bond Worth Holdings, has been bought for £4.8m by a consortium of Arab investors, operating under a recently-formed company called Near East. Page 6

● **IMPERIAL** Group is again providing for capital investment worth about £100m in the current year. Last year, the group's programme amounted to £103.4m. Page 26

## Civil servants may extend strikes as 1,300 are called out

BY CHRISTIAN TYLER, LABOUR EDITOR

Civil Service unions are planning to widen the strikes which began at midnight in about 20 Government centres. But details are being kept secret to prevent the Government taking avoiding action.

From last night more than 1,300 staff were called out, many of them in computer offices handling payments and receipts worth millions of pounds, in order to force the Government to declare its hand on the exact timing of the civil servants' next pay increase.

Leaders of the Civil and Public Services Association and of the Society of Civil and Public Servants, representing clerical and executive grades, are to announce further indefinite strikes this week unless they are offered serious talks with the Civil Service Department.

The total effect of their action could take a day or two to become clear. But the unions expect considerable support, since they have undertaken to pay the striking members the same amount as their take-home pay from the last wage packet. This could mean up to £100 a week for some of the senior grades.

The Civil Service Department was unable to assess the likely overall impact last night. But Lord Peart, Lord Privy Seal, again condemned the action.

He said: "I want to make it absolutely clear that I have assured the unions that the Gov-

ernment will implement the findings of the pay research unit and that the increase will be staged subject to negotiations."

But Mr. Gerry Gilman, general secretary of the SCPS, said officials had already had every opportunity to negotiate about staging, and that his members now "simply distrust" the Government.

Mr. Ken Thomas, of the CPSSA, said at the weekend that the Prime Minister was "acting like a 19th-century mill-owner". Mr. Callaghan's own statements and his past handling of the civil servants are thought to have contributed to the present outburst by the two unions. Other Civil Service unions have refused to take part.

However it is unlikely that talks at some level will not take place this week.

The unions, now completing their analysis of the pay research unit's findings, expect full revival of their decline in earnings relative to the private sector to mean rises of 26-36 per cent.

Details of the selective action so far were given at the weekend. Among the main centres chosen are the Southend computer dealing with revenue from value-added tax, estimated by

the unions at £500m a week. Payments of £150m-£200m a week are also said to be threatened.

Subsidies to farmers estimated at £5m a week may be affected by a strike at the Guildford computer of the Ministry of Agriculture and the Scottish Office.

The two unions have also aimed at disruption of communications at the Department of Trade and called out Foreign Office cypher clerks who process communications with British embassies.

Searches at Companies House in Cardiff and its London office may also be affected, as well as the distribution of coins from the Royal Mint. Court proceedings in Scotland may be interrupted.

Meanwhile, the Government is pressing ahead with plans for a special body to carry out a similar study for manual workers in local government and the Health Service.

This is in spite of the rejection of a 9 per cent offer by the executive of the National Union of Public Employees. These informal discussions may not become public until the result of the membership's voting is known.

Lambard, Page 12

## Iran will cancel its options to buy Concordes

BY SIMON HENDERSON IN TEHRAN

IRAN AIR intends to drop options to buy three Concorde aircraft worth \$27.5m for five Boeing 747 jumbo jets and six European Airbus A300s. Mr. Hushang Tajadod, its new managing director, said at the weekend.

High debts and low revenues following the overthrow of the Shah this month are given as the reasons. Drastic and permanent cuts in the airline's network seem inevitable as Mr. Tajadod said his most urgent task was to pay off the debt.

A two-month anti-Shah strike in the airline ended last week with the resumption of a limited service both domestically and internationally.

Overseas flights, though, have been hit by a ban on travelling affecting all adult Iranian males

as the revolutionary forces continue their purge of officials of the Shah's regime.

A jumbo aircraft to London on Saturday carried seven passengers while only ten were aboard a flight to Rome and Paris.

The cancellation of the Concorde options had long been expected and prospects for sales of the 747s and Airbus had declined with the increase in political turmoil during the last few months.

The airline is also cutting its expatriate staff including pilots and engineers. About 50 per cent of the flight crew are expatriates, as are many of the cabin staff—especially hostesses.

Apart from the aircraft cancellations, Mr. Tajadod said routes to Oman, Abu Dhabi and

Sharjah were to be cut, and plans for services to Los Angeles, Zurich and the Far East are to be shelved. Ten Iran air offices in the Gulf and Far East are to be closed.

In an interview with a local newspaper Mr. Tajadod said Iran Air was no longer contemplating being the world's fastest-growing airline—a prominent feature of its extensive advertising campaign—simply because it sounded impressive.

Iran Air's present fleet consists of five Boeing 747s, seven Boeing 707s, eight 727s and four 737s. Two Airbus had been leased from Air France pending the delivery of the main order which included options on three more aircraft.

Guerrillas oppose new Army, Page 2

## Chrysler sells South American car and truck plants to GM

BY JOHN WYLES IN NEW YORK

CHRYSLER Corporation's forced retreat to its U.S. base is continuing with the sale to General Motors of car and lorry assembly plants in Venezuela and Colombia.

The significance of the agreements is double-edged. They are a further indication of the radical moves Chrysler is being forced to take to ensure survival through the 1980s and they give General Motors a potentially important boost in its bid to build overseas operations to rival Ford.

Chrysler says that both its Venezuelan and Colombian operations were profitable last year but it will not say by how much, nor the price which General Motors is paying for them. Of the two agreements, the Venezuelan appears to be the most significant.

The plant at Valencia employs 2,138 people and produced

20,837 cars and 16,140 lorries last year, to give Chrysler about 19.6 per cent of both markets in Venezuela. Ford dominates both car and lorry sales in that country with GM second on cars and Chrysler third. On trucks Chrysler is second and GM third.

"Our Venezuelan operations are bursting at the seams," GM said yesterday adding that the combined GM and Chrysler sale could put GM ahead of Ford in Venezuela.

But GM will not, of course, be producing Chrysler cars which means that Chrysler is virtually sacrificing this market because import restrictions make it very difficult to sell into Venezuela.

In Colombia, Chrysler's 77.4 per cent stake in its subsidiary there is being sold to GM. This is a smaller market than Venezuela, but one in which Chrysler held 22.7 per cent of car sales

last year and 37.9 per cent of lorries. About 7,934 cars and 11,772 lorries were assembled by the Colombian subsidiary. GM's sales in Colombia are minimal—less than 1,000 units last year—and the car market is led by Renault, with Chrysler second, and lorry sales by Chrysler with Toyota second.

By pulling back from abroad and other measures, Chrysler is struggling to finance a \$7.5bn capital expenditure programme for the period to 1984. One of its most immediate concerns is to halt the erosion of its domestic base.

Its car sales in North America have been in a slump for many months and this is thought to be an important factor in the early retirement of Mr. Robert K. Brown, 59, who is giving up his post as executive vice-president for sales and marketing in the late summer.

The Beatrice Field, 12 miles off the coast of Scotland in Moray Firth, which is due to start production in 1981. Late last month the British National Oil Corporation bought a share in the field from Hunt Oil of the U.S.

At that time there were suggestions that other partners in the field, including P & O, might like to quit, or at least reduce their shareholdings. Costs of developing the field are expected to be around £300m.

On the other side of the Atlantic, assets include P & O, based in Louisiana, which operates a fleet of trucks, a number of pipeline systems, and a storage business.

## Goodyear workers vote for night shift

FINANCIAL TIMES REPORTER

WORKERS AT the Goodyear Tyre factory in Clydebank backed down yesterday from their refusal to accept a Friday night shift, after the management threatened to close the factory with the loss of 700 jobs.

The workers' change of mind has prompted new talks today between the Government and the company to explore the chances of saving the plant.

The talks are to be held in London between Mr. Gregor McKenzie, the Scottish Office Minister, and Mr. West Hansen, chairman and managing director of Goodyear Great Britain, subsidiary of the U.S. multinational.

Last week the company gave 90 days' notice of its intention to close the factory because of the refusal by 330 manual workers to accept a 15-shift working system instead of the present 14 shifts.

After the threat of closure, the men changed their minds and voted overwhelmingly to accept the new shift system which would mean their working one Friday night in three. But the company may not now accept the change of heart. Announcing the closure last Tuesday, Mr. Hansen said it had been negotiating unsuccessfully with the men for the past nine months in an effort to improve the plant's low productivity.

### Union talks

The employees had repeatedly turned down the management's proposals. After nine months of fruitless talks, the company could see no further purpose in postponing its decision to close the factory. "We are not bluffing. We have considered very carefully and we have made our decision. The plant will close," Mr. Hansen said.

Mr. John Miller, national secretary of the Transport and General Workers' Union, said he hoped the company would agree to fresh talks with the unions.

The Clydebank plant is the only one of Goodyear's European operations which does not have a fully-manned Friday night shift. Its output per man-hour is less than half the company average in European plants and its losses, estimated at up to £10,000 a day, have had to be off-set by profits from other plants.

Absenteeism is "considerably higher" than at other plants and its scrap rate is twice the European average.

The Clydebank area is already facing the loss of thousands of jobs at other factories.

## China 'will stay out of Hanoi'

BY JOHN ELLIOTT IN PEKING

INTENSE FIGHTING between Chinese and Vietnamese forces continued yesterday but a senior member of the Peking Government said that China's invading army will not attack Hanoi or occupy the area around the city.

In an apparent effort to calm growing Western fears over the scale of China's military incursion into Vietnam, Mr. Wang Zhen, a vice premier, said China had "no intention" of attacking Hanoi.

Mr. Zhen's remarks will make it slightly easier for Mr. Michael Blumenthal, the U.S. Treasury Secretary, and Mr. Eric Varley, Industry Secretary, to discuss economic links with China. Both men are in Peking for talks with the Chinese at present.

Mr. Zhen said China had "no intention of occupying a single inch of Vietnam territory." He said the Chinese wish to teach the Vietnamese a lesson and added: "We are still teaching them a good lesson."

## '16,000 out of action'

BY RICHARD NATIONS IN BANGKOK

RADIO HANOI yesterday reported that it had put out of action 16,000 Chinese troops, destroying more than 100 military vehicles including 20 tanks, in the first week of the border war.

Military analysts in Bangkok confirm fierce fighting is spreading where Chinese forces are consolidating their threat to control the main invasion corridors leading from Vietnam's mountainous frontier with China to the strategic heartland of the Hanoi-Haiphong sector in the Red River delta.

Western journalists who returned here on Saturday from near the provincial capital of Lao Cay, close to the China-Vietnam border, witnessed a Chinese artillery barrage which veterans of past Indo-China wars consider the heaviest on record. They said three howitzer shells were exploding every second for long periods.

Intelligence reports reaching Bangkok indicate the Chinese have driven a division-size column 8 miles south-east of Lao Cay down the Red River valley, threatening to command one of the main routes leading 180 miles south-east to Hanoi. Reporters back from the scene say the Vietnamese are moving up reinforcements to block and envelop the Chinese advance.

Long-range artillery duels are also continuing at Lang Xon, another frontier provincial capital, where Vietnamese fortifications block—at least for the moment—the Chinese advance from "friendship pass" to the beginning of another principal invasion route, Highway 1-A, 65 miles north-west of Hanoi.

Military analysts say the threat of Soviet retaliation remains an adequate deterrent against a Chinese thrust deep into Vietnam.

—The point of the Chinese

game at the moment is only to threaten Vietnam's strategic targets not wipe them out in the hopes Hanoi will be forced to commit their most cherished divisions to the battle," one Western diplomat commented.

So far, the brunt of the first week's fighting has been borne by Vietnam's regional defence forces which are armed with heavy weapons, artillery and armour. But Hanoi has begun to move a regiment-size regular force to the front, according to informed diplomats, although not from the divisions protecting the vital Hanoi-Haiphong sector.

A third front is expanding on Route 4, a lateral highway and key supply line for the northern salient of Cao Bang. Vietnamese troops have been trapped by numerous secondary Chinese thrusts and are said to be fighting back fiercely.



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## OVERSEAS NEWS

# Guerrillas join to oppose plans for new Iran Army

BY ANDREW WHITLEY IN TEHRAN

A POWERFUL ALLIANCE took shape in Iran over the weekend, in potential conflict with Iran's essentially conservative authorities. The Islamic guerrilla group, the Mujaheddin-e-Khalq, joined forces with their Leftist rivals, the Fedayeen-e-Khalq, in opposing the re-formation of Iran's armed forces, and publicly demanding the establishment of a "People's Army."

The Mujaheddin's declaration, at a large rally at Tehran University on Saturday, coincided with the first deadline for soldiers to return to their units and barracks, set by Gen Mohammad Vajdi Qarani, the chief of staff. The call to return has apparently had only limited success, as yesterday the state radio was still broadcasting reminders.

Another 23 generals were dismissed yesterday, bringing the total so far to over 200. More significantly, relatively young colonels are being appointed to such key staff positions as the head of military intelligence. No conscripts are to be called

up this year, according to an official announcement. The period of service is also to be reduced, to one year. In the past, some 60 per cent of Iran's 285,000-strong ground forces were conscripted, but the future emphasis is likely to be on a smaller, more professional force.

With nearly all the thousands of U.S. and British advisers out of the country, a last-minute hitch has led to an awkward problem for Whitehall. Local Khomenei committeemen have detained a four-man team from the British Defence Ministry's International Military Sales (IMS) team at Masjid-e-Suleiman, in the south-west.

Two of the Britons were released on Saturday, after a fortnight under virtual house arrest, and allowed to fly to Tehran in preparation for leaving the country. The other two, Mr. Don Evans and Mr. Eric Sant, were brought here by helicopter yesterday under guard. The two worked at the Chieftain tank training

centre.

Meanwhile, the emergence of the Mujaheddin-e-Khalq guerrillas—the biggest of the three militia groups—as a publicly identifiable force determined to ensure its views are taken into account, poses a serious challenge to Dr. Mehdi Bazargan, the Prime Minister. The leader of the Mujaheddin, Mr. Massoud Rajavi, named openly for the first time, told his followers that the National Guard now being created by Dr. Bazargan—the so-called "Guardians of the Revolution"—must not turn into a "criminal body like that in Iraq," hunting and exterminating "true revolutionaries."

In demands very similar to the nine-point declaration issued by the Marxist Fedayeen after their Friday rally in Tehran, the Mujaheddin have called for the public trial "by the people and in people's courts" of the Shah's officials, and for local democracy through elected councils in factories, Government offices and army barracks.

## China takes a tough line in talks with British

BY JOHN ELLIOTT IN PEKING

CHINA took a tough line at the start of trade talks here with Mr. Eric Varley, the British Industry Secretary, in the opening session of the talks, Mr. Wang Zhen, Vice-Premier with special responsibility for defence and industry, indicated that Britain might have to trim its hopes for a trade agreement worth £10bn.

Mr. Wang Zhen said any total figure must be realistic and not simply a global estimate. He stressed that the Chinese paid close attention to price, delivery and reliability before placing orders.

At the same time, Mr. Michael Blumenthal, U.S. Treasury Secretary, flew into Peking to discuss the United States' economic relations with China. With the British Government unwilling to move very far on selling the Harrier jump jet to China so long as the Vietnam invasion continues, it seems the UK's initial hopes for agreeing an overall £10bn

figure may well not be reached. However, the opening day of the talks was reported by both sides to have gone well. The talks involved not only Mr. Varley and his civil servants having meetings with the Chinese but also Mr. Varley's delegation of ten industrialists meeting Mr. Zhen and various officials.

Mr. Zhen said at a banquet given for Mr. Varley in Peking's Hall of the People "what we plan to do together is of great significance." There were "bright prospects for co-operation between our two countries."

He looked forward to visits to China soon by Dr. David Owen, Foreign Secretary, and Mr. John Smith, Trade Secretary, and said that China would be sending delegations to the UK covering health issues, education and the armed forces.

The armed forces delegation would, he said, be "high level" but he did not spell out what it would do.



President Idi Amin

## Envoys try for peace in Uganda

By John Worrall in Nairobi

PEACE ENVOYS from the Organisation of African Unity (OAU) flew from Nairobi to Tanzania and Uganda to try and arrange a ceasefire in Uganda as Tanzanian troops and Ugandan exiles fought their way through Masaka, 40 miles inside Uganda.

The peace missions will have less trouble with President Idi Amin than with President Julius Nyerere. President Amin has agreed to a ceasefire, but President Nyerere is insisting that President Amin be branded as the aggressor.

Uganda Radio admitted at the weekend that Tanzanian troops and Ugandan exiles had entered Masaka, a garrison and coffee town 80 miles from Kampala, and all able-bodied civilians had left the town.

Communications with Zaire, Rwanda and Burundi had been cut by the Tanzanians and fierce fighting was going on. Diplomats in Kampala said the Tanzanian offensive was on two fronts: one force was at Masaka and another was advancing towards Mbarara, a small town to the west.

AP adds from Dar es-Salaam: About 1,000 Arab military advisers are in Uganda, according to the Save Uganda Movement (SUM), which is fighting to overthrow President Amin. Moroccan and Palestinian soldiers are training President Amin's army, the SUM said.

## Rhodesian train attacked

By Tony Hawley in Salisbury  
ZIPRA guerrillas opened fire on a Rhodesian passenger train "at a point on the international boundary" between Rhodesia and Botswana on Saturday afternoon slightly injuring two people, Rhodesian military headquarters announced last night. The train was halted and there was minor damage to the track.

This is the first occasion on which guerrillas are known to have attacked a passenger train on the main line through Botswana to South Africa. Although there is a direct rail link to South Africa via Beit Bridge, this does not cater for passenger traffic.

The railway line through Botswana is also used to ferry Zambian copper to the South African ports and vital imports to Zambia from South Africa. Accordingly this latest attack poses a threat to President Kaunda's government as well as to the Rhodesians.

## Fighting rages in Yemen

Fighting was reported raging in the border area between the two Yemeni states as a front based in South Yemen claimed to have occupied two North Yemeni towns, Reuters reports from Amman.

The Nationalist Democratic Front (NDF) opposed to President Ali Abdullah Saleh of North Yemen said in a statement issued in Aden that its forces had occupied the towns of Qataba and Moryes just inside North Yemen but it said heavy fighting was continuing. Each side has accused the other of provoking clashes which began on Friday.

Arab League Council meeting North Yemen called for an to discuss the situation which North Yemeni Foreign Minister Abdullah al-Asnag said was seriously deteriorating.

## Turkey renews martial law

By Metin Munir in Ankara  
THE TURKISH Parliament yesterday voted by 337-225 to extend martial law in 13 of the country's 67 provinces for a further two months.

The request for the extension, tabled by the Prime Minister, Mr. Bulent Ecevit, was upheld by all the parties except the main opposition Justice Party (JP) of Mr. Suleyman Demirel. The JP is not opposed to martial law but to the way it is run by Mr. Ecevit. The Right-wing party wants a tougher martial law.

The provinces under martial law include Ankara, Istanbul and Adana as well as 10 others in Eastern Turkey where sectarian tension is high.

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## Bitter steelworkers besiege Longwy police headquarters

BY TERRY DODSWORTH IN PARIS

HOSTILE REACTIONS among the French steel unions to the Government's latest proposals to cushion the run-down of the industry spilled over at the weekend into a violent attack on the police station at Longwy in Lorraine.

A group of steelworkers, estimated at about 500, laid siege to the police headquarters, hurling stones and petrol bombs, after they had been ejected from a television relay station which they had taken over.

The group, eventually dispersed by teargas, went on to sack the employers' association building, burning furniture on the pavements outside.

These confrontations at Longwy, the worst-hit steel town, raised further questions over the Government's ability to control the increasingly embittered steel workers.

The measures presented on Friday by M. Andre Giraud, the Industry Minister, were expected to go a long way towards taking the sting out of the industry's redundancy programme. But the unions emerged from the protracted meeting in an antagonistic mood, and the ill feeling in the steel towns appears to be gathering force rather than diminishing.

M. Giraud's most novel proposal was for establishing a retraining company at Longwy, partly financed by the State and partly by the European Coal and Steel Community. This would take on and retrain workers not covered by the early retirement and job creation plans, he said, and assure everyone at Longwy of a job until the end of this year.

Denain, the other badly hit steel town, would also be able to provide all its workers with jobs during the next 10 months under the provisions of the other Government plans which include:

- Reduction of the early retirement age to 55 (from the present 55 years 8 months) and to 50 for workers employed in the most punishing jobs.

- Payments of special gratuities over voluntary retirements.

- Joint working parties to discuss the problems of the industry.

- Further efforts to bring jobs to the steel regions.

The unions attacked the training company suggestion as a "get-to" and "parking lot" for the unemployed, and both main unions—the Communist-led CGT and the Left-wing steelworkers' union, the CFTD—stressed they wanted to see a fundamental alteration in the plan to reorganise French steel manufacturing.

## Spain prepares to vote

BY ROBERT GRAHAM IN MADRID

THE SPANISH general election campaign has now entered its final three days. But the campaign has so far failed to clarify the two inoperable candidates existed at the outset—the level of abstentions and the extent to which the two main parties, the ruling Union de Centro Democrático (UCD) and the Socialists (PSOE), have influenced the large number of floating voters.

The election is due to take place on Thursday. But as of Tuesday night all electioneering will stop, allowing the 26.8m voters a day of "reflection."

The weekend has witnessed a hectic round of meetings by the leading figures in the major parties. However, there has been little to live up to what most commentators regard as an exceptionally dull campaign. Party organisers report a significant drop in voter interest for these elections compared with the first democratic elections of June 1977.

This time 18-year-olds are being allowed to vote, and parties of the extreme left, which in June 1977 were still illegal, are presenting candidates among the 5,687 contesting 350 seats for the lower house of Parliament.

One private poll, which the UCD endorses, last week gave the UCD 35 per cent of the vote, PSOE 32 per cent, the Communists 11 per cent and the right wing coalition, Coalición Democrática (CD) 7 per cent—the remaining votes being picked up either on the extreme right or on the extreme left. Although the percentage for the two main parties may be questionable observers are agreed that the Communist Party has made some impact and will probably increase its vote while the CD which is basically the old Alianza Popular of Sr. Manuel Fraga seems to have made little impact.

## Clampdown on Irish wages

BY STEWART DALEY IN DUBLIN

IRELAND'S GOVERNMENT is going to resist fiercely pressure for what it considers inflationary wage increases. This was the main policy statement to emerge from the annual conference of the ruling Fianna Fail party which ended after three days last night.

In his presidential address Mr. Jack Lynch, the Prime Minister, said: "When we see public sector employees demanding income increases of 40 or 50 per cent it is clear that many people have lost touch with reality."

Mr. Lynch's Government had been extremely worried about the wage explosion, particularly in the public sector. Its thinking has been that wage increases must be largely single figure if the ambitious targets for growth and reduction of unemployment are to be met.

In a jibe at Britain, Mr. Lynch said it would not do to try and impose the philosophy of a neighbouring island as an example of how things should be done in Ireland.

## A FINANCIAL TIMES SURVEY

# CALCULATORS

APRIL 19 1979

The Financial Times is planning to publish a Survey on Calculators. The main headings of the provisional editorial synopsis are set out below.

**INTRODUCTION** Fast progress in calculator design, particularly in the medium-priced or "executive" range, over the past three years has not rekindled demand. But those manufacturers who are unable or unwilling to follow the Japanese lead into the ultra-slim arena may feel the pinch for replacement sales.

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## Japan faces criticism of Asians at trade talks

By Brij Khindaria in Geneva

ASIAN COUNTRIES, particularly those in the Far East, are becoming increasingly dissatisfied with Japan's attitude towards their interests in the Tokyo Round table negotiations now in the closing stages here.

Surprisingly, a wider gap in ability to understand one another is reported between Japan and the Asians than between Japan and the Common Market or the U.S. Australia appears to be doing a better job of belonging to Asia than Japan.

A part of Japan's difficulties are blamed on a lack of any clear policy towards developing nations in general and south-east Asia in particular.

Japan's traditionally high tariff and non-tariff barriers to trade appear to be directed increasingly at the Asians because of an apparent misunderstanding of the needs of countries in the neighbouring region.

Tokyo seems finally to have grasped that aid to developing countries is not only a way to improve its international image but also a means of ensuring subsequent economic benefit.

In line with this, Japan has doubled its aid efforts in recent years although the proportion of official development assistance (ODA) to its gross domestic product is still well below the 0.7 per cent level set as a United Nations target.

But where Japan seems to have fallen down is its tight-fistedness concerning trading concessions and access to its markets for the processed foods, semi-manufactured and manufactured industrial products of its neighbours.

So far Japan has pleaded that such imports from South-east Asians further threaten its small and medium size industries in its already disadvantaged regions. The Japanese Administration also cites political pressures in Parliament from members who depend heavily on the vote of farmers.

## Pakistan oil agreement

By Chris Sherwell in Islamabad

THE PAKISTAN Government has signed its third agreement with an American oil company for the exploitation of the country's untapped oil resources. The agreement, with Occidental, covers exploration and production in the Sukkur area of the southern province of Sind.

Last year the Pakistan Government signed agreements with Amoco and with Gulf, the latter incorporating the novel feature of World Bank involvement. In January, Canada provided Pakistan with a \$15m soft loan for exploration and for development.

Under the latest agreement, Occidental will shoulder 80 per cent of the risk capital on exploration and drilling, with Pakistan's Oil and Gas Development Corporation (OGDC) bearing the remainder.

## Sweden decides not to develop new light attack aircraft

By WILLIAM DUFFLORCE IN STOCKHOLM

THE LIBERAL minority Government has decided against developing new light attack aircraft for the Swedish air force. Its decision will probably lead to the dismantling of Saab-Scania's aircraft research and development capacity. It also implies a departure from Sweden's post-war defence philosophy of manufacturing essential weaponry at home.

With backing from the Social-Democrat opposition and the Centre Party the Liberals will have a parliamentary majority behind them. Mr. Ola Ullsten, the Prime Minister, said Saab-Scania would be able to continue its aircraft operations in reduced form.

The company was already negotiating new contracts with foreign manufacturers and could get Government support for a switch to civil aircraft activities. An industrial fund

of some SKr 300m (£34.5m) could be established for this purpose.

Saab-Scania has component supply contracts with British Aerospace and McDonnell Douglas and has also been discussing co-operation on new aircraft with Airbus Industries and the Dutch Fokker company. The Swedish Commander-in-Chief, General Lennart Ljung, will now devise a procurement programme for the air force based on the Saab-Scania Viggen currently in series production. The alternatives involve development of a new attack version of this aircraft and larger orders for both the present attack version and the Interceptor version.

Mr. Ullsten also envisaged the possibility that Saab-Scania could build a new "armed trainer" simpler in design and cheaper than the light attack aircraft project.

## SHIPPING REPORT

### Freight rates in grain trade improve sharply

By OUR SHIPPING CORRESPONDENT

FREIGHT rates in the grain trades improved sharply in some areas last week, showing owners' success in starting to recoup higher fuel costs and some shortage of tonnage following heavy Russian chartering.

Rates were particularly strong for the Gulf-Japan grain voyage, with a 50,000 ton cargo reaching \$14.75, which is \$1.50 better than in the early part of the year and a solid improvement on the previous week.

Brokers believe that the market will continue to rise during March, in spite of the return of a number of combined oil-carrying vessels into the dry trades. The decision by some owners of combined vessels to rely on dry trades rather than the oil

business is mainly a reflection of continued problems in Iran.

With an excess of large tonnage still available in the Gulf, rates for VLCCs remain depressed at Worldwide 20 for the voyage west.

In other tanker loading areas, there is a high degree of activity as traders seek alternative sources to the Gulf, but this appears to have raised rates last week only in the Caribbean.

In all sectors, owners are trying hard to push up rates to cover higher bunker charges. Many liner conferences, which do not have to wait for the market to respond as do spot traders, have already announced bunker surcharges of between 7 and 8 per cent.

## World Economic Indicators

		TRADE STATISTICS			
		Jan. 79	Dec. 78	Nov. 78	Jan. 78
UK £bn	Exports	2,614	2,614	2,624	2,625
	Imports	2,632	2,632	2,632	2,639
	Balance	-0.189	-0.018	-0.008	-0.014
W. Germany DMbn	Exports	22,102	25,040	25,375	21,312
	Imports	21,053	21,200	21,243	19,414
	Balance	+1,049	+3,840	+4,132	+1,898
France Frbn	Exports	31,850	30,543	31,857	26,877
	Imports	31,800	31,414	31,533	28,713
	Balance	+0.051	-0.871	-0.676	-1,836
U.S. \$bn	Exports	12,140	12,511	12,010	11,030
	Imports	15,188	15,207	15,140	13,059
	Balance	-3,048	-2,696	-3,130	-2,029
Italy Lirbn	Exports	4,601	4,620	4,620	3,518
	Imports	4,372	4,275	4,253	3,265
	Balance	+0.229	+0.345	+0.367	+0.253
Holland Flbn	Exports	9,629	9,602	9,497	9,610
	Imports	10,404	10,442	9,453	9,546
	Balance	-0.775	-0.840	-0.956	-0.936
Japan \$bn	Exports	8,516	8,906	8,870	7,028
	Imports	4,981	4,813	4,820	5,813
	Balance	+3,535	+4,093	+4,050	+1,215
Belgium Frbn	Exports	136,091	120,848	94,337	119,338
	Imports	134,484	120,720	119,226	124,697
	Balance	+1,607	-0.672	-24,889	-4,759

## New steel plant for India is proposed

By K. K. Sharma in New Delhi

A CONSORTIUM of French companies is to submit a proposal for establishing a port-based steel plant in India within a few weeks. A technical team is to visit India to make a feasibility study of the project.

This was indicated by Mr. Stephane Thouvenot, leader of a 24-member delegation of French industrialists and bankers which has just completed a 12-day visit to India.

India has been seeking offers for port-based steel plants from other countries on the basis that the investors will buy back all or part of the steel produced. If the French offer is accepted, it will be the first major investment by France in this country.

The steel project will involve substantial financial investment and, although Mr. Thouvenot said that the main object of his visit was to identify areas in which transfer of technology could take place, this aspect will inevitably be part of the proposal.

The other main area that appears to have been identified for collaboration is the automobile industry.

The Ministry of Industry has been seeking technology for improving the performance of Indian cars which are obsolete models. The ministry also wants the production capacity of commercial vehicles in the country increased.

The six major areas identified for Indo-French industrial collaboration and transfer of technology are chemicals, steel, automobiles, coal, oil and telecommunications. Agro-industries, like dairies and food processing are also being investigated.

## FRENCH STATE VISIT

### Mexico begins to call the tune

By WILLIAM CHISLETT IN MEXICO CITY

HARD ON the heels of the visit to Mexico by President Carter comes President Giscard d'Estaing who arrives here on Wednesday for four days of discussions. It will be the first visit to Mexico by a French Head of State since President de Gaulle came here in 1964, and emphasises the feeling that everyone is now trying to court oil-rich Mexico.

The main commercial interest of the visit is likely to centre on the agreement, drawn up last December when the French Industry Minister came here, for Mexico to export 100,000 barrels of oil a day to France after 1980.

Then there was talk of the French insisting that the petroleum remained in a Mexican account in the BFCE (the French Foreign Commerce Bank) in order to pressure Mexico into buying French capital goods. But now it has become clear that this is not to be the case.

There was also some haggling over the price of the oil, as Mexico sells at higher prices than OPEC, but now this seems to have been ironed out and the French reluctantly accept the price.

The French normally like to

try to link their deals, but in the case of Mexico this has not proved successful and if pursued would probably run the risk of annulling the oil agreement. Pemex, the State-owned oil monopoly, is having no trouble in increasing its exports—currently just over 500,000 b/d—and can easily find other markets or increase sales to its present ones without entering into price and linkage arguments.

While part of the reason for selling to France is that it would see the fulfilment of Pemex's desire to start to diversify its markets, so as not to be so dependent upon the U.S. which takes 90 per cent of Mexican oil imports, this does not mean at any price.

At about the same time the French deal was drawn up Pemex finalised an agreement to sell 10,000 b/d to Spain after 1980. That arrangement went through without Madrid attempting to twist the Mexican arm and the French have apparently taken the hint.

Assuming that the oil agreement goes ahead, which seems most likely as France is looking to secure an alternative source in the wake of the Iranian troubles, then Mexico's trade deficit would almost overnight

be converted into a substantial surplus.

In 1978 France's sales to Mexico were worth an estimated FFrs 1.4bn (£165m) and Mexico's to France FFrs 400m, according to French statistics. This gave France a surplus of FFrs 1,000m compared to FFrs 564m in 1977. Over the years France's imports from Mexico, chiefly coffee and precious metals have been declining and its exports increasing. These are mainly car parts and capital goods for the electrical and machine industries.

The sale of 100,000 b/d of oil after 1980, by which time Mexico's oil production will be at least 2m b/d, will be worth at current prices £250m for Mexico—not far short of twice the value of France's exports in 1978 to Mexico.

This will give Mexico for 1980 an estimated surplus of £176m and so the need for France to redress the commercial balance is evident. But how to achieve it is difficult to perceive.

Total cumulative French investment in Mexico is estimated at 612m pesos (£18.6m) only 1.7 per cent of the total foreign investment. Britain's is 3.9 per cent and the U.S. 72 per cent.

Mexico is France's third largest customer and supplier in Latin America but still only takes 0.3 per cent of total French exports.

Total business is small, but on the horizon are several important deals. Thomson CSF has in the pipeline a FFr 200m to FFr 300m contract to supply radar control equipment and Creusot-Loire for a similar contract to supply machinery to a steel plant near Monterrey.

Ateliers du Nord de France, the railway equipment company, was invited by GEC to come in on its group bid for the contract for the Mexico suburban railway project, worth £500m and GEC is said to have been one of the front runners for the delayed project.

The French visit, with five Ministers accompanying President Giscard d'Estaing, is a clear attempt to try to get into the Mexican market as it expands. The Mexican President, Sr. Jose Lopez Portillo, told President Carter during their discussions that Mexico was interested in joining GATT and gradually lowering the high degree of protectionism. This will benefit France in the long term, but it is most unlikely that it will redress the commercial balance.

## EEC looks to Latin America for energy

By HUGH O'SHAUGHNESSY

DR. GUIDO BRUNNER, the EEC Commissioner with responsibility for energy, returns to Brussels today after a week's visit to Venezuela and Ecuador which formed part of a Community drive to develop new sources of energy in Latin America.

During his visit to Caracas he stated that the Community was interested in offering Venezuelan technical co-operation in oil exploration, coal mining, solar energy and other fields.

He visited General Rafael Alfonso Ravard, chairman of Petróleos de Venezuela, the state oil company and Dr. Freddy Arocha, the acting Energy Minister.

He continued to Quito for talks with the Ecuadorian government. Meanwhile it is reported from

Georgetown that Guyana has signed an agreement with the French company Cogema for the exploration and extraction of uranium within its borders.

Proposals for the Community to diversify its supplies and increase co-operation with the developing world in the sphere of energy are to be presented to the Council of Ministers next month.

## £2.6m truck order for UK

THE TIMBER Corporation of Rangoon, Burma, has placed a £2.6m order for 140 logging trucks and 30 trailers with Blackwood Hodge, the international earthmoving equipment sales and service group.

This is the second order from the Rangoon Timber Corporation—last year it bought £3m worth of similar equipment.

## PHILIPS

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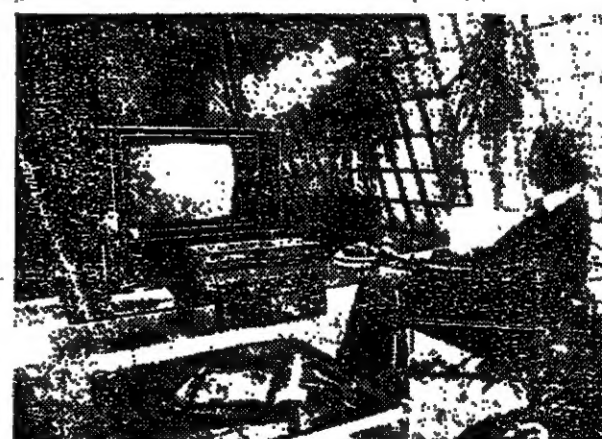
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We also need the model number and serial number of your new set. It's printed clearly on the back of the set, but if in doubt ask your Philips dealer.

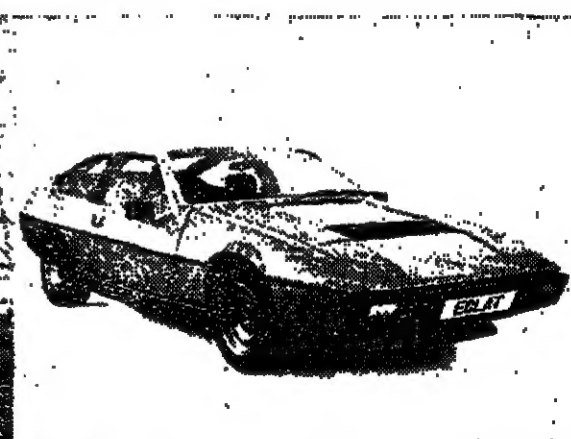
Completed entry forms should be posted to: Philips Video Age Competition, P.O. Box 3, Hoveley, Surrey RH6 9ER.

There are two closing dates for entries. If you rent or purchase in February, entries must be received on or before last post on 15th March. For the March competition the closing date is 17th April 1979.

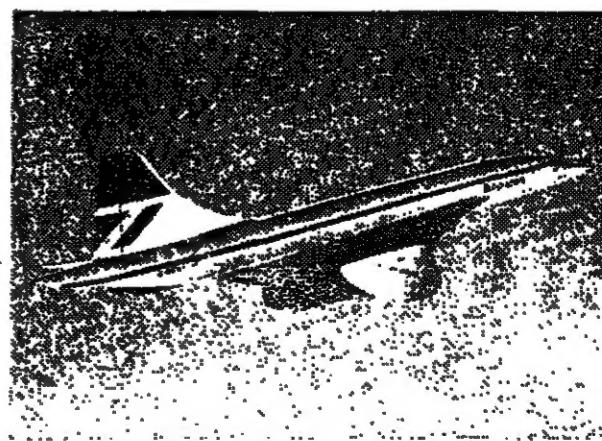
A complete set of rules is available on application from the Philips Video Age competition address.



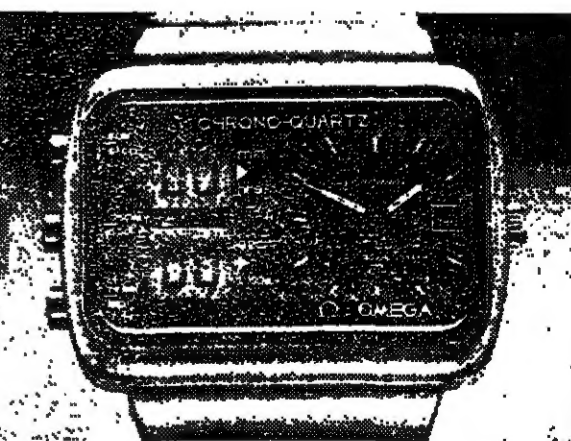
WIN A HOUSE TO THE VALUE OF £60,000.



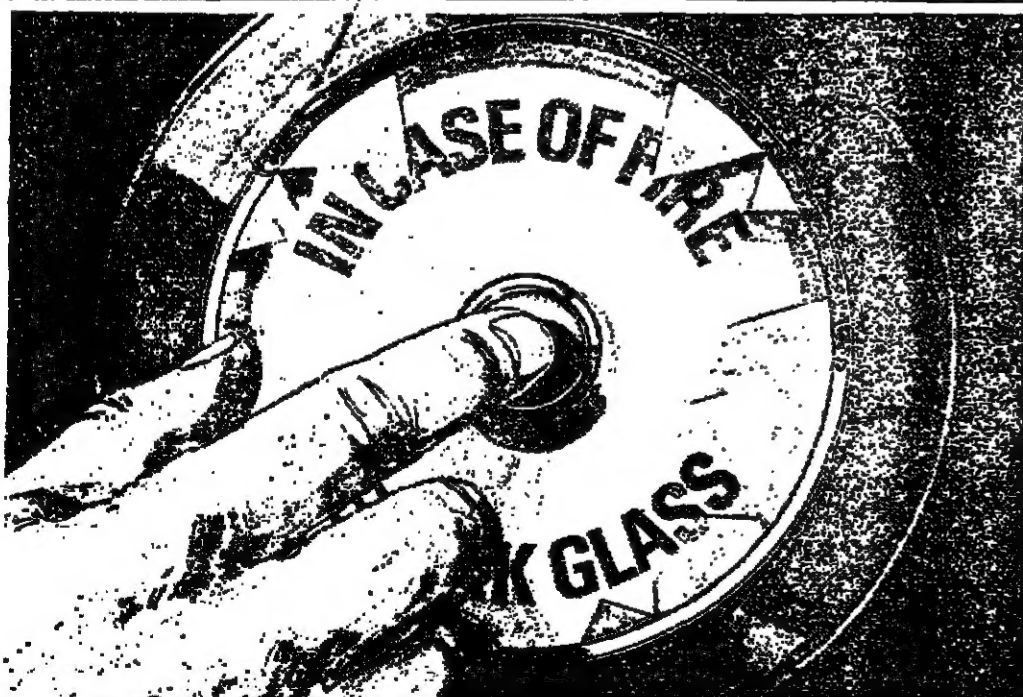
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2. When was colour TV first publicly broadcast in the United Kingdom?  
(a) 1963; (b) 1967; (c) 1970.

3. Satellites are now an important link in worldwide TV broadcasts. Which was the first communications satellite?  
(a) Sputnik; (b) Apollo 9; (c) Echo 1.

4. Who is credited as the inventor of television?  
(a) John Logie Baird; (b) Thomas Edison; (c) Alexander Graham Bell.

5. Which company pioneered domestic video recording in the U.K.?  
(a) Philips; (b) JVC; (c) Sony.

Put your answers in the boxes provided.

1  2  3

4  5

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## UK NEWS

## Accountancy talks on U.S. 'peer reviews'

BY MICHAEL LAFFERTY AND TERRY OGG

LEADING EUROPEAN accountants will meet members of the American Institute of Certified Public Accountants in Amsterdam on March 5 to discuss a possible extension of U.S. "peer reviews" to include UK and European accountancy firms.

It is the first time that European professional bodies have united to discuss a point with their U.S. colleagues and it reflects the concern felt at all levels of the profession in the UK and on the Continent.

Peer reviews involve a complete examination of the procedures and practices adopted by accounting firms auditing companies listed on U.S. stock exchanges.

It was imposed on U.S. accounting firms by the Securities and Exchange Commission which always envisaged the extension of the practice overseas.

A Peer Review Manual written for the institute states that the review "should be concerned with the accounting and auditing engagements performed by the U.S. offices of the reviewed firm and the supervision and control of work on segments of such engagements performed outside the U.S."

It adds that there would be practical difficulties in extending field reviews to cover work performed outside the U.S. by non-U.S. offices, affiliates or correspondents.

The Amsterdam meeting will involve professional accountancy bodies of the UK, West Germany, France and Holland and it follows discussions between leading officials of the UK Institute of Chartered Accountants and the AICPA late last year.

Essentially the Europeans will seek clarification from the AICPA on what the U.S. Government agencies are demanding and how the Europeans are likely to be involved.

One fear is that the AICPA has given into the Securities and Exchange Commission threats to withdraw support for self-regulation by the U.S. profession unless they met all the criteria laid down in the commission's report to Congress.

In its comments on peer reviews, the commission stressed that it "must have sufficient access to the process (of peer reviews) to permit it to make an objective evaluation of its adequacy."

What concerns the UK and

European accountants is the implicit suggestion that outsiders may get to see highly confidential files on non-U.S. clients. The Amsterdam meeting is the first of a series of talks between the professional organisations on either side of the Atlantic, and it is unlikely that anything conclusive will be decided there.

After listening to the Americans, the Europeans want time to consider their position. But they are likely to stress the belief that the onus of proving that there is proper quality control of audit work performed outside the U.S. on foreign operations of SEC-registered companies rests firmly with the primary auditor reporting in the U.S.

Traditionally, regulations affecting accountancy practice are discussed by the professional bodies of the various countries and a consensus is agreed. Then a joint approach is made through the relevant country association to the Government or agency concerned.

As if to underline the strength of feeling on this issue a direct approach by the Europeans to the SEC has been mooted, it is reported.

## Ulster bakery likely to make 500 redundant

BY OUR BELFAST CORRESPONDENT

NEARLY 500 redundancies are expected to be announced today by an Ulster bakery which faces closure.

Peter Pan Bakeries employs 390 people in Belfast and 100 in Londonderry, and has warned officials of the Northern Ireland Bakers' Union to expect severe job cuts. The board is issuing a statement today.

The company, part of the local Hughes-Kennedy group, has been in serious financial difficulties for several months. It has been negotiating with the Northern Ireland Department of Commerce over a possible injection of cash.

There has been no indication yet, however, that the Government will intervene. Mr. Frank Mallon, regional secretary of the

bakers' union, said he understood from the management that the entire labour force would be made redundant early next month. Protective notices were issued on February 12.

The union is seeking an urgent meeting this week with Mr. Don Concannon, the Ulster Industry Minister, to press for Government intervention. The bakery in Belfast is one of the main employers in the unemployment black spot in the west of the city.

Mr. Mallon claimed that Government bread pricing policy which militated against the smaller bakeries was largely responsible for the company's position. The union believed that £500,000 short-term aid was needed to keep the bakery working.

## Chrysler-Lotus in £4.5m deal to build new car

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

THE LOTUS Group will receive £4.5m from a deal with Chrysler UK involving the launch in Britain soon of a high-performance version of the Sunbeam.

The new Sunbeam Lotus, a 2.3 litre, 120 mph road-going version of the Chrysler Lotus rally car, is one of two new sports cars announced by Chrysler UK on the eve of the Geneva Motor Show.

More than 4,000 Sunbeam Lotus cars will be produced over the next two and a half years under the terms of the contract between the two groups. There could be an extension if demand made one worthwhile.

The Sunbeam Lotus will be on sale in the UK in June at a price probably in the region of £5,500 to £6,000. Lotus has developed specially for it a modified version of the engine used by the Chrysler competitions department. The rest of the car is based on the Sunbeam GLS model.

In April, Chrysler UK will also launch the Sunbeam TI, a derivative of the Sunbeam LS. This car will use the existing

## Saab pushes up-market

SAAB OF SWEDEN moves into the highly-competitive "executive" sector of the UK car market today with the launch of its 900 series.

The range of nine cars will be priced from £5,525 to £8,995 and Saab, who has 135 dealers in the country, expects to sell around 4,000 of them in Britain this year.

The newcomers will be competing with the Rover range, the Peugeot 604, the bigger Renaults, Audi and the middle-sized Mercedes among others. The company spent £20m at its main plant at Trollhattan in Sweden on a fully-automated bodyshop for the 900s, increasing capacity from 100,000 to 120,000 a year. This relatively small output makes it essential that Saab pushes up-market to make higher-value cars.

## Cash boost for small companies in North

BY PAUL TAYLOR

A BUSINESS competition sponsored by Shell UK and organised by Enterprise North and Durham University Business School has resulted in additional finance being made available to small companies setting up in the North.

An interim report on the Build Your Own Business Competition launched last November and which ends on March 31 says that there have been over 1,000 inquiries so far about the competition but that the main problem facing the potential small business entrepreneur remains "the issue of insufficient start-up finance."

The report notes, however, that in addition to the £10,000, £5,000 and £2,500 prizes offered by Shell for the winners, substantial additional capital has now been made available to most of the finalists.

New Town Securities, a joint

National Enterprise Board and Midland Bank venture, has agreed to offer finance up to £25,000 to each competition finalist whose idea has been accepted by the judges as commercially viable and which results in the setting up of a business in the region.

The Industrial and Commercial Finance Corporation, a subsidiary of Finance for Industry, is to consider providing start-up capital for all competition entries judged commercially viable and a clearing bank has agreed to give special consideration to entries approved by the judges.

In addition, the Washington Development Corporation has offered a two-year-rent-free factory, a rented home, grants for moving, and counselling service to the competition winner providing he sets up a company in Washington New Town.

## Heart attacks linked to sunspots theory

BY DAVID FISHLICK, SCIENCE EDITOR

A LINK between sunspots and heart attacks is suggested by a scientific report in the journal Nature.

The authors believe they have found a statistical correlation between solar activity and the small changes this causes in the strength of the earth's magnetic field and admissions of heart attack victims to two hospitals in Hyderabad, West Pakistan.

They used figures for the earth's average geomagnetic activity recorded by the International Union of Geodesy

Geophysics, over the period 1967-72, when more than 5,000 patients were admitted to the heart and chest wards of the two hospitals. The suggestion is made that an increase in magnetic field strength may in some way trigger heart attacks in a person already predisposed to suffer one—perhaps by interfering with the heart's natural pace-making mechanism.

If the link is verified, even sleeping on an electric blanket could be worrying for cardiac cases, because it exposes the sleeper to a magnetic field

## Grain stores almost empty

BY CHRISTOPHER PARKES

GRAIN STORES big enough to hold 300,000 tonnes of corn and built a year ago to fulfil common market obligations costing nearly £4m, are standing almost empty.

Only one corner is filled—with 20,000 tonnes of barley remaining from the 1977 harvest. Storage and administration charges of £31,000 for the past 12 months have been paid by the EEC farm fund.

The £3.7m cost of the stores—which include converted aircraft hangars and Government buildings—was absorbed by the British taxpayer.

The Intervention Board for Agricultural Produce, which operates the Community's support buying schemes for surplus food is trying to use the space to stockpile excess milk powder, but its plans have yet to be approved.

The board, which was embarrassed to admit the establishment of the stores last year, prepared the space over fears that much of the bumper 1977 harvest might have to be bought up and stored.

"Mountain-building," so prevalent elsewhere in the Community, is anathema to the British Government.

However, the British grain trade, with export subsidies from the farm fund, sold its 1977/78 grain surpluses—mostly barley—outside the Community.

Traders, used to importing cereals to fill Britain's customary shortages, successfully sold about 200,000 tonnes of barley. Most went to Poland and other East European countries.

Last year there was another record harvest, but once again the traders have been busy selling abroad—aided by EEC barley subsidies of more than £40 a tonne. The threatened surplus disappeared, and there are fears that the shippers may have sold too much.

Britain may now have to import barley to keep animal feed makers supplied until the harvest.

Because of the threatened shortages the Intervention Board is now trying to sell its 20,000 tonnes of barley on the home market.

## Petrol tax proposal supported

By Paul Taylor

THE GOVERNMENT'S plan to replace the road fund licence with petrol tax by 1983 has received support from an independent study unit of the Open University.

A report by transport researchers in the Open University's New Towns Study Unit suggests that the poorer motorists will benefit from the change and that rural motorists have exaggerated the effects of the proposal.

Mr. Steve Cousins and Mr. Steve Potter, the researchers, argue that the replacement of Vehicle Excise Duty with a 19-20p a gallon petrol duty will achieve the aim of linking motorist costs more directly to car use rather than ownership.

Since cars in high-income households tend to have a much higher annual mileage than those in low-income households, the change will "merely revise the current position where low-income households pay proportionally more road tax per mile travelled."

The report also says that, while the proposed changes have provoked "a furore" among rural motorists, this is not justified on examination. While rural motorists travel in general about 8 per cent more miles than urban drivers, the country driver benefits from better petrol consumption, the report claims. It suggests, however, that because drivers in Northern Ireland use about 15 per cent more petrol a year than drivers in England, Northern Ireland may incur a regional tax differential from Great Britain.

Road Tax Changes—Who Gains, Who Loses? New Towns Study Unit of the Open University, £1.

## Callaghan meeting with unions could decide miners' claim

BY CHRISTIAN TYLER, LABOUR EDITOR

A MEETING today between the Prime Minister and leaders of the National Union of Mineworkers could decide whether the miners' pay claim will be settled peacefully this year.

Negotiations over the miners' claim for rises of up to 40 per cent have already begun. But they hinge on the Government's readiness to increase the operating subsidy of the National Coal Board from £124m to £250m a year.

In spite of some recent alarm that the increase would not be forthcoming, the union appeared confident on the eve of the talks that the Prime Minister would confirm the increase.

Although the talks at No. 10, Downing Street, are said to be about the general nature of the industry, and the Government's commitments under the Plan for Coal and its extension Coal 2000, the pay negotiations will be uppermost in the minds of both sides.

If Mr. Callaghan confirms the subsidy increase, the moderate majority on the NUM executive will expect to approach an acceptable deal with the Board in talks planned for tomorrow.

On the assumption that the £250m will be paid, the Board has offered the union the equivalent of just over 9 per cent. Over 7 per cent of that is a £52.5m addition to wages plus money for extra efficiency, including items like staggered meal breaks with which the union negotiators are not happy.

In addition, the Board is holding out the possibility of more than £20m of extra earnings through changes in the existing area incentive bonus schemes.

The Board is reported not to be keen on a 30-month deal for the miners in response to their demand for an eight-month deal. But the Government is attracted by this idea as a way of cushioning any mood within the union for a much bigger increase than that already on the table.

Part of the package is not new money, but the consolidation of supplements into basic rates which would feed through into the overtime and other premium payments of the miners.

There may also be arguments that the proposed increase in the "standard" coalface bonus payment from £22.50 a week to £26.50.

The negotiations are extremely complicated this year, quite apart from their political delicacy. But Ministers appear more sanguine than they were a few weeks ago about the chances of a peaceful and not too expensive deal.

Whatever the miners' win, it will become the automatic target of the electricity supply workers and the railwaymen. The power workers, led by Mr. Frank Chapple of the Electrical and Plumbers' Trades Union, will look particularly keenly at improvements in the miners bonus schemes.

## Teaching unions in row over pay claim tactics

BY OUR LABOUR EDITOR

TWO teachers' unions have fallen out about negotiating tactics on a joint 36.5 per cent pay claim.

Leaders of the National Association of Head Teachers, with 30,000 members, wanted the claim to be made in a single year, but they would oppose any attempt to have the money paid all at once.

They accused the National Union of Teachers, which has 250,000 members, of wanting to use its strength to insist that the money is all paid on this year's April settlement date. The award should be staged, perhaps over two years, an NAST official said.

But yesterday Mr. Fred Jarvis, general secretary of the NUT, said that at no time during last week's meeting of all the unions had the NAST dissented from the claim, nor proposed that the settlement should be staged.

"If the employers do propose any phasing, that would be considered in the course of negotiations which have not yet started," he said.

The unions are seeking the amount by which they say the pay for the 450,000 teachers has fallen behind other non-manual groups since the Houghton award of 1974.

## Call for NEB to save special steels industry

BY OUR SHEFFIELD CORRESPONDENT

UNION LEADERS in the Sheffield steel and engineering industries are calling for the National Enterprise Board to intervene and prevent the collapse of parts of the local special steels industry.

They want Mr. Eric Varley, Industry Secretary, to visit Sheffield to discuss with full-time union officials and shop stewards the dangers to thousands of jobs made clear by the National Economic Development Council.

In a report this month, the Council's sector working party on iron and steel quoted a consultant's verdict that such a collapse could occur unless "market sanity" returned to special steel. Dumping by EEC producers is said to be one of the main reasons for private sector problems.

A week-end meeting of leaders of all the big unions, together with local MPs and Sheffield City Council members, also expressed concern that larger private sector companies, together with the British Steel Corporation, may now be planning a "carve up" of special steel which could lead to smaller firms going out of business.

Mr. George Caborn, district secretary of the Amalgamated Union of Engineering Workers

said the position was now so serious that even the promise of Government finance, through the Industry Act and other past schemes, was being rejected by some steel companies. The NEB had to move in to take the vital decisions necessary to save a strategic industry.

Union leaders were particularly worried, he said, about the future of some of the two big steel groups, Hadfield and Edgar Allen Balfour.

The NEDC report spoke of the loss of thousands of jobs in the special steels industry since 1975. A campaign by unions, local authorities and industry groups for protection for UK special steel makers has been underway for over a year.

There is, however, one ray of hope. The BSC River Don plant, its main foundry and forging complex is understood to be breaking even, before interest, on the first nine months of its financial year. For many years, the plant has been the corporation's main Sheffield loss-maker.

In the private sector, Barrow-Flockton, a ton and high-speed steel company, has announced a £3.5m modernisation programme which includes a new press and a GFM automatic forging machine.

## ASTMS seeks parity with European pay

WHITE-COLLAR workers in the chemical, oil and pharmaceutical industries are being urged to demand "purchasing power parity" with their European counterparts.

In a paper circulated to all companies by the Association of Scientific, Technical and Managerial Staffs, they are told to have nothing to do with any board set up to consider pay relativities within the UK.

Mr. Roger Lyons, a national officer of ASTMS, said yesterday that the 200,000 staff in these industries "were no longer prepared to tolerate a position of inferiority within multi-national corporations."

Further national pay controls and any suggestions of relativity boards in the private sector would be strongly contested by ASTMS members. ASTMS claims about a third of the staff.

ASTMS settlements in Stage Three of the pay policy had been

between 15 and 22 per cent. Mr. Lyons said. This year the target was international parity of purchasing power.

GEC workers face lock-out

Another 200 GEC workers in Lincoln could be locked out today for ignoring a warning to withdraw sanctions in support of a 20 per cent pay claim.

About 1,800 workers at Rushon gas turbines and Napier Turbo Charges have been locked out for more than a fortnight following a pay dispute.

Now workers at GEC's English Electric Valve plant have been told that unless sanctions are withdrawn by 4.30 pm today they will be locked out.

The action could also affect 800 workers at the adjoining AEI factory, also GEC-owned.

## Abattoir plan may be dropped

By Our Welsh Correspondent

AN AMBITIOUS venture to modernise meat marketing facilities in mid-Wales is in danger of being abandoned because of alleged bureaucratic delays in Wales and Whitehall.

Mr. Colin Forsythe, a Scottish financier and head of a new company, Welsh Meat Holdings, announced this week that he is to suspend work on Wednesday on a £2m abattoir, near Lampeter in mid-Wales because of "intolerable" delays by Ministry of Agriculture officials in approving the scheme.

He has written to Mr. John Silkin, Agriculture Minister, warning that unless there is a decision by Wednesday all building work on the new abattoir, now well under way, will be halted indefinitely, and the labour force laid off.

## Finance directors face a changing role

BY MICHAEL LAFFERTY

FINANCE DIRECTORS must be more aware of political and social issues in future as the volume and nature of information provided by companies to different interests brings them closer to sensitive areas, says a report to the accounting profession.

The report on the changing role of the finance function was published this week by the Hundred Group of Chartered Accountants.

The working party which prepared it includes Mr. Fred Hillebrand, finance director of ICI; Mr. F. R. Black, finance director of Thomas Tilling; and Mr. H. G. Mourgue, finance director of Thorn Electrical Industries, and other large company finance chiefs.

The report finds that there has been a substantial evolution in the finance function from the

mere recording and interpreting of financial information and the rendering of accounts of stewardship.

"The Changing Role of the Finance Function," obtainable from The London Society of Chartered Accountants, 38 Finsbury Square, London EC2A 1PX, costs £5.

Lloyds seeks merchant executives

SIX EXECUTIVES are sought by Lloyds Bank International for its new merchant banking department.

The bank wants one or more deputies to Mr. David Horne, who was recruited from Williams and Glyn last year to head the new department, as well as a number of other executives.

At present the department, intended to be the domestic merchant banking arm of the Lloyds Bank group, consists of only four people.

The salary offered for the position of deputy head of corporate finance is £20,000, together "with a car and the usual banking sector benefits."

Applicants need corporate finance experience at a senior level in a major merchant bank or company. They should also have a legal, accounting or business school background.

They used figures for the earth's average geomagnetic activity recorded by the International Union of Geodesy

amount of exchange control will protect the exchange rate. And if domestic financial policies avoid inflation, then the exchange rate will not need the protection of exchange control.

The Government has opposed any more than a minor relaxation of exchange controls, though the issue could be reopened after the election if the Conservatives come to power, since they are committed to easing controls on capital movements.

The study argues that exchange control has failed to protect the economy against recurring balance of payments

crises, and has distorted the pattern of trade and investment. "The chief misunderstanding is the assumption that unemployment is determined by the size of the capital stock at home, regardless of the type of investment, the pressure of demand, or, not least, the efficiency of the labour market. None of these elements is affected by the weight of investment abroad."

The authors say "the removal of restrictions on investment overseas would encourage the build-up of both assets and income abroad, which would strengthen the international bal-

ance sheet, if that were the preferred alternative to investment at home."

The decisive consideration for ending the controls is, according to the study, that it would remove restrictions on liberty. "The state's power to prevent individuals doing what they fundamentally understand in principle, however unimportant it may sometimes appear to be in practice."

"Exchange Control for Ever?" by Mr. Robert Miller and Mr. John B. Wood. Research Monograph 33, price £1.50.

EXCHANGE CONTROLS on capital movements overseas are strongly attacked for damaging the economy and curtailing individual freedom in a study published this morning by the Institute of Economic Affairs.

The report, by Mr. Robert Miller and Mr. John B. Wood, reviews the history of controls from 1939 and concludes that the case for exchange controls to protect the exchange rate, or the official reserves, or to increase employment, cannot be substantiated.

"If domestic fiscal and monetary policies are out of hand, and lead to inflation, then no

## ROHAN GROUP LIMITED

Industrial developers and building contractors

## INTERIM STATEMENT

	Six months ended 31/10/78	31/10/77
	(unaudited)	(unaudited)
Turnover	£700	£700
Profit before taxation	10,375	6,362
Taxation (estimated)	455	244
Profit after taxation	206	97
Profit after taxation	249	147
Interim dividend per share	2.0p	1.5p
Cost	£90,600	£52,950

In the current year the Group continued to achieve a considerable increase in the level of activity in both Ireland and the United Kingdom and I am pleased to report that profits also show substantial growth. Based on turnover to date I am satisfied that profits for the second-half year will be in excess of those earned in the first half.

Demand for industrial space continues to be strong but to offset any possible downturn in the next financial year a number of joint venture industrial developments have been negotiated covering the next two year period. In addition, the increase in the Group's financial base resulting from arrangements concluded with the Industrial Credit Company has enabled the Group to further expand its industrial estates division.

I am confident therefore that in the absence of unforeseen circumstances the Group will enter the next financial year with the expectation of a further increase in profits.

6 Mount Street Crescent, Dublin 2.

21st February, 1979.

JOHN S. ROHAN, Chairman.



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Taking in washing is not something you expect from a car rental company. But then, at Avis, we have a habit of doing the unexpected.

Jane Fright, an Avis girl at our Dover office, explains:

"One day, this American pensioner turned up to drop his car in on his way to the Continent.

He'd been holidaying in Britain, getting his washing done in laundrettes on the way.

He asked me whether it would be better to get his remaining washing done here in Dover, or take it with him to Ostend.

Well, he was such a lovely old boy, that I told him not to worry. I would get it done and have it ready for him when he returned.

You should have seen his face ..."

But it's not just for this sort of service that people come to Avis.

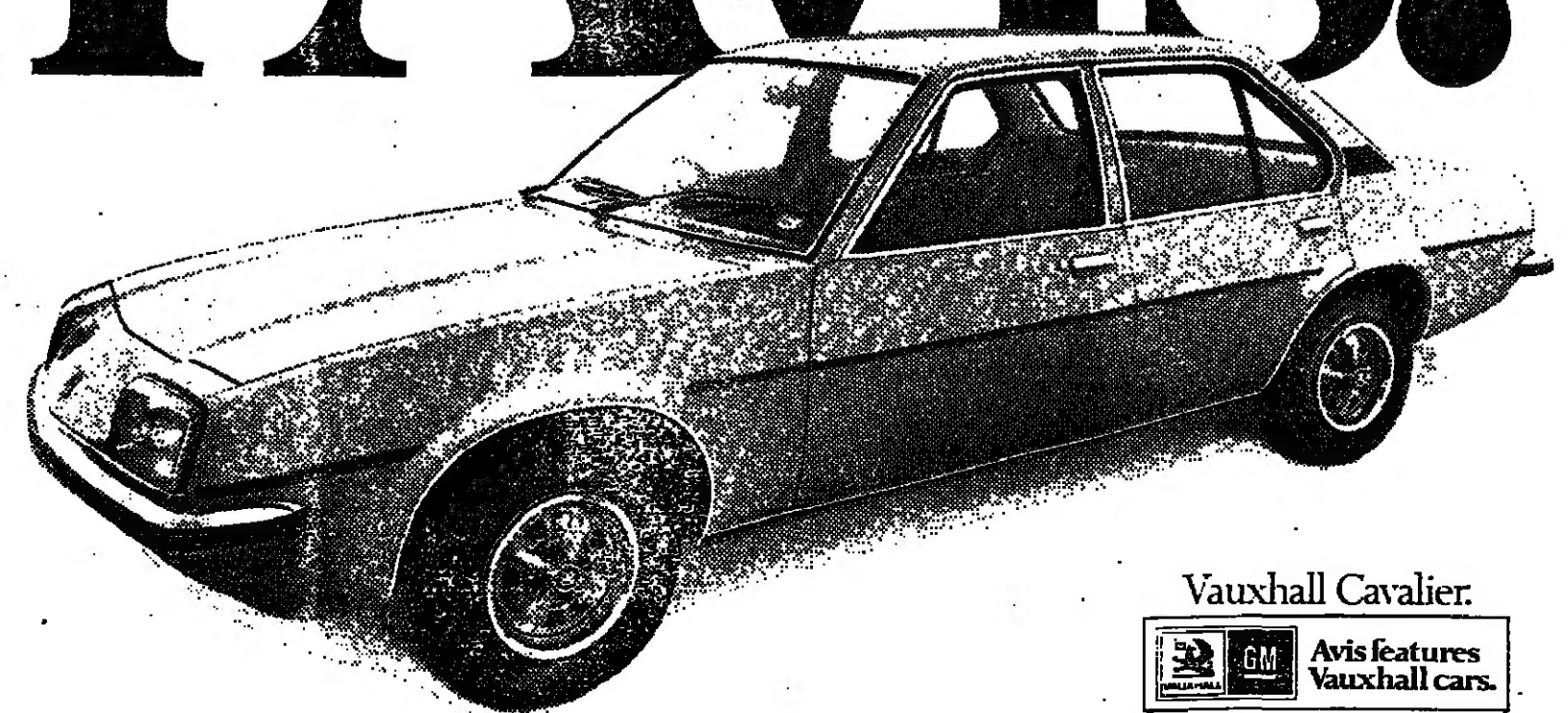
There are our cars. Most are brand new, few are more than nine months old.

We also have more of them at more airport locations than anybody else.

And when you rent a car, you'll be given a handy pack containing a cloth, ice-scraper, cologne towelette and a litter bag.

So you see, at Avis we really do try harder. In more ways than one.

# No One tries harder than Avis.





## FINANCIAL TIMES GROCERY PRICE INDEX

## Frozen foods cause small rise in costs

BY DAVID CHURCHILL, CONSUMER AFFAIRS CORRESPONDENT

THE Financial Times' grocery prices index rose only marginally during February after the sharp increase in January.

The February index was 108.65, an increase of only 0.11 on the January total. But the January jump of 3.3 per cent had been the largest since the basket was re-launched last March.

The biggest increase in the shopping basket in February came not from meat, dairy products or fresh vegetables—which have all increased sharply in recent months—but from frozen food.

The total cost of frozen foods monitored rose by 15 to reach £185.38 with the increase blamed on shortages following the panic buying during the lorry drivers' strike as well as the bad weather hitting supplies.

Frozen peas were up 1p to 25p for an 8 oz packet in many shops, with frozen chickens up by 4p per pound to reach an average of 48p per pound.

The Financial Times shopping basket is based on data collected by 25 FT shoppers who monitor 100 items each month in food stores of all sizes and types throughout the UK. The basket is not intended as an absolute guide to prices but—because it is more up-to-date than official prices comparisons—it provides an early indicator of grocery price trends.

After last month's steep rise

for fresh fruit and vegetables—the total cost this month was down in the FT shopping basket.

Although the bad weather had again caused an increase in some vegetables—cabbages, for example, were up by 5p to 12p per pound on average—the fall was mainly due to a substantial drop in prices for tomatoes due to greater supplies. From about 53p per pound on average, they dropped to around 40p. Apples, too, were generally much cheaper.

## Dropped

Dairy produce was marginally cheaper in total this month after a sharp rise last month. After having risen in price for the past few months, eggs have dropped by about 3p per half dozen to 29p.

But butter and cheese have both risen again this month, butter by about 2p per half pound and cheddar cheese by 4p per pound.

Elsewhere in the basket there was little change from last month, although beef and pork were down in price. Inquiries about the grocery basket should be made to Lucinda Wetherall at the Financial Times.

The Financial Times Grocery Prices Basket is copyright and may not be reproduced or used in any way without consent.

## THE FINANCIAL TIMES SHOPPING BASKET

FEBRUARY, 1979

	February	January
Dairy produce	528.45	528.94
Sugar, tea, coffee, soft drinks	177.84	177.87
Bread, flour and cereals	245.71	244.32
Preserves and dry groceries	88.28	88.17
Sauces and pickles	43.68	42.45
Canned goods	159.13	157.13
Frozen foods	195.34	190.34
Meat, bacon, etc. (fresh)	468.38	470.03
Fruit and vegetables	220.71	224.46
Non-foods	181.47	181.03
Total	2,309.23	2,306.78

Index for February: 108.65.

1978: March 100; April 101.77; May 103.11; June 104.18; July 102.41; August 101.89; September 101.90; October 101.77; November 103.67; December 105.10.

1979: January 108.54; February 108.65.

## Arab group pays £4.8m for Carpets of Worth

By Richard Cowper

A CONSORTIUM of Arab investors operating under the name Near East Carpets, the sole remaining part of Bond Worth Holdings which crashed in 1977 with debts of about £20m. The price is £4.8m.

Carpets of Worth, one of the leading producers of Axminster carpets and rugs in the UK, continued to operate successfully under the control of the Receiver during the past 18 months, making an estimated trading profit of about £1m last year.

Fears that the new buyers would take the opportunity of running the company on a reduced workforce after the Receiver gave out redundancy notices to the 1,500 employees on Friday were allayed yesterday when it was announced that they would all be kept on under the same terms of employment.

Mr. David Carter, the general secretary of the Powerloom Carpet Weavers and Textile Workers Union said: "This takeover is a great relief to our members."

"They now know clearly where they stand, and the fact they have all been offered jobs at no less favourable terms and conditions means that not only has this company an assured future, but that there is still considerable confidence in the British carpet industry."

Mr. Barry Wild, present managing director, said: "When I announced the news to the workers, I could almost feel the relief. The company will continue to trade under the name Carpets of Worth and all its executive directors have been offered positions."

Carpets of Worth operates one of the most modern Axminster plants in the industry. This system, which uses a number of high-speed looms, was put into the Kidderminster works only four years ago.

Since Bond Worth Holdings collapsed, when it was one of Europe's biggest textile and furnishing groups, it has managed to sell both the whole and parts of its business. Recently it succeeded in selling the Merewood Furniture Company to Stag for £1.5m.

The carpet manufacturing town of Kidderminster will suffer another blow on Friday when the Irish-based company of Youghal closes down its Morris Carpets subsidiary.

## THE KNUTSFORD BY-ELECTION

## Unassailable Tories make union power the issue



Confident Conservative candidate Mr. Jock Bruce-Gardyne (left) and the Labour flag-bearer Mr. Alan Barton.

ACCORDING TO the Conservative candidate in Knutsford, Mr. Jock Bruce-Gardyne, the voters there have a two-fold responsibility when they go to the polls on Thursday. First, they must demonstrate to the "thugs and bully boys" that the country has had enough; and second they must show the Prime Minister that even if he can cobble up some agreement with the Scottish Nationalists after this week's referendum to keep his Government in office for a few more months, the English electorate would not stand for it.

Both obligations require, in his view, a "resounding" Conservative victory. There is little doubt he will get it. The Knutsford constituency which stretches across 36 miles of rich farming land within easy commuting distance of Manchester, has been held by the Conservatives for the last 57 years. The nearest challenge was when the Liberals came within 3,000 votes of taking it, but that was in 1929.

With its large farms, neat prosperous villages and discreet private housing estates, it has the outward appearance of being a natural Tory country. Home ownership is above the national average and only in Partington, a bleak overspill town of Manchester, can Labour normally count on a hard core of working class support. This time, according to one Liberal canvasser, it looks like being a "red hot bed of abstentionism."

Mr. John Davies, whose resignation has caused the by-election, had a majority of 10,426, at the last election and this time all the other parties are modestly asking if Mr. Jock Bruce-Gardyne should not be given too big a majority. What is at issue, everyone agrees, is not who wins but by how much and to whom.

If the Liberals fail to hold on to second place, it will be very disappointing for the party which seems to regard Knutsford as a preliminary for the by-election in Edge Hill which they believe they have a genuine chance of winning. In the past, support for the Liberals has proved less volatile in Knutsford than in many other constituencies. As in some parts of the West Country there still seems to be a Methodist tradition of voting Liberal in the rural areas.

Equally, a big drop in the Labour vote would demonstrate to Mr. Callaghan the grave

dangers of going to the country at a time when the nation's industrial problems are being shoved under everybody's nose in the all too visible stacks of rubbish. Knutsford has not fared badly from the current bout of strikes—the schools have not been shut—but the media has ensured that most people know that even if their hospital is not closed, others have been. As if to rub his face in just what a difficult task he has, the Labour candidate's headquarters are just opposite a pile of mouldering rubbish.

## Increase

The organisers from Conservative Central Office would like to see an increase both in their share of the vote—31 per cent last time—and in the turnout of 78.8 per cent. Though there are very few visible signs of any interest in the election, Mr. Bruce-Gardyne claims his meetings have been very well attended. Last week 50 or 60 people were battling through the snow to reach his meetings and one overflowed the village hall. According to a local organiser, Knutsford Conservatives like their politicians to be "tough and not shrink the difficult issues." If this means being on the right of the party, they have got the right man in Mr. Bruce-Gardyne.

A leader writer on the Daily Telegraph, he lost what was once thought to be the rock solid safe seat of South Angus

to the Scottish Nationalists in 1974.

In the past he has supported the lifting of sanctions on Rhodesia and he says he would vote for the re-introduction of hanging on a free vote. Like Mrs. Thatcher he favours a reduced role for central government. His economic views are closer to those of Sir Keith Joseph than those of, say, Mr. James Prior, and in some areas go further than official party policy. At a constituency meeting, for example, he said he was in favour of abolishing the Price Commission while, when questioned, he also admits that his kind of economic policies would inevitably lead to an increase in unemployment in the short term.

But, as all the candidates acknowledge, the main issue in this by-election has not been inflation, or any local issue but the single question of union power. Mr. Bruce-Gardyne has made much of the party's plans for controlling the unions and claims to have found considerable support for these policies in the council estates. To the delight of local party workers, he has also spared his words when describing the action of NUPE members. "Bully boys" is just one phrase he has used. Ironically, given the fact that Mr. Bruce-Gardyne is himself a right-winger he is being opposed by an Independent Conservative standing on a pro-Rhodesia ticket. Mr. Jock

Byrne, a teacher from Hereford, has invested his savings in fighting a campaign based solely on the need to support the transitional Government and lift sanctions. Last week, he proved elusive and he is not expected to be anything but a minor embarrassment to the Conservatives.

Mr. Bob Ingham, the Liberal candidate, regards Mr. Bruce-Gardyne's views as a positive help to him in his campaign to attract the moderate voter, though it is the Liberals who are threatening to sue NUPE for preventing a political meeting taking place. Mr. Ingham, who looks like a benign version of the Chancellor of the Exchequer and has a remarkable knack for avoiding difficult questions by telling funny stories, is presenting Mr. Bruce-Gardyne as "Mrs. Thatcher's Wedgwood Benn." At the Liberals' modest headquarters, copies of Mr. Bruce-Gardyne's leaflet about "bully boys" are distributed and Mr. Ingham is doing his best to embarrass the Tories further by quoting Mr. Heath's remarks about the need for the parties to sit down and talk sensibly about the major issues.

Last week, Mr. Ingham who works locally, was basically using the Liberal leaders' last party political broadcast as the text for his campaign. He claimed that nobody had mentioned the Liberals' pact with the Government; still less the problems of the party's former leader. Even so, the Liberals were not predicting the result.

In both the Conservative and Labour camps, the organisers take a very dim view of the Liberals' chances. Boundary changes make it difficult to assess precisely which party lost most votes to the Liberals in 1974 at Knutsford when they took around 26 per cent of the total, but Mr. Bruce-Gardyne claims that there were several thousand "disillusioned" Tories who have gone over to the Liberals and that they will now come back to the Conservative fold. Equally, the Labour candidate, Mr. Alan Barton, reckons he may win back some of the Labour defectors in Partington this time.

Mr. Barton, a teacher from Clitheroe where this week's other by-election is being held, is manifestly trying to make the best out of a very difficult situation. He argues that the "heightened political awareness" created by the country's present industrial problems may persuade Labour supporters to

make the effort and go to the polls.

He favours some form of incomes policy which helps the lower paid and reduces the differentials in society. For a start he opposes his own union's 35 per cent wage claim. He admits that he has found it difficult to always get the Government's message across and that last week's agreement with the unions has not been of much immediate help. The problem, he says, is that while the Tories "have a very simplistic message of union bashing, Labour policies are much more complicated and difficult to explain." Even so, he says that on the council estates he has found a certain sympathy for the NUPE strikers and a "horror of the kind of confrontation with the unions advocated by Mrs. Thatcher."

## Traditional

He has tried to call some of the shots himself by challenging the Tories to explain the employment implications of public expenditure cuts but admits that once he has gone outside areas of traditional support—where understanding by the council is apparently more of a gross than over-spending—he has found himself on the defensive.

If Mr. Barton is right about the present situation increasing "political awareness," the signs are that it is benefiting the Conservatives—more than Labour. Early in the week a Labour poster and Mr. Barton's meetings have generally been less well attended than those of the Conservatives.

In London, the Conservative organisers have not placed much credence on the polls which suggest a national 20 per cent Conservative lead, and put the real lead at nearer 5 per cent. Nevertheless, Mr. Bruce-Gardyne is hoping that Knutsford will show a large swing in his favour. He believes that such a result would make it more difficult for the minor parties to continue to be seen to prop up the Government throughout the summer.

A safe seat like Knutsford will not give any very accurate indication of what might happen nationally in a general election but the result will be just one of the entrails which Mr. Callaghan will be studying this time next week.

Teleprocessing network constructed by Cii Honeywell Bull for the Swedish Social Security Administration.



## The future is data processing networks. We have experience of them.

We are seeing, and will continue to witness in coming years, the growing decentralization of data processing resources. This decentralized, distributed processing leads naturally to teleprocessing networks: the user, remote from the computer, gains access to the organization's data and its processing resources through increasingly varied and appropriate means.

## Three-way competence.

Teleprocessing networks represent one of the main axes of tomorrow's data processing. Their design and construction demand, as of now, expertise in three allied domains: advanced technologies, systems organization, and network architecture. At Cii Honeywell Bull we have

been orienting our research towards future network developments for a long time. We understood early on that it was necessary to explore all advanced technologies—the only possible way to stay in front of the international competition.

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By reason of the technical coordination agreements which link them, Cii Honeywell Bull and Honeywell Information Systems Inc. rank number 2 worldwide in data processing research.

Each year we devote more than 10% of consolidated revenue to research and development. Each year we file about 150 patents. Today, Cii Honeywell Bull is a leader in

computer technologies. We have taken a considerable lead in the micro-electronic assembly technologies (micropackaging) which make it possible to fully exploit the advantages of highly-integrated circuits.

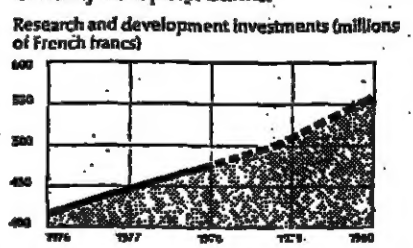
Half of our research investments are, in fact, devoted to the development of software. In consequence, Cii Honeywell Bull is able to offer operating systems which are perfectly adapted to the specific needs of users. We are developing highly-evolved languages of the SIL type (System Implementation Language), on behalf of the United States Department of Defense, for example.

## Systems architects.

We are, as J.P. Brulé, Chairman of Cii Honeywell Bull, recently said, "data

processing systems architects." This is as true for hardware/software optimization as for the design and implementation of teleprocessing systems. Our expertise in this extremely advanced field is proven.

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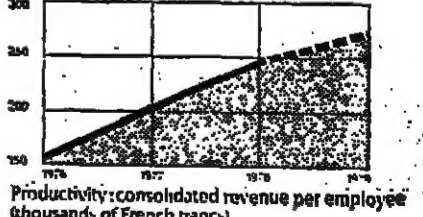
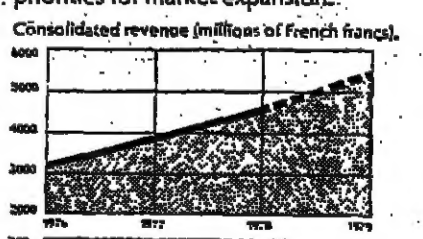
## Our growth, in figures.

Cii Honeywell Bull's research and development policy, which guarantees its competitiveness in the international data processing market, has been rewarded by continued, balanced growth. At the financial level, our consolidated revenue increases by an average of 15% a year. Fifty-three per cent of consolidated revenue is earned outside our headquarters country, France, clearly demonstrating our success in international markets—an index of competitiveness.

Our productivity per employee puts Cii Honeywell Bull in the first rank of data processing system manufacturers on a worldwide basis. Our net profit continues to grow, as does our cash flow (16.8% of consolidated revenue in 1976, 17.4% in 1977). And our debt/equity ratio of less than 1 (at the end of 1978) confirms the solidity of our balance sheet and provides us with the means for growth.

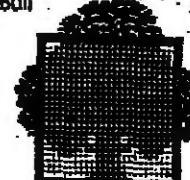
## Continual expansion worldwide.

At the marketing level, Cii Honeywell Bull is present now in 32 countries and its products are found in 67 countries on five continents. Our business, which originated in Europe, has spread to the rapidly-growing countries of South America, Africa and Asia. It is developing in the USSR, India and the People's Republic of China, countries which are among our priorities for market expansion.



Furthermore, our association with Honeywell Information Systems Inc. gives us access to the American market—the biggest and toughest in the world. The international success of our Level 64 systems is a significant case in point: out of nearly 1,500 orders for these systems to date, representing 18 million dollars in rental revenue per month, nearly a third came from the United States.

We have set ourselves the objective of being amongst the foremost worldwide in data processing by taking advantage of all the possibilities offered by a growing market. Ambitious, this may be, but it is also realistic. With its considerable financial, industrial and marketing resources, Cii Honeywell Bull has the means to do it.



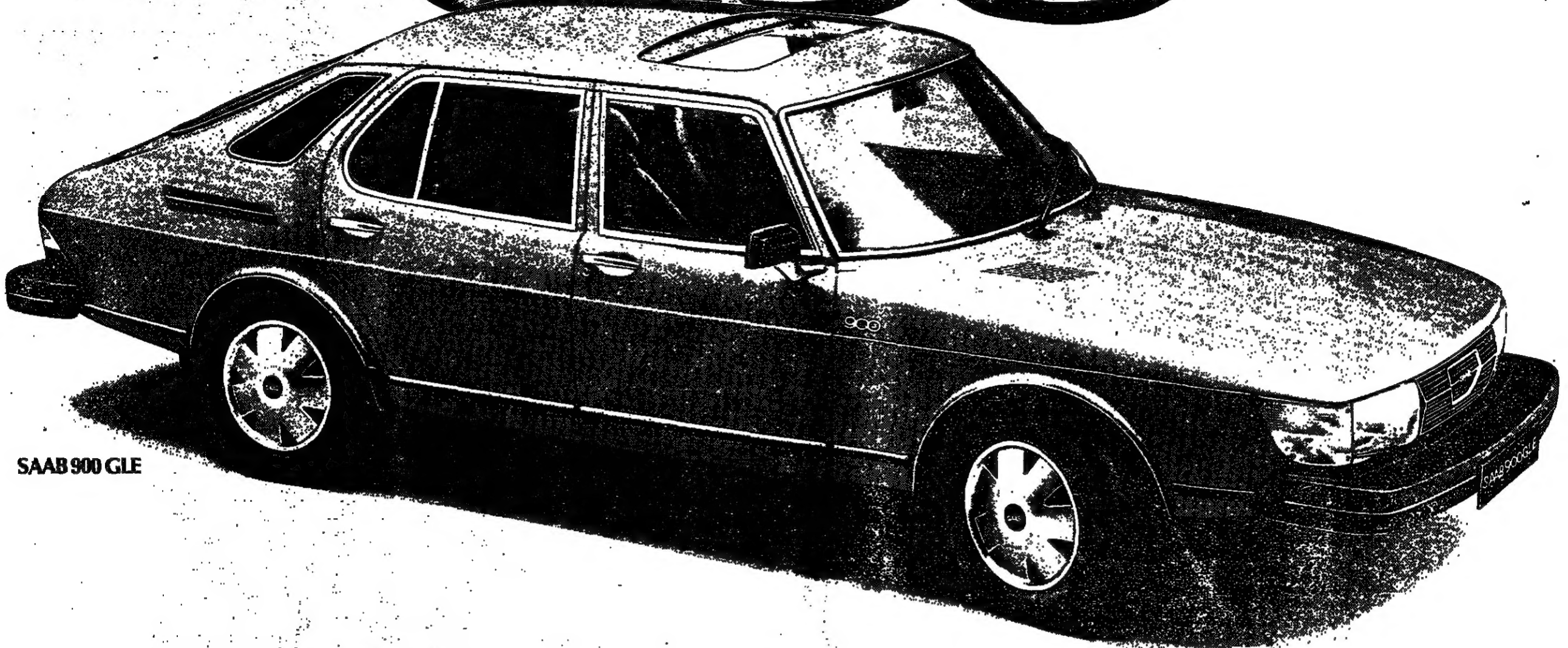
Cii Honeywell Bull

Creative Data Processing



# New-The SAAB

# 900



SAAB 900 GLE

For years we've led the motoring world with innovations. Now we've stepped even further ahead. The New SAAB 900 is the logical development of new era technology and the executive car. Available in nine models the SAAB 900 is Born to Lead. Once again—our competitors will no doubt follow.

## Leading in Performance

The SAAB 900 has the power of a leader. The outstanding turbo-powered models give two litre efficiency and power in the high performance—plus league, (145 bhp din). It's exhilarating, reliable and unusually satisfying to drive. The fuel injection EMS and GLE models deliver a powerful 118 bhp din. The twin carb. 2 litre GLS models at 108 bhp din will give you executive-style cruising at motorway speeds. The single carb 2-litre model 100 bhp din gives you comfortable motoring. Rally proven, the SAAB 2 litre engine is a superb example of the best in Swedish engineering.

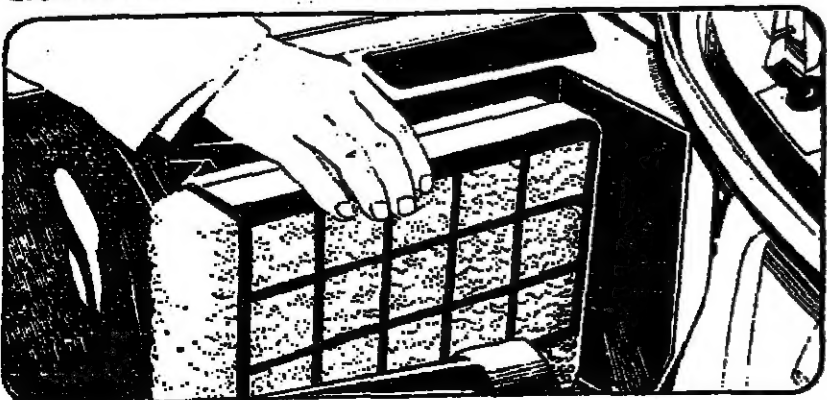
## Leading in Driveability

The SAAB 900 enforces new levels of road holding and handling. It is designed to obey your every command. Designed so you experience complete control. Front wheel drive gives increased traction. Steering geometry advances reduce lateral acceleration or "body swing". This means safer, relaxed motoring and increased comfort for passengers.

The steering is more responsive and the directional stability gives consistent behaviour regardless of road conditions and load. On the turbo and automatic models you'll find power-assisted steering as standard. But not just any power steering. At speed our power steering gives you the same response and control as a SAAB 900 without P.A.S. You'll only notice it when you need it, in town or parking.

## Leading in Comfort

A remarkable SAAB 900 first is the filtering of all air entering the driver, passenger compartment. A new filter removes most contaminants even pollen. So inside the SAAB 900, the air you breathe will be cleaner than that outside.



The unique air filter can easily be removed when necessary. Also our designers have allowed for possible air-conditioning needs.

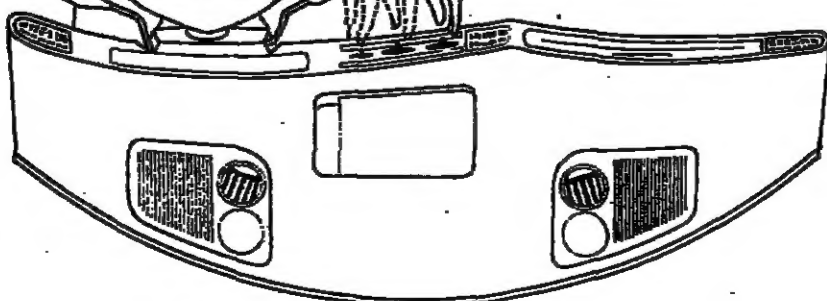
# Born to Lead

The SAAB 900 is roomy and spacious. To give some idea, it's slightly longer than the Rover 3500. But inside you'll notice the difference—velour upholstery and trim, exude luxury. On the top models there's even seat belts and head rests for the rear passengers.

The heating and ventilating system is also unique. It provides a constant level of warmth—once set—through outlets including a demister for the side windows. Exceptional sound insulation will protect you from the hassle of the outside world.

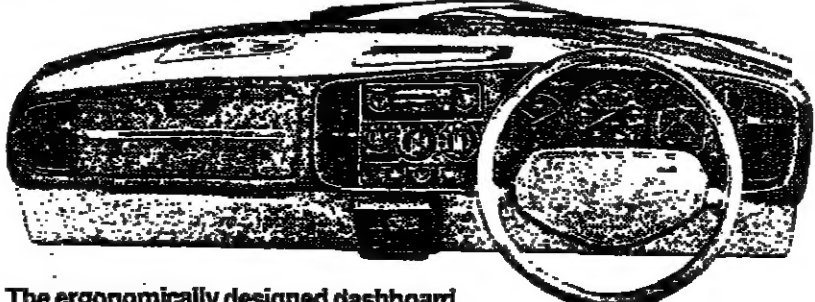
## Leading in Driver Control

The driver's environment gives you real control. The new curved dashboard allows you to reach all controls and switches without any body movement. High level, anti-glare instruments, give at-a-glance readings. The seat, gives total driver support. It is fully adjustable, not just for horizontal positions and rake but also height and slope, and on some models a heated driver's seat is standard.



## Leading in Safety

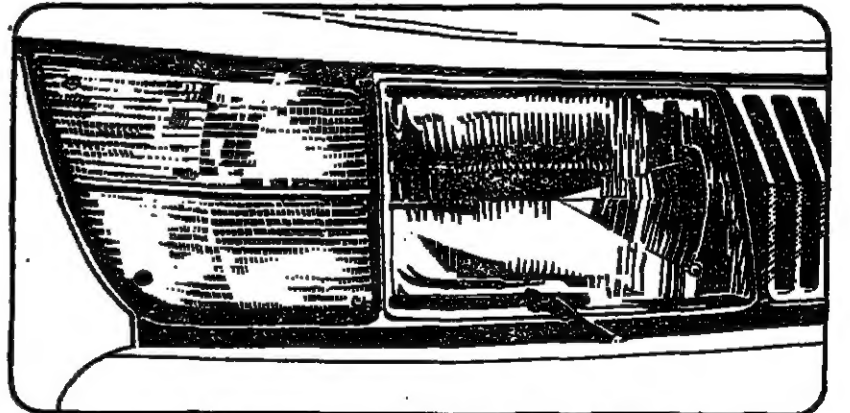
The SAAB 900 incorporates many new safety features. Including further developments of the steering wheel designed to actually help prevent injury rather than just reduce it.



The ergonomically designed dashboard means all controls can be reached without stretching. High level anti-glare instruments give "at-a-glance" readings.

A unique mesh bellows mounted on the steering column acts as a cushion in the event of a serious collision. Another unique development below the dashboard, protects knees and legs. And the staged crumple zones backed up with the most rigid passenger safety cage really protects those inside.

All SAABs have disc brakes on all four wheels. A diagonally split-braking system and semi-metallic outside front brake linings (another SAAB first) give increased efficiency.



The new SAAB 900 is an exceptional car. All models include other SAAB firsts as standard i.e. headlamp washers and wipers, efficient energy-absorbing bumpers, heat and sound insulation roof lining. The rear seats of the 900 will fold down to give you over 6 feet of flat loadspace and there's no awkward sill to lift over. Inside is a cavernous 53 cubic feet of luggage space.

The SAAB 900 is a very advanced car but words can tell only so much. For such a car, driving is believing, so why not take advantage of our no-obligation test drive offer at any one of our nationwide network of enthusiasts. You'll soon appreciate why the SAAB 900 is the car Born to Lead. You're very welcome to come along and view the new SAAB 900 at your leisure. On Saturday 3rd and Sunday 4th of March all SAAB dealers will be open all day and some will be holding special events. Your local dealer will have the details.

## The SAAB 900 Range

3 dr GL	2 litre hatchback single carb.	£5,525.
3 dr GLS	Added luxury + twin carbs.	£5,775.
3 dr GLS Auto	Power steering as standard	£6,225.
5 dr GLS	Added luxury	£5,995.
5 dr GLS Auto	Power steering as standard	£6,555.
3 dr EMS	Sports coupe hatchback. Low profile tyres alloy wheels	£8,995.
5 dr GLE	Full injection, automatic power steering, steel sunroof, tinted glass, heated front seat, radio cassette player	£7,675.
3 dr Turbo	Turbo-charged power. Ultra low profile tyres, steel sunroof, tinted glass, radio cassette player	£8,675.
5 dr Turbo	With the new TRX tyres for comfort and control. Radio cassette player	£8,995.

Prices quoted are correct at time of going to press and include seat belts, car tax and VAT. Delivery and number plates extra. All SAABs are covered by unlimited mileage guarantee for 12 months + extra 12 months for engine and gearbox.

Please send me full details.  
**SAAB 900**  
One of the world's finer cars.  
SAAB (GB) Ltd., Fieldhouse Lane, Marlow, Bucks. Tel. 06284 6377.

Name .....  
Address .....  
.....  
\*Except some N. Ireland and all Channel Island dealers.



# WADHAM STRINGER

## ROLLS-ROYCE

Official Distributors for Rolls-Royce and Bentley.

**H.A. FOX**  
34 Dover Street, London, Tel. 01-499 8962

1978 Feb. Rolls-Royce Silver Shadow II Saloon. Walnut. Champagne leather. £18,500.  
1978 Mar. Rolls-Royce Silver Shadow II Saloon. Silver Chalice. Blue Everflex roof. Surf Blue leather. Speedometer reading 3,800 miles. £18,500.  
1978 Aug. Rolls-Royce Silver Shadow reading 18,500 miles. £18,500.  
1978 Aug. Rolls-Royce Silver Shadow Saloon. Willow Gold. Black Everflex roof. Black leather. Speedometer reading 30,000 miles. £28,750.  
1978 Jan. Rolls-Royce Silver Shadow Saloon. Walnut. Beige leather. Speedometer reading 43,000 miles. £25,000.  
1973 May Rolls-Royce Silver Shadow Saloon. Black. Walnut. Black leather. Speedometer reading 38,800 miles. £18,950.  
1973 May Rolls-Royce Silver Shadow Saloon. Caribbean Blue. Dark Blue Everflex roof. Magnolia leather. Speedometer reading 56,700 miles. £17,950.  
1971 Aug. Rolls-Royce Silver Shadow. Caribbean Blue. Black Everflex roof. Dark Blue leather. Speedometer reading 62,000 miles. £14,950.  
1971 Oct. Rolls-Royce Silver Shadow. Seychelles Blue. Black Everflex roof. Dark Blue leather. Speedometer reading 65,500 miles. £14,950.  
1969 June Rolls-Royce Silver Shadow BJM/PW 2-door Saloon. White. Black Everflex roof. Black leather. Speedometer reading 81,500 miles. £14,730.

**GUILDFORD**  
Woodbridge Road, Guildford, Surrey. Tel. 08231.71. 89255

1978 Aug. Rolls-Royce Silver Shadow II in Willow Gold with Brown hide and Brown Everflex roof. Under 2,000 miles indicated. Price on application.  
1977 Sep. Rolls-Royce Silver Shadow II in Silver Sand with Brown hide. 16,000 miles indicated. Price on application.  
1977 May Rolls-Royce Silver Shadow II in Silver Sand with Dark Brown hide. Price on application.  
1977 Feb. Rolls-Royce Silver Shadow LWB Saloon in Oxford Blue with cloth upholstery. 24,000 miles indicated. £29,950.  
1977 Jan. Rolls-Royce Silver Shadow in Le Mans Blue with Grey hide interior and Black Everflex roof. 22,000 miles indicated. £27,500.  
1974 Sep. Rolls-Royce Silver Shadow in Silver Mink with Blue hide interior. Registration No. 1485 AW. 40,000 miles indicated. £21,500.  
1974 June Rolls-Royce Silver Shadow in Shell Grey with Blue hide and Black Everflex roof. 17,500 miles indicated. £24,225.  
1977 Oct. Rolls-Royce Silver Shadow Series II Saloon finished in Champagne with Brown hide upholstery. Speedometer reading 4,000 miles. Competitively priced.

**TORQUAY**  
Lisburne Square, Torquay, Tel. (0803) 24321

1974 Feb. Rolls-Royce Silver Shadow Saloon finished in Walnut over Regency Bronze. Speedometer reading 48,000 miles. A beautiful and very well maintained motor car. £19,850.  
1969 Bentley T Series Saloon finished in Shell Grey with Red hide upholstery. One owner from new. Speedometer reading 32,000 miles. Recently recoloured. Full service history. A truly remarkable and magnificent motor car. £16,000.

For that special car—  
some special finance.

A comprehensive range of leasing packages is available from  
**WADHAM STRINGER LEASING**  
Waterloo (07014) 61221

**Other Quality Cars**

**DORCHESTER**  
21-26 Trinity Street, Dorchester, Tel. (0305) 5031

New Jaguar XJS (Auto). Signal Red/Black.  
New Jaguar 4.2 Auto. British Racing Green/Sand.  
New Land-Rover 109" WB. 6 cyl. petrol. Truck cab, 4 hood, HTR. Mid-Gray.

**EXETER**  
Frog Street, Exeter, Exeter, Tel. (0392) 75237

New Daimler Double Six. White with Cinnamon interior. Chrome wheels. Air conditioning.  
1974 Apr. Rolls-Royce Silver Shadow. Walnut with Beige Everflex roof. Beige hide interior. Flared wheel arch model with indicated mileage just over 50,000. £20,990.  
1977 May Ferrari 308 GT4. Rosso Red with Beige interior. Air conditioning. Radio. Sold new by us. Indicated mileage only 26,000. £13,500.  
1976 Jan. Mercedes 350 SL. Yellow with Tan interior. Indicated mileage 31,000. £15,000.

**SOUTHAMPTON**  
The Avenue, Southampton, Tel. (0703) 28811

1978 Jaguar 5.3 Saloon. Carriage Brown/Biscuit leather trim. Air conditioning. Radio. £10,795.  
1977 Vanden Plas 4.2. Coral/Beige leather trim. Air conditioning. £11,500.  
1975 Daimler 3.4 Auto. Greensand/Jade cloth trim. Radio. £4,995.

**REIGATE**  
London Road, Reigate, Tel. 46851

New Daimler Sovereign 4.2 Auto. Air conditioning. Metallic Silver/Black leather. List price.  
1978 Jaguar 5.3 Injection Saloon Auto. Finished in Dark Blue with Biscuit leather. Air conditioning. Chrome wheels. Radio/stereo. Indicated mileage under 3,000. £11,950.  
1976 Jaguar 5.3 Injection Saloon Auto. Finished in Dark Blue with Biscuit leather. Air conditioning. XJS alloy wheels. Electric sunroof. Indicated mileage under 23,000. £7,995.  
1979 Rover 2600 Auto. Finished in Dark Green Metallic with Brown nylon. Power steering. Tinted glass. Electric windows. Indicated mileage under 1,000. £6,995.  
1978 Citroen CX 2400 "Familia" 8-seater Estate. Finished in Gold with Brown velour. Indicated mileage under 9,000. £5,995.  
1976 Daimler 3.4 Sovereign Auto. Finished in Regency Red with Sand cloth. Indicated mileage under 30,000. £5,945.  
1977 Lancia Spyder 1600 Convertible with Hard Top. Finished in White with Brown Parchment. Indicated mileage under 9,000. £4,995.  
1976 Ford Granada 3000 GL Estate Auto. Finished in Dark Blue with Blue cloth. Indicated mileage under 28,000. £4,995.  
1978 MGB GT. Finished in Black with Black and Silver Grey stripes. Sunroof. Indicated mileage under 4,000. £4,995.

**TORQUAY**  
Lisburne Square, Torquay, Tel. (0803) 24321

1977 Nov. Aston Martin V8 Saloon. Finished in Milan Brown with Beige hide upholstery. Unique "T" registration number. One owner. Speedometer reading 14,000 miles. £17,250.

**WADHAM STRINGER**

# HR Owen

OFFICIAL ROLLS-ROYCE & BENTLEY DISTRIBUTOR.

1978 ROLLS-ROYCE SILVER WRAITH II SALOON WITHOUT DIVISION

Honey with Dark Brown Everflex Roof and Dark Brown Hide.

1978 ROLLS-ROYCE SILVER SHADOW II SALOON

Shell Grey with Seychelles Blue side panels and Dark Blue Hide.

1978 ROLLS-ROYCE SILVER SHADOW II SALOON

Willow Gold with Dark Brown Everflex Roof.

1978 BENTLEY T2 SILVER

Silver Chalice with Dark Blue Hide.

1977 ROLLS-ROYCE SILVER WRAITH II WITHOUT DIVISION

Caribbean Blue with Black Everflex Roof with Special Cloth Interior.

1976 ROLLS-ROYCE SILVER SHADOW SALOON

Caribbean Blue with Red Hide.

1974 ROLLS-ROYCE LONG WHEELBASE SALOON WITHOUT DIVISION

Silver Chalice with Blue Cloth Interior.

1973 ROLLS-ROYCE SILVER SHADOW SALOON

Sand with White side panels and Red Hide.

1978 PHANTOM VI LIMOUSINE

Finished in Chestnut with Tan Hide to the front and Stone Velvet to the rear seats, fitted with fully equipped Cocktail Cabinet with special exterior trim.

1978 ROLLS-ROYCE SILVER SHADOW II SALOON

Carnival Red with Black Hide and Red inserts and Special Interior Trim.

1978 ROLLS-ROYCE SILVER SHADOW II SALOON

Black with Special Tan Hide.

1978 BENTLEY T2 SALOON

Moortland Green with Beige Hide.

1977 ROLLS-ROYCE SILVER SHADOW II SALOON

Shell Grey with Red Hide.

1976 SILVER SHADOW SALOON

Black with Special Tan Hide.

1974 ROLLS-ROYCE CORNICHE CONVERTIBLE

Le Mans Blue with Beige Hide and Dark Blue Hood.

1973 ROLLS-ROYCE CORNICHE CONVERTIBLE

Black with Black Hood and Red Hide.

1972 ROLLS-ROYCE SILVER SHADOW SALOON

Silver Mink with Dark Blue Everflex Roof and Dark Blue Hide.

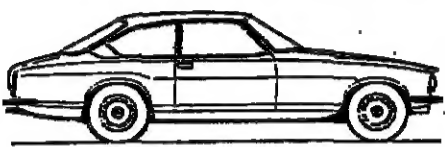
MAY WE PURCHASE YOUR ROLLS-ROYCE OR BENTLEY MOTOR CAR?

We lease top cars for top people

01-629 9060 Berkeley St. W. 01-584 8451 South Kensington, SW7.  
01-998 7691 Greenford, Middlesex for Sales, Service & Parts.  
01-458 7111 Hampton, N2.

## WHY BUY A BRISTOL?

(Highlight of the year—"Motor" 13/1/79)



1979 Saloon £22,382 or Less

1979 Convertible Saloon £29,284 or Less

"The cars themselves are quick, silent, smooth, dignified yet have sporting handling and steering without any loss of ride comfort. They appeal to those who find Rolls-Royces too slow or obvious and Aston Martins too exotic and eye catching." ("Motor" 6 January, 1979).  
1979 Cars on view at manufacturers' showrooms:

368-370 Kensington High Street, London W14 8NL

(01-403 5554/5/4)

## TOM HARTLEY JNR

Rolls-Royce and Mercedes specialists

## ROLLS-ROYCE & MERCEDES SPECIALISTS

78 T MARK II SHADOW. Delivery mileage. Many extras. £29,500.

78 T 460 SEL. Electric sunroof. Alloy wheels. Radio stereo. Passenger door mirror. Cruise control. £22,500.

78 T 380 SE. White. Blue velour. Sunroof. £17,750.

78 ROLLS-ROYCE SILVER SHADOW. Must be the finest example in England. 6,000 miles. £27,750.

78 T 350SE. Caledonian green. bamboo cloth. Electric sunroof. alloy wheels. cruise control. rear head restraints. passenger door mirror. Delivery mileage. £19,250.

78 T 280CE. Fire engine red. parchment velour. Electric sunroof. alloy wheels. cruise control. rear head restraints. passenger door mirror. Delivery mileage. £14,950.

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## MERCEDES-BENZ

1978 430 SEL. Metallic blue. Sunroof. Alloy wheels. Radio stereo. Passenger door mirror. Cruise control. £21,950.

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# Building and Civil Engineering

## Fairclough wins £18m coal-mining work

MINING OF about 11m tonnes of coal in Yorkshire will be carried out by Fairclough-Parkinson Mining under an £18m contract awarded by the National Coal Board Open-cast Executive.

Situated near Leeds on a site known as Gamblethorpe, open-cast methods will be employed to mine the coal over a period of eight years, after which time the land will be restored to agriculture.

Coal from Gamblethorpe will be carried to a nearby preparation plant for screening prior to distribution for domestic, industrial and power station use.

New mine adjoins Charcol site where the company has just completed recovery of 2m tonnes of coal and is now restoring the site and landscaping the area for agricultural use. Before surface mining operations started this land included the derelict Waterloo Main Colliery.

The company is a member of the Fairclough Construction Group.

## Laing gets jobs worth over £5m

NEW HOMES and the completion of others, plus a super-market project, bring work worth over £5m to John Laing Construction.

Work has started on 188 homes in the second phase of

Hounslow Council's Oriel housing scheme where, over the next two years, 38 three- and four-bedroom houses 52 maisonettes, 96 flats and two mobility bungalows for disabled tenants will be built under a contract worth about £3.1m.

Two-storey supermarket with mezzanine will be built at Market Street, Maidenhead, under a contract worth about £1.3m awarded by J. Sainsbury. Construction will be of in situ reinforced concrete frame with brickwork cladding, and completion is due by the spring of 1980.

Two housing contracts, together worth £880,000, are being carried out by the Stanmore-based general building region of the company.

Completion of 59 homes (shells of which were built by another contractor) forms a £440,000 contract awarded by the London Borough of Barnet.

Under a £439,000 contract for the Gatwick Area Housing Development Association, the company will build 48 dwellings, comprising 24 two-storey flats and 21 houses, to accommodate up to 100 people, at Goffs Park Road, Crawley. The centrally-heated homes will be built in the Rileymore timber frame system with brick cladding, and work here includes construction of roads and sewers.

forcement. K10 can expand or contract with the fabric of the building. It also sets off more readily where damp is actually present.

Sovereign Chemical Industries, Park Road, Barrow-in-Furness, Cumbria, LA14 4QU. 0229 25045.

## Sealing approval

HYDROSEAL, a cement slurry for rendering concrete waterproof, has been tested by the National Water Council and approved for use in contact with potable water.

Supplied as a dry powder, when mixed with water it can be applied by brush or spray to new and existing wet or dry concrete structures. It normally requires no surface preparation other than cleaning and pre-wetting in the case of dry concrete.

Soluble salts in the product penetrate deeply into the concrete, where they are converted into an insoluble crystalline gel and become an integral part of the structure. The treatment provides an effective barrier against pure and salt water, ground moisture and water under pressure.

Expected to be completed within the next three months is the renewal of the twenty-one approach spans of the 405-yard curving

Landore viaduct, carrying the main line at a maximum height of eighty feet over the River Tawe on the approach to Swansea. During earlier stage of the work, the spans carrying

the west bound track were removed and replaced progressively, starting from the Neath end of the viaduct, while trains in both directions ran over what is normally the east-bound line. Now, the procedure has been reversed while the spans carrying the east-bound track are renewed. Picture shows erection of new steelwork on west bound side of the viaduct.

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## Work in North America

CANADIAN OFFICE of George Wimpey has recently won work worth a total of £3.6m, much of it involving fluid pipeline work.

Two of the contracts will be executed in Florida: totalling £1.1m they cover a 2.5 mile 54 inch wastewater pipeline from the town of Homestead to a wastewater treatment plant where the company is already carrying out site preparation

work. The locally high water table means that the pipework will be installed by divers underwater. The second job is for drainage and sewage work in the same town.

The company is also to build, at a value of £2.5m, a six-storey office complex and a car park at Etobicoke, Ontario, under a contract with Leandor Property Management.

Proposed railroad link will run south from Jubail about 100

kilometres to the port of Dammam, which is the present rail head on the line from the capital, Riyadh.

Part of the work—including assistance with the ground survey and design of stations and car parks—will be undertaken by Daw Al Riyadh, a Saudi firm of architects and engineers, working as a sub-consultant to Atkins Henderson.

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## Railroad in Saudi Arabia

CONSULTANCY COMMISSION to carry out feasibility studies and design work on a new railroad to serve the Jubail industrial complex in the eastern province of Saudi Arabia has been awarded to Atkins Henderson Consultants by the Royal Commission for Jubail and Yanbu.

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## Withstands midday sun

TEMPERATURE VARIATIONS in the Gulf State of Qatar can vary by as much as 40 degrees F between night and day. The temperature at midday is often ferociously high whilst at night it plunges dramatically. Rainfall too—an unexpected and infrequent problem—can often be surprisingly violent.

The climate plays havoc with the flat roofs typical of the area. Seals split, surface cracking occurs and the sun's ultra-violet rays soon take traditional sealing methods to their limit.

K10, a new polyurethane elastomeric membrane, has proved to be a solution to this problem. It is easy to apply, by brush or sequence, cures within six hours into a flexible layer and is then impervious to sun or rain. It adheres to any material whether the surface is damp or dry and is a "one-component" system that requires no rein-

forcement. K10 can expand or contract with the fabric of the building. It also sets off more readily where damp is actually present.

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## About roofing people

NATIONAL FEDERATION of Roofing Contractors has now published its 1979 Yearbook which contains full details about the Federation and its national and regional committees.

It lists names and addresses of all NRFC members and indicates, by code letters, the types of roofing operations which they undertake.

Apart from details of roofing publications it contains a comprehensive directory of manufacturers and suppliers dealing with the trade.

Divided into four main sections—slating and tiling, industrial roofing and cladding, flat roofing and sundry materials—with sub-divisions in each case, it costs £8 from the NRFC at 15 Soho Square, London W1V 5FB (01-439 1753).

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# Technical News

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

## TRANSPORT

### Checking the weight of road vehicles

IN VIEW of the increasing need for authorities and vehicle owners alike to be able to make rapid checks on loading, Rank Industrial Controls, Watton Road, Ware, Herts (Ware 3599) has introduced the Rank Weightpad, an easily used portable weigher.

It consists of individual light-weight ruggedised pads which can be easily arranged so that the road vehicle can be simply positioned on them and the wheel loadings instantly seen on a ground-level display.

Applications will include use by road haulage fleet operators to prevent axle overloading, the calibration of vehicle-mounted axle load indicators, and by the police as a convenient means of checking quickly and accurately on suspected overloads.

The equipment can be carried in the back of a car or van and can be brought into action very quickly on a lay-by or at almost any type of level hard ground.

Normal maximum loading capacity is 15 tonnes per pad with an over-load capacity of 15 tonnes on any one corner of the pad. Weight of each pad and

ramps is 38 kg (84 lbs).

The quickly connected electronic readout head has a strong aluminium case which houses a single electronic board, a liquid crystal digital display and foot-operated pushbuttons. The single electronic board provides all the facilities required in the operation of the Weightpad system, i.e. excitation of load cells; processing of the load signal; totalising weights; driving display and output of data to a printer—some 60 integrated circuits are used.

The readout can be connected to either a single pair of pads using one of the sockets at the rear, or two pairs of pads by using the second socket. By pressing the "left" or "right" pushbutton the load on the corresponding pair of pads is indicated. While this load is still being applied the weight can be totalled by pressing the "add" button.

The head unit is powered by a 24V dc supply which can be provided by the mains pack supplied with the system or by means of two 12V dc batteries connected in series, or the optional 12V converter.

## PROCESSING

### Board jobs made easy

WHEN A manufacturer's requirements are confined to prototype board development or short production runs, he is justified in thinking about installing in-house board production equipment—when it meets price and needs.

Lektrokit, with the Cupro system, says it meets both these criteria.

Cost-effective pcb production implies the use of in-house board coating, exposing, etching, etc. Cupro includes all the necessary equipment and accessories for these processes, and is being made available by Lektrokit as individual modules. Users need only buy the equipment as required and so are assured of the immediate availability (ex-stock) of any complementary equipment they may want later.

Latest Cupro equipment to be introduced is the Type BTC-101 resist coating machine. This uses the so-called "steady withdrawal" technique to deposit

an even flow of coating on one or both sides of a board so that high definition and low raw-material wastage is achieved.

Board sizes up to 12 x 12 inches (12 x 24 inches to special order) can be coated using the BTC-101, all suitable chemicals being supplied direct from Lektrokit's Reading headquarters.

Lektrokit, Sutton Industrial Park, London Road, Earley, Reading RG6 1AZ, Berks. Reading (0734) 689116/7.

### Bound for Russia

HEAT TREATMENT equipment designed by Radyne is to be built into a fully automatic production line for the manufacture of tappet screws (at the rate of 4,000 per hour) for shipment to V/O Avtopromimport, Gorki, USSR, by Wick-

## CALCULATORS

### Measures and signals time

SCIENTIFIC CALCULATORS are being given new powers.

FX-8000, a new Casio, can measure time lapse between events during a test or experiment; or it can signal predetermined time intervals for observations to be made. When all the data is assembled, FX-8000 also provides the calculating power to evaluate results.

As a stopwatch, it has a capacity of 9 hours, 59 minutes and 59.99 seconds, a measuring unit of one-hundredth of a second, and an accuracy within 0.005 per cent. It gives a choice of three operating modes: normal start-stop; net timing (ignoring lost time during stoppages); or "lap" timing (freezing the display but continuing the count). Two alarm timing modes are

possible—once-through or recirculating. In either mode, up to five separate time periods may be fed in, and as each elapses a ten-second alarm buzzer sounds and the next interval starts. In Timer 1 mode, action ceases on termination of the last preset interval; in Timer 2 mode, it automatically recycles to the beginning of the sequence and continues until countermanded.

Figures in the display show time remaining till next due alarm—that is, a countdown.

Calculating capacity is eight digits (or six digit mantissa plus two-digit exponent), and there are 43 key-operated scientific functions at the user's disposal. These include the usual log, trig, hyperbolic and statistical functions, plus two levels of

parentheses, polar-rectangular co-ordinate conversion and, sexagesimal-decimal conversion to facilitate arithmetic involving hours, minutes and seconds.

FX-8000 handles computations involving fractions of up to three digits for each integer, numerator or denominator and at the same time maximum six digits for the sum of each part, giving answers in fractional form too.

Liquid crystal display makes for easy figure reading and conserves batteries. In continuous use, a pair of C-13 silver oxide cells last at least 1,200 hours. Maximum price would be just under £36.

Casio Electronics, 28, Scrutton Street, London EC2A 4TL. 01-577 9087.

## INSTRUMENTS

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LATEST DESIGN of flat-bed pen recorder from Bryans Southern Instruments, Willow Lane, Mitcham, Surrey CR4 4UL (01-640 3490) has a slewing speed of at least 2500 mm/sec.

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Known as the Series 50000, these X-Y recorders have a mainframe that will accept multirange amplifiers with sensitivities from 50 microvolts/cm and single range types from 1 mV/cm. One of these modules

incorporates up to  $\pm 10,000$  mm of zero suppression on any range and lockable multi-turn potentiometers are used for the main controls.

Amplifier inputs are protected to at least 250 volts on even the most sensitive ranges and the servo system is fully protected by an automatic electronic safety circuit.

Switched boundary limits allow the reliable use of A4 charts on an A3 frame and the paper hold-down system can be magnetic strip, vacuum or electrostatic, to choice.

### Senses the tank level

ACCURATE AND reliable level data from tanks, silos, sumps or hoppers can be obtained for solids, slurries or liquids using an ultrasonic level detector from Hyman Industrial Controls, Orchard Street, Redditch, Wores, B98 7DP (0827 67841).

Covering a level range of 25 feet (7.62 metres) for liquids and 20 feet (6.1 metres) under dusty conditions, the Mini-ranger produces an output directly proportional to the level.

Two easily adjustable alarm

points are incorporated while optional pre-wired modules provide for up to six alarm points within the span. Simple internal span adjustments can be made to give full analogue output for any three feet of level change. Transducer/electronics separation can be up to 600 feet.

Operational temperature range of the electronics unit is -20 to +55 deg C while the transducer remains effective from -40 to +85 deg C. Transducer facings are available for use with most materials likely to be measured.

### Dew point meter

INTRODUCED BY Protimeter, Fieldhouse Lane, Marlow, Bucks SL7 1LX (06284 73729) is a dew point meter able to give dew point temperature over the range 0 to 40 deg C, relative humidity between 30 and 100 per cent, and the ambient temperature.

The instrument is designed for those concerned with the storage of product in bulk form, particularly foodstuffs prone to deterioration in the wrong atmosphere.

It employs what the company regards as the most reliable method of measurement, namely

optoelectronic detection of dew formation on an electrically cooled solid gold mirror. Since this is an absolute physical measurement, it confers the advantages of unchanging calibration, interchangeability of sensors and tolerance of extreme humidities.

Push button operation gives any of the three measurements, and optional modules can be provided to operate a wide range of control and alarm units. The sensor is housed in a robust alloy cylinder (40 mm diameter by 50 mm) which can be located several metres from the electronics.

### Explosives not needed

MADE BY Nimbus Instruments in the U.S. and available from Fenning Environmental Products, 112, Leagrave Road, Luton, Beds. LU4 5HX (0582 26538), the ES-125 is an exploration seismograph employing signal enhancement to allow shallow exploration without the use of explosives.

Normally when using only a sledgehammer to excite a wave, the response can easily be lost in the natural background vibration. The ES-125 makes use of a digital memory to store successive returns, from repeated blows. This results in a cancellation of the signals due

to random background vibration while the desired signal grows progressively larger. Selection of arrival times is simplified and the operator can survey greater distances with smaller energy sources.

After initial set-up on the site, the user selects time range and gain and strikes the ground as many times as are required to bring up a useable signal. He then turns the cursor knob until the marker lies over the first arrival. The wave form continues to be displayed for delayed examination and the arrival time is displayed on the CRT in numerals.

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## COMPONENTS

### Wipes as well as cleans

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The device has twin articulated rubber blades on each side of a one piece continuous flexible brush and a water feed pipe injects washing fluid directly on to the screen from within the wiper assembly. It is claimed that the dual action of the wiper blades and brush is able to clear and clean the screen far more efficiently than conventional wiper blades, chopping up and removing insect debris, remove road grease and salt, and even cut through flash-over ice.

Double blade construction creates a reservoir of fluid only where needed, so that the storage canister would need fewer refills.

Other advantages claimed by Safewipe (P.O. Box 85, Derby DE2 7RN. Derby 571595) are less drag and energy consumption, long life and less tendency to lift off the screen at high speed.

### Simplified intensifier

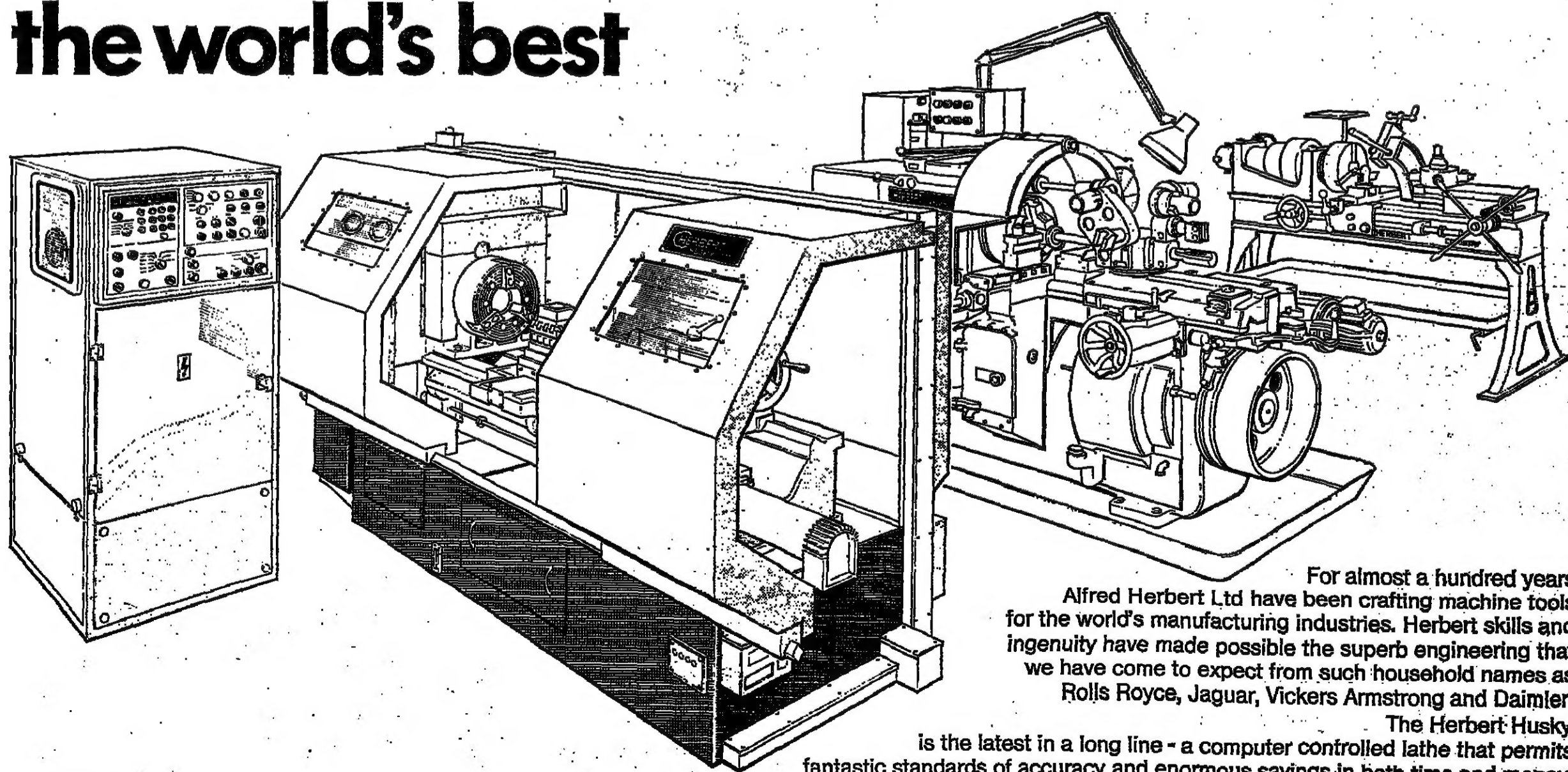
INTENDED to help simplify the design of the associated optical equipment is a rugged, single-stage, inverting image-intensifier by Thomson-CSF.

It has a fibre-optic faceplate and an internal electron-multiplying micro-channel plate. Developers assert that its luminance gain compares favourably with that of much larger three-stage cascade types.

Power unit is integral and fed by a 2.65V/30 milliamp supply. The unit is only 60mm diameter. Thomson-CSF, Ringway House, Bell Road, Birmingham B36 9DF. 021-255 6055.

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## THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

Max Wilkinson examines the new role of a key British subsidiary of Philips

## How Mullard is facing up to the changing world of electronics

UNTIL RECENTLY Mullard, the leading electronics components company in Britain, took great pains to play down its association with its distinguished multinational parent. Indeed, many people, including even some of its customers, scarcely knew that Mullard was a wholly owned subsidiary of Dutch Philips.

The reason was that, over the years, Mullard has developed intimate technical relationships with many of Philips's competitors in the television and radio world. Mullard supplies not merely the components to these companies but detailed know-how on connecting them together.

This relationship had developed ever since the war when radio receivers, like prehistoric monsters, were very large and rather simple. Those were the halcyon days of the old thermionic valves which glowed like dim red lamps in the back of every set. Like lamps, they eventually burned out, thus providing a lucrative replacement market for companies like Mullard.

Before valves were replaced by transistors, a large range of sophisticated had been added to them to improve performance. But to sell the new products, Mullard had to educate a large number of smaller manufacturers about how they worked.

This education process took the form of issuing circuit diagrams and sometimes complete sub-assemblies. This process accelerated with the introduction of transistors and then with the more complicated technology of television. Mullard came to be an essential source of research and development for a large section of the British consumer electronics industry.



Mr. Ivor Cohen, Mullard's new managing director.

Since all these companies were competing with Philips in the high street, Mullard had to take great care to show that it would act towards its customers just as if it were an independent company. Philips supported this quasi-independent line because it wanted Mullard to have the advantage of high volumes of sales to outside customers.

The Britishness of Mullard was strongly emphasised by its former managing director, Mr. Jack Akerman, who retired from the job at the beginning of this year after five years at the head of the company. His successor, Mr. Ivor Cohen, has taken over at a time when Mullard is having to adjust rapidly to some



Mr. Jack Akerman

very new pressures in the international markets. It is also having to adjust to Philips' current strategy of streamlining relations between, at the centre, its product divisions, and its subsidiaries in various countries. The most obvious evidence of this in the UK so far has been at Pyle, which as a partly owned subsidiary has had a particularly loose relationship with the centre until now.

When Mr. Akerman joined Mullard 45 years ago, the turnover was £1m a year, mainly in radio valves, and strongly oriented towards the UK radio companies which it served. During Mr. Akerman's period as managing director, Mullard

of paramount importance in the manufacture of integrated circuits, a relatively new area for Mullard mainly developed since the acquisition by Philips of Signetics in the U.S.

Mullard's integrated circuit factory in Southampton is now only one of six centres owned by Philips in Holland, Germany, France and the U.S. All the trends in the semiconductor industry point to the development of production and marketing on an international scale.

At the same time, the consumer electronics industry is itself changing rapidly, largely because of the drive injected from Japan.

The smaller UK companies are discovering that in the age of integrated circuits when a complete electronics for a radio receiver may be etched on a simple flake of silicon, the pace of product development has accelerated and the costs of keeping up are very high.

It is no longer enough for companies to rely on research and circuits provided by Mullard. To compete with the Japanese they have to anticipate new technological developments and to start designing products almost before the parts to make them are available.

The failure to make this research effort allowed the Japanese to dominate the market for better quality music centres (stereo radios with record and tape decks combined) and to make heavy inroads into the hi-fi market.

As a result television manufacturing companies are beginning to run for cover. Rank and GEC have both signed joint venture agreements with Japanese companies (Toshiba and Hitachi respectively).

Even Thorn, the largest UK producer, must be wondering anxiously whether it needs a technical link with a larger company.

The scope for Mullard to be a technological centre for the UK radio and television industry has therefore begun to diminish and is likely to continue to decline, even though the company remains a major supplier of components.

For Mr. Cohen, therefore, one of the tasks of the next few years will be to steer Mullard on a difficult course which will enable it to retain the advantages of an independent voice within the British consumer electronics industry while recognising the commercial realities of being part of a large multinational organisation.

## Specialise

These worldwide commercial pressures are an additional reason why a closer integration of Mullard into the Philips empire is likely with a corresponding emphasis on its international role.

In the manufacture of television tubes, for example, larger and larger production volumes are needed to reap the benefits of economies of scale. A few years ago plants could be economic if they were producing about 600,000 tubes a year. Now the figure is nearer to 1m.

Inevitably therefore Philips will tend to want its different factories to specialise so that each can achieve a large production volume for each size of tube.

Economies of scale are also

## Business courses

Interviewing Skills and Techniques for Executives, London, April 2. Details from AMR International, 6-10 Frederick Close, Stanhope Place, London W2 2HD.

Value Added—a fundamental concept in better management. Bradford, West Yorkshire, April 3-5. Fee: £90. Details from The Management Centre, University of Bradford, Heston Mount, Kalkhous Road, Bradford, West Yorkshire BD9 4JU.

Recent Developments in Economics. Brunel University, Uxbridge, Middlesex, April 4-6. Fee: £175. Details from The Secretary, Management Programme, Brunel University, Uxbridge, Middlesex UB8 3PH.

The Trade Union View of Industrial Relations. Henley-on-Thames, Oxfordshire, April 1-6. Fee: £325 (approximately). Details from Henley Administrative Staff College, Greenlands, Henley-on-Thames, Oxfordshire RG9 2AU.

Marketing through Consumer Distributors. Brussels, April 4-6. Details from Management Centre Europe, Avenue des Arts 4, B-1040 Brussels, Belgium.

Important Developments in the Protection of Industrial Designs. London, April 2. Details from European Study Conferences, Rye House, 31, High Street East, Uppington, Rutland LE15 0PY.

Updating the Purchasing Manager. London, April 3-4. Fee: £100. Details from Purchasing Economics, Peil House, 35, Stratford Square, Fettes Wood, Kent BR5 1LZ.

Protect Management—Skills and Techniques. Oxford, March 25-30. Details from Eurotech Management Development Service, P.O. Box 28, Camberley, Surrey GU16 5HR.

International Financial Management Seminar. Geneva, Switzerland, April 2-12. Details from Centre d'Etudes Industrielles, 4 chemin de Conches, CH-1231 Geneva, Switzerland.

## EXECUTIVE HEALTH

BY DR. DAVID CARRICK

## Do stressed executives take it out on others?

"... and yesternight at supper you suddenly arose and walked about, muttering and sighing, with your arms crossed ... you scratched your head, and too impatiently stamped your foot. Yet I insisted, yet you answered not, but an angry fusture of your hand gave sign for me to leave you. So I did, fearing to strengthen that impatient which seemed too much enkindled, and withal hoping that it was but an effect of humour, which sometimes hath his hour with every man. It will not let you eat, nor talk, nor sleep..."

J. Caesar 2:1.  
William Shakespeare

These words, put into the mouth of Portia by Shakespeare some 400 years ago, are observations and accounts of a stress-reaction as pertinent today as they have been in any age of man's known history. Many a modern executive's wife must have spoken thus (although perhaps not so poetically) when in the uncomfortable company of a stranger—her husband—who is displaying common stress-reactions such as undue irritability, insomnia, silence and angry, defensive hostility.

Obviously, the causes are very different. Brutus, with semi-political fears and aspirations, self-convinced beliefs in his own honour, ability and integrity, egged on by one far more intelligent and much less scrupulous; and with a world-shattering assassination attempt in mind, had good reason to be thus afflicted.

## Revolutions abroad

However different they may be, both in context and time, those stress-reactions described are as recognizable in modern European or American executives when subjected to a combination of exasperating and worrying assaults.

The unfortunate man may be suffering from the discomfort and inconvenience of chronically unpleasant climatic conditions on some bleak station, and wondering if his train will run at all, and if so, just how late he will be for some important meeting; he will certainly be

assailed by word or print with endless stories of strikes at home and revolutions abroad. So he can hardly fail to display his inescapable frustrations by displays of agitation of an uncharacteristic nature.

With the added problem of attempting, the while, to formulate important decisions, it is hardly surprising that both his family and staff are subjected to his choleric humours—though they themselves (and the non-executive work-force) also have their problems.

Examination of sickness-absence reports in any large enterprise will show that during times of exogenous stress, the senior executives are not often absent as the result of minor physical ailments—who could imagine Brutus putting off his bloody appointment because of a sore-throat? The least among his followers, however, might well have succumbed.

Just so their modern counterparts: but it should be remembered that, in most instances, resulting absences are not due to laziness, fear or hypochondria. Perhaps it is that they, believing themselves to be invulnerable, are truly more susceptible to evil microbes and their allies: after all, logic tells one that the throat of a magnum is scarcely less attractive a target than that of his typist.

Now, although one cannot do much about the weather, politics or erratic transport or endless strikes, the executive should have the fortitude to lessen, at least, the burden on others of his own stress-reactions. Above all, he should never forget that the humblest member of his staff matters very much, not

only as a human, but as part of an integrated team. Any enterprise which employs the superfluous does not deserve to survive, let alone to flourish.

One way is to combine leadership with decisiveness. In almost every situation of moment, three courses are open; two positive and one negative. A decision made, even if later events prove it to have been wrong, is at least a decision. It is so much more valuable than vacillation and indecision, which must be doomed and create anxiety, among those led, which multiplies like maggots in a dead dog and produces rapid putrefaction.

## Gnawingly anxious

Preaching to others is easy, but I must make it plain that the necessity for strong leadership is just as important in doctors. The patient, in his understandable ignorance, and gnawingly anxious about health, is unlikely to display marked improvement if his doctor is uninterested or is incapable of providing firm guidance and advice. It is a strange patient who fails to admire the physician who knows his limitations but also knows specialists to whom reference can be made.

The physician should be able to help with the secret dreads of patients if they can bring themselves to seek his advice or, more frequently, are pushed by their anxious families, for to return to Portia, she was sensible to say: "Brutus is wise and were he not in good health, he would have embraced the means to come by it."



## Lorraine steers a straight course, even though she's blind!

It's not very unusual for a sixth-form schoolgirl to be a keen—and a capable—yachtswoman, but it may have surprised you to learn that Lorraine is blind.

Well, it shouldn't. Blind people simply want to lead ordinary lives, and mastering an activity only needs personal determination together with the help of skilful training.

Lorraine went to the RNIB's Chorleywood College (with six 'O' levels and studying for her 'As'). The College has two sailing dinghies, and handling them certainly brings out all the self-reliance students are trained to develop. Lorraine even goes ocean racing now!

Training blind people to live fully and work effectively is the purpose for which the RNIB has existed for more than a century. Please help us to carry on with it through your legacies and donations.

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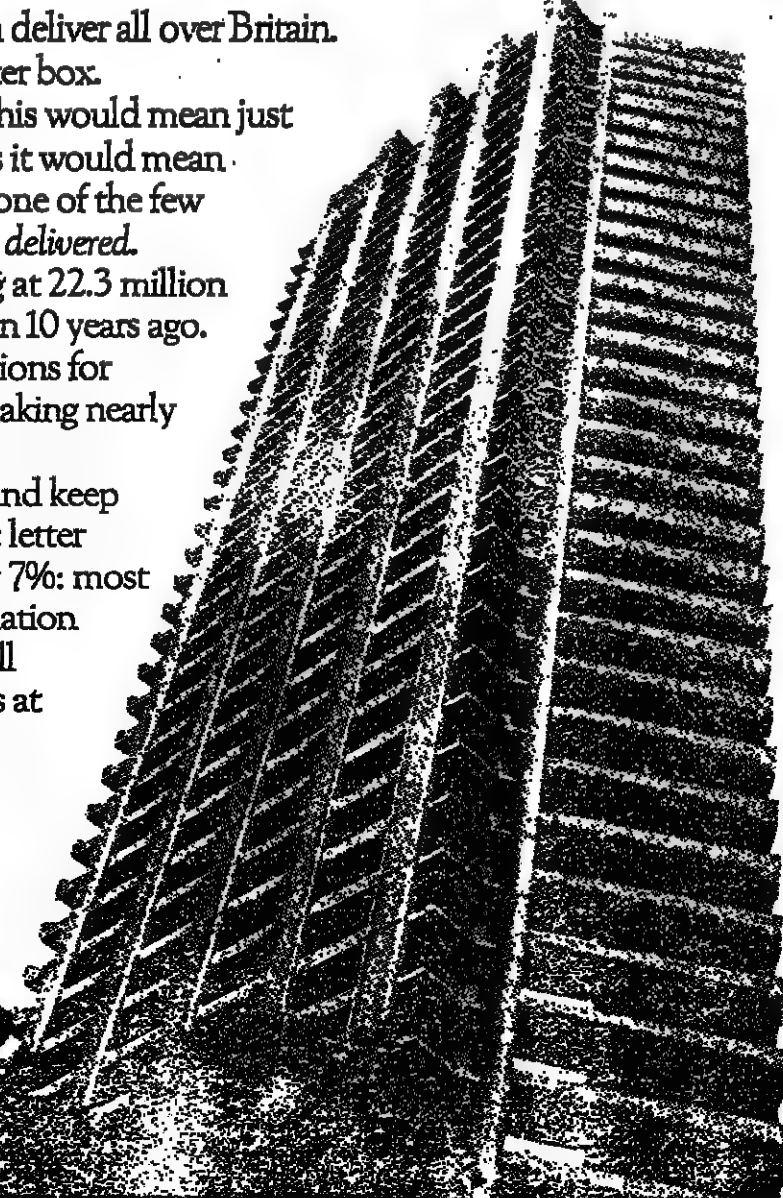
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## THE ARTS

## The background to 'Lulu'

by RONALD CRICHTON

By the time these words appear, if all goes well, music will have been enriched by the first complete performance, at the Opera in Paris, of Alban Berg's *Lulu*. The standing of Berg as a composer, the quality of the two acts plus two fragments of *Lulu* which are already familiar (not to speak of Berg's first opera *Wozzeck*, long established as one of the cornerstones of this century's music), with the unusual circumstances of the long delay in the completion of *Lulu*, combine to make this production the most important event of its kind since the premiere of Schoenberg's *Moses und Aron* in Zurich in 1957. At least a skeleton summary of what happened, to delay the appearance of the complete *Lulu* may be useful, while a full review of the opera will appear on this page on Wednesday.

Berg died in 1935, aged 50. *Lulu* was then composed, except (it seems) for some minor details in the last of the three acts, which were sketched in. He had orchestrated the first two acts and part of the third—work on that was broken off for the composition of the Violin Concerto and the arrangement of the suite, also known as the "Lulu-Symphony," taken from the opera. Of the whole opera he had prepared a short score giving the vocal lines a reduction of the orchestral part on two or three staves. This enabled Erwin Stein of Universal Edition, Berg's publishers, to prepare a vocal score. However, until recently, only acts one and two were issued.

Not long after Berg's death, his widow Helene wrote to Schoenberg (to whom *Lulu* was

dedicated), asking him to undertake the completion of the opera. Schoenberg declined, on the grounds that inspection of the material proved the task more difficult than he had anticipated. But to Erwin Stein he wrote, giving another reason, namely that the first scene of act three contained some anti-Semitic expressions which he could not stomach. Berg's text was a combination by himself of two consecutive plays by the German dramatist Wedekind whose subject matter in any case was unlikely to appeal to the austere Schoenberg. Strange that on one apparently showed his widow Schoenberg's second letter.

Helene Berg lived on until 1976, obstinately refusing to countenance the completion of *Lulu*, convinced that she was in spiritual communication with her dead husband. In her will made in 1969 she expressly forbade either attempts at completion or examination of the photocopy of the autograph held at the publishers in Vienna. Nevertheless, for years musicians and directors of opera houses had been hoping that some solution could be found. Among them was Rolf Liebermann, present head of the Paris Opera, who had been trying to persuade Franz Berg to relent since he was director of music at Zurich Radio in 1950 and subsequently Intendant of the Hamburg Opera.

The WIE presented an ethical problem hotly debated in Vienna by, among others, the Berg Foundation, created posthumously to safeguard the interests of his music. For those uninvolved in the controversy, except as potential listeners, it

may seem a worse crime to deprive the public of the completed score than to go against the surely misguidedly loyal old lady's wishes. There is a further complication which may throw some light on Helene Berg's obstinacy.

It recently came to light that Berg fell deeply in love with Hanna Fuchs-Robettin, wife of Czech business man, sister to the writer Franz Werfel, the third husband of Franz Berg's great friend Alma Mahler. The whole story is not yet clear. Hanna was most closely associated with another work of Berg's, the *Lyric Suite*. But his love seems to have become associated in his wife's mind with the composition of *Lulu*.

Be that as it may, the publishers went ahead, and Liebermann captured the world premiere of *Lulu* for Paris, with Pierre Boulez as conductor and Maurice Chéreau as producer. Boulez was one of the obvious candidates for the job of completing the score. Another was the American musicologist and Berg scholar George Perle. The choice finally fell on the Viennese composer Friedrich Cerha. The main thing is that *Lulu* can now be seen and heard whole. Ever since the Zurich premiere of the unfinished version in 1937, the opera has been given with a makeshift third act, omitting the first scene, and giving only the interlude and closing pages from the concert suite, accompanied on the stage by miming of the heroine's last miserable hours. As Boulez remarked in a pithy article in *Le Monde* of February 15, the harm done to *Lulu* by truncated presentation is less than the risk entailed by the completion of the scoring by another hand.

## Festival Hall

## Vienna Philharmonic

by MAX LOPPERT

There was a standing ovation for Karl Böhm and the Vienna Philharmonic Orchestra at the official and of their first London concert, on Friday. And then, as an encore, a Strauss waltz which justified the ovation. (And perhaps even the price of the tickets? At any rate, top price £18 saw the new South Bank record.) For if one were seeking demonstration material of the orchestra's great and long-famed virtues—the silken allure of the strings, the sumptuousness of the whole band in full flood, the feeling of ripeness and a supreme graciousness in the shape of each phrase—it is to the encore that one would on this occasion have gone, rather than to the readings of the Schubert second and Beethoven fifth symphonies before it.

The Schubert was remarkably without lilt, easy lyricism, or the light-hearted buoyancy native to the 19-year old composer and, supposedly, to Viennese performances of his music. (It must be devilishly hard to dig out lilt and lyricism after being caught up, as the orchestra was, in Friday's industrial troubles at Heathrow, and then arriving at the hall only just in time for the concert start; but nevertheless the absence of those qualities has to be recorded.) The size of the orchestra, accommodating a hefty contingent of strings and brass, was no doubt a natural barrier to luminosity of texture. But, in conjunction with Böhm's straightness of vision, the result was mostly massive, often even heavy. It allowed one too much leeway to notice passing fumbles and lapses of ensemble,

and the narrow-bored, charmless tone of the solo oboe, in the Andante, and too little encouragement to delight in the music.

Massiveness returned with Beethoven, and was now more appropriate to the work—although thick sound was a danger not always avoided, and the four trumpets, probably unaware of the hall's unhelpfully dry acoustics, tended to bray out their utterances disagreeably. At best, in the recapitulation of the first movement and in the triumphant Presto of the last, there was an angry brilliance and a parade-ground-in-full-colours rigorously to the point of being undeniably impressive. But I, at least, was expecting some sudden flash of inspiration, some intimation of special understanding, some moment of a "this is the Vienna Philharmonic and no other orchestra" kind. And was disappointed.

On Saturday Dr. Böhm and the Vienna Philharmonic devoted their programme to the last three symphonies of Mozart. No eccentricities or experiments were to be expected, and none were heard—only loving exposition, phrasing of unforced naturalness, round and lucid balance. In fact, the Philharmonic's excellent clarinets sounded a rife backward in the 39th Symphony. Böhm did not use them in the 40th Symphony, opting for the clarinet-less first version of the score—though he chose to double Mozart's single flute in tutti.

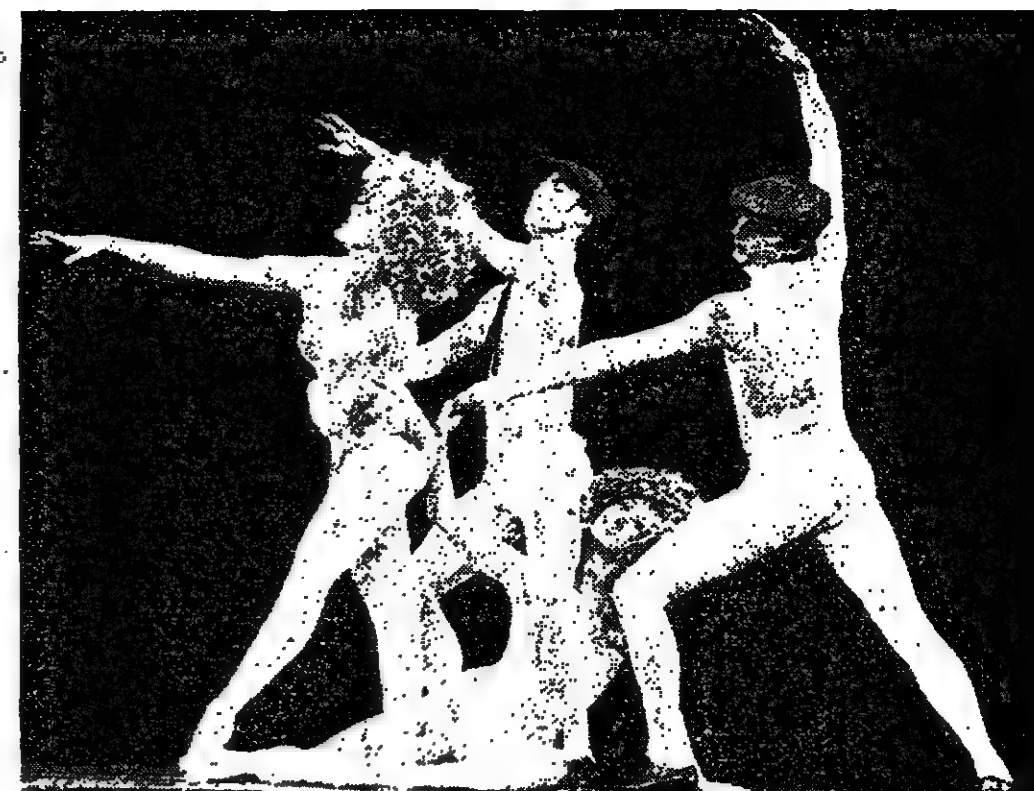
Whether the reinforcement

mattered much I was unable to determine.

Böhm's Mozart—the symphonist, at least—is a gracious pat philosopher. All three of the minuets were muscular, slightly contrived affairs, and in the brilliant Finale of the 39th one missed some point in the racing exchanges of the free-for-all, which hardly sparkled. (There wasn't real unanimity about how to treat the dropping fifth tag which makes mock-punctuations: all over the music.) We had a gravely searching Andante in the 40th, but the crucial edge of anxiety in the opening Mollis allegro (taken slower than that) had been scarcely detectable. In the interval, one was noticing occasional imprecisions of ensemble which represented the orchestra below its marvellous best.

After the interval one forgot that at once. Everything about the "Jupiter" Symphony is calculated to bloom under Böhm's cultivation, and it all bloomed resplendently; the orchestra sounded refreshed and keenly alert, and Böhm's extraordinary sense of how to shape a movement so that it seems to be sung in a single breath was superbly displayed. The combination of rich weight with effortless clarity in all the voices was a model: I wrote here some time ago that anybody who claims to hear everything that goes on in the "Jupiter" Finale needs to examine his conscience very carefully, but in this performance the feat seemed for once almost possible. It made a wonderfully invigorating conclusion to the Vienna visitation.

DAVID MURRAY



Sally Inkán, Ashley Page, Laura Connor and Anthony Conway in 'The Concert'

## Covent Garden

## Symphonic Variations

by CLEMENT CRISP

In the 33 years that have elapsed since Ashton made *Symphonic Variations* as a confession of faith and a declaration of intent—classical dancing in Britain should look like this: clean, musical, orderly in spirit as in form—the Royal Ballet has come of age, and has accepted Ashton's blue-print for the future. Whatever other artistic tasks it has undertaken, other styles it has mastered, there is something fundamental in our national company's dancing which was fixed by *Symphonic* in 1946, and is still best seen in it. Last autumn, when five admirable young artists from Covent Garden showed us Michael Corder's *Rhyme nor Reason*—a first ballet by a choreographer a good deal younger than *Symphonic*—dancers and dance spoke even there of *Symphonic*'s influence through their clarity and classic distinction.

On Friday night *Symphonic*

returned to the repertoire at the Opera House, led by Merle Park at her most musically persuasive, with Wendy Ellis and Marguerite Porter as her companions, and the male contingent of Wayne Eagling, Michael Coleman, and the pleasing debutant Mark Silver. A fluent performance by the dancers was sustained by a spacious account of the score (Anthony Twinner as soloist; Ashley Lawrence as conductor) which seemed more authentically Franckian than many a hard-driven and glittering concert interpretation. Ballet and music were both filled with light and grace.

Other Ashton variations—the *Swanes* set—opened the programme. There seemed on this occasion a tendency for the cast to over-play their emotional hands—Monica Mason a restrained and lovely exception as Lady Elgar—but I must salute Leslie Edwards as Nevinson. In a larger, passive

role, he provides detailed observation about character that never distracts from the ballet's atmosphere and as with his finest performances, his attention to music is exemplary: in recent showings of *Sleeping Beauty* the economy of his gesture, its harmony with Chalkovsky's phrasing, should be studied by every other character artist on stage.

The fun in the closing *The Concert* was fast and at moments too furious: Robbins' jokes are made without wasting the flicker of an eye, and there is no need to nudge the audience into seeing the humour. I enjoyed very much Laura Connor as the chief zany—a spare hand disposed of in a *Steinway* with superb aplomb—and I admire the way Vergie Derran keeps her elegant cool amid the disasters of the waltz sextet. Both understand the art of under-emphasis: a dance joke thrown away is never lost.

## St. John's, Smith Square

## Clerkes of Oxenford

by NICHOLAS KENYON

This marvellous, unforgettable concert was entirely devoted to the music of John Sheppard, one of the shadowy figures of English music in the Reformation period. His date of birth is not known; he was in charge of the choristers at Magdalen College, Oxford, in the 1540s and 1550s, and was also a Gentleman of the Chapel Royal. He died perhaps around 1560. History has linked together the names of the two towering geniuses of this period—Byrd and Tallis—so firmly that we tend to forget that a complete generation separates them: a generation which moreover felt most keenly the rapid changes of musical style dictated by the liturgical changes of the Reformation.

Sheppard's music can sustain a whole evening's length for this very reason: his change of idiom through the 30 or so years he was active, from the almost decadent late-Gothic elaboration of the Marian antiphons such as *Gaude, gaude* to the post-Reformation serenity of *Our Father* or his *Western Wind Mass*, is astonishing—the same composers (notably Tye) faced the same challenge, but few were so successful in both

old, intermediate and new styles.

The Sheppard volume of Tudor Church Music was never published, and until David Wulstan's recent work with the Clerkes of Oxenford (and Nicholas Sandon's more recent volumes in the *Early English Church Music* series) we had to judge him by such isolated works as the *Western Wind Mass*, a puzzling companion piece to the Taverner and Tye Masses on the same theme—perhaps written for Catholic celebrations in Queen Mary's reign, perhaps a piece of royal flattery for Henry VIII (since the tune used is less similar to the "Western Wind" than to several melodies and descants which the young Henry arranged).

The Clerkes' perfect balance and control made of this Mass a piece of almost unbearably intense simplicity, the soprano reworking of the melody hypnotic in effect (though why were two elaborate sections from *Sanctus* and *Agnus* omitted: there is surely only one source?). Something of the same understated passion ran through the two versions of the Responsory "In manus tuas" in

which the vocal technique which underlies Wulstan's transposition of this music to high pitch could be heard: crystal-clear female trebles, accurate, clean-edged "means" (i.e. middle voices), hard, firm counter-tenors (a little nasal?), bell-like tenors, and crisp, resonant basses: no cotton-wool edges in any section, no overblown expressiveness, but no lack of response either to the music and its texts.

David Wulstan knows precisely when to intervene with the course of the music: a sudden, slight intensification at the *sansus*, surprising "Amen" of *Jesu salvator saeculi*; a holding-back in the control *Alleluia* of the *Respond* "Pilate Hierusalem"—all the time drawing the tensile lines of the music along, holding them in an equilibrium as bold yet as delicate as any Gothic arch.

The Clerkes have two recordings of Sheppard's music available: on Classics for Pleasure (40265, £1.49) and on Nonesuch (8821, £4.11). They may help to recapture a concert which displayed rare integrity and skill. Beware of imitations.



Anna Green

Leonard Burt

## Coliseum

## Siegfried

by MAX LOPPERT

Next month the English National Opera gives complete cycles of *The Ring* in Sunderland and Birmingham, during its regional tour. As a curtain-raiser, and perhaps also to remind home audiences that the great achievement of the English *Ring* is still very much a thing of the present, there are three performances of *Siegfried* at the Coliseum.

At the first of them on Saturday, the standard was good. It was not the revelatory, earth-shattering Wagner that was being proposed, but a "house" performance of a kind increasingly rare, and of a worth enduring if unspectacular. The orchestral playing was tidy, alert, balanced with an unfailingly considerate ear for a cast containing several new voices—new either to the house or to their roles. Charles Groves is not a Wagnerian to elicit timeless, golden orchestral outpourings. In the first act, the state and circle of Mime's music, Siegfried's answering high spirits, and then the sudden access of gravity that accompanies the Wanderer's entrance, were treated all in the same spirit of restraint.

But there was a sense of dramatic purpose underlying the same, middle-of-the-road approach (by no means always to be confined to in Groves' opera readings). In the third act, one recognized that energy previously held in reserve was now being spent: the enlargement of perspective at this point in the drama was cannily suggested, and, once it became clear that the new Brünnhilde, Anna Green, was not going to routine codding, the final duet achieved a truly climactic, virtuosic point from which the whole of the drama could be surveyed. This was the conducting of a true Wagnerian.

The balance of the cast was

also very well achieved. To lead assurance and continuity, there was Alberto Remedios in the title role. In uneven voices, it is true; A was throughout the evening a note to be struggled with, and just before the final duet something (a cloud of dust, perhaps?) provoked an outburst of uncontrollable coughs. But still a Siegfried of undimmed boyish charm, naturalness, and, below the heights of winning, unstrained tone. Don Garrard, the Wanderer of the evening, contrasted strongly with the truculent stance of Siegfried; their scene together was very gripping, sometimes nuzzled quality to the diction, Mr. Garrard would be the grandest of the ENO Wotans, for his stature is impressive, his voice majestic and deep-centred, and he suggests the suppressed tragedy of Wotan's spectator role in the opera with power in hand.

The newcomers could all be welcomed. Edward Byler Alms will doubtless become more in demand as the conductor's eye (he was by no means the only player to depend on the full-throated intervention of the prompt). It is already an original study, techy, cunning, and clearly sung. John Gibbs' Alberich is snappy, agile, with a voice that cuts through the orchestra. The concentration by both singers on the actual notes, without any winning parlance, was heartening. Marilyn Hill Smith was a Woodbird with unusually clear words. And Nisi Green, an English soprano who has made her principal career in Germany, was an admirably sure heroine. Though the actual tone will not appeal to all ears, its use is ample, broad, and confident. She too will soon learn to foot her way less tentatively around Brünnhilde's launching pad.

## John Denver's six shows

John Denver is to play a series of six concerts in England, Scotland and Ireland, prior to April dates in Germany and other European countries. He opens at the Dublin RDS hall on Wednesday March 28, with two concerts. After Dublin, Denver appears in a single (9.30 pm) performance at

Manchester Apollo on Thursday March 29 and another single performance at 8 pm at Glasgow Apollo on Friday March 30. Denver will be presented in a "theatre in the round" format at London's Wembley Arena on Sunday April 1 and Monday April 2.

## SOCCER BY TREVOR BAILEY

## Brighton have Division One look

FULHAM'S PROMOTION hopes received an unpleasant setback at Craven Cottage, where they were beaten 1-0 by Division II leaders, Brighton and Hove Albion, who outlasted them in every department. Until Saturday, Fulham, just behind the front runners with games in hand, looked well placed. They had just splashed out £150,000 on Kitchener, from Leyton Orient, to provide their attack with additional firepower. But, on this occasion, they simply did not suggest First Division material—short on skill and ideas, often over-physical and unable to match the teamwork of their opponents. Perhaps it was just one of those unhappy after-effects which happen to all sides, as it was hard to believe that this was the same club which had impressed me so much when beating Crystal Palace at Selhurst Park earlier in the season.

What quite rightly disappointed Bobby Campbell, the Fulham manager, apart from the result, was a rate of only 18,640 for one of the most important League fixtures of the year, in good weather, and which also provided the first opportunity to see his new signing, Kitchener, in action. This lack of support through the turnstiles—more than half their home matches have drawn well under 10,000—must worry the directors because these figures do not pay the wages in the Second Divi-

sion, let alone the First. In spite of limited resources, Campbell has bought, by Division Two standards, quite heavily and very shrewdly on the transfer market. Most of the money he has spent has come from what he has received from the transfer of his own players.

Buying the right player at the right time and at the right price is a sign of an astute manager. What requires even more business acumen, however, is the ability to sell, or unload, players not required, for more than they are worth. In this context, Campbell has been brilliant. It has always been a pleasure to visit Craven Cottage because of the happy atmosphere and hospitality. It may be only imagination, but their fans always appear to be so much more civilised than those just up the road at Chelsea. Why then does Fulham not draw larger crowds? The big, probably the main reason, is that there are simply too many League clubs in that part of London, with Chelsea, QPR, Brentford and Wimbledon all within easy reach. Even in the decade Fulham spent in the First Division, their gates remained relatively small. Much of the period was spent waging a battle against relegation, so that if they should go up again, it is hard to see them surviving a different story with Brighton

who, although they have never been higher than the Second Division, appear to be better equipped playing-wise and are also drawing much larger crowds because there are no other clubs in the vicinity, who had been out of first-team for a long time.

After the match, Alan Mullery, Brighton's lively and ambitious young manager, declared himself well pleased with his side's performance and he had several excellent reasons for satisfaction. His team had beaten, with surprising ease, and away from home, hard opposition who had been a shade unfortunate to have been eliminated from the FA Cup by Manchester United and were generally regarded as serious promotion contenders.

## Individualism

Early in the game, when the visitors were well on top, they lost the services of Sayer, who went off on a stretcher, the unfortunate victim of a late, high and ugly tackle which passed unmarked by the referee. Initially, this caused Brighton to lose some of their rhythm, as Sayer, in his forward role down the right wing, provides them with additional width. Gradually, the substitute, Clark, who had been out of first-team football for several months, made his presence felt, more through determination than skill, and eventually had the

satisfaction of forcing home the winner after an incisive dribble by O'Sullivan and assistance from Maybank and Ward.

The exciting Ward, who has been unable to command a regular first-team place since before Christmas, is an indication of the strength of the club. He caused numerous problems with his darting runs, speed off the mark and ability to go past defenders almost at will. On the ball, in the way he fed off the main target man, Maybank, and his poacher instinct, Ward reminded me of Keegan in his early days, but does he possess similar vision? On a couple of occasions, his brilliant individualism opened up the opposing defence, but he unfortunately failed to see the colleague waiting to administer the coup de grace.

Although Brighton have a fine defence, and in the elegant Lawrence, one of the best centre-backs in the country, there were moments of unnecessary panic in the closing stages when they were simply trying to hold on to their one goal lead. Brighton's fundamental truth that they are so much more formidable when moving forward and nearly paid the penalty. If they remember this fact in the final stages of the competition, they should not only gain promotion, but also prove an asset to the First Division in terms of both football and gates.

## TENNIS BY JOHN BARRETT

## Top prizes for teenage talent

ONE OF THE INTERESTING side effects of 11 years of open tennis has been the emergence of a little prodigy syndrome. Never before has there been such a galaxy of teenage talent capable of holding its own among even the most exalted company. The 1978 exploits of 19-year-old John McEnroe, Tracy Austin (15) and Pam Shriver (16), are well known. But they are only the spectacular tip of a gigantic iceberg of questing youth which nowadays is being taught to compete from the age of eight onwards.

Of course, it was obvious that once the game began to offer rewards of money, which could be earned in other sports, it would inevitably attract outstanding athletes. The signal for this advance was the announcement, in 1971, that Rod Laver had become the first tennis millionaire. So rapid and so steep has been the advance in prize money since, that Jimmy Connors has now earned more than \$2m in prize money, and there are at least another 17 men and women whose on-court earnings alone have made them dollar millionaires. Small wonder that the scramble to climb aboard the treasure laden tennis galleon begins at an ever earlier age.

Nowhere are the opportunities greater, the facilities better, or the competition more fierce, than in America. The latest phenomenon to emerge from

the intricate nationwide structure of age-group tournaments from eight to 80, is a bright little prodigy from the Chicago suburb of Lincolnshire, Andrea Jaeger. She is 13 years old, wears braces on her teeth and stands just 4 ft 11 in tall. She is bright, intelligent (six A's and a B plus) and takes a healthy interest in children's comics and television cartoon shows. Yet, on the tennis court, she becomes as deadly as a rattlesnake, full of venomous thrusts from her Evert-like double handed back-hand and with a depth of concentration remarkable in one so young.

Last December, from a field of 64 of the best under-18s in the world, she won the Orange Bowl tournament. In the final, she beat the 18-year-old South African Number 1, Ros Fairbank, in straight sets, having eliminated another impressive 18-year-old, the Czech, Iva Buderova, 7-5, 6-3 in the third round. Three weeks ago, in the under-19 Pepsi Cola junior international championships at Boca West, Florida, I watched Miss Jaeger win again, carving down girls who were up to five years older, far stronger and altogether more experienced. Her timing, particularly on a windy semi-final day, was remarkable. She faced Mary Lou Piatek, a 17-year-old near neighbour from Whiting, Indiana, who always beats Andrea's 18-

year-old sister, Susan. In spite of the gusts which threatened to blow the little girl over, Andrea won the match 6-0, 6-0.

When Andrea was told she would play her final—a rematch against Miss Fairbank—on the stadium court in front of 10,000 spectators, immediately after the Borg-Villas semi-final of the Pepsi Grand Slam, she was positively delighted. The fact that there were at least 6,500 fans still in their seats at the end of her one-sided 6-2, 6-1 victory was a tribute both to her undoubted ability and to her magnetism.

Last week's BP Cup competition in Hamburg underlined the rapid advance of today's young players. Although this international team competition is for players aged 20 and under, the average for most teams was nearer 17. The fact is that today's 18- and 19-year-olds are already on the professional circuit.

The success of Sweden in winning the girls' title for the first time from the American holders was an encouraging omen for Europe, though, of course, neither Miss Austin nor Miss Shriver was playing for the United States. Almost as impressive was the progress of the Swedish boys to the final, where they lost 1-4 to the Americans. The standard of play was as high as anything to be seen in the early rounds of

minor professional tournaments.

The Swedish Number 2, Jan Gunnarsson, who is a 16-year-old carbon copy of Borg, impressed me as the final of the competition. The manner of his three-set victory against the U.S. Number 2, 19-year-old Robert Van't Hof, was remarkable for the consistency of his attacking game. Even in losing to the U.S. Number 1, Mel Purcell, who is the top-ranked under-21 American, there were qualities of skill and determination that mark him out for a bright future. In Sweden there are at least four other boys of equal promise. This is the extent of Borg's influence on Swedish tennis.

At the highest levels, the rewards for the young champions will ensure an ever-growing band of aspiring imitators. Miss Austin, 16 last December, is among the top half-dozen women in the world, and her prize money since winning her first professional tournament in Stuttgart last October, was \$80,000. McEnroe's success was even more awe-inspiring. After his first professional appearance at Queen's Club last June, the young left-hander amassed an astonishing \$445,024 from prize money and bonuses in just six months. With examples like these before them, the next generation of youngsters will be battering at the doors.



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## The vote on devolution

THE PROPOSALS for devolved government on which the Scottish and Welsh peoples will vote on Thursday represent the best that Westminster has been able to offer over a considerable period of time. They are far from being ideal. Not even the most convinced advocate of devolution would deny their many imperfections.

At the same time, however, the proposals are the result of prolonged and even agonised debate. They are also in a sense bipartisan. Two former Tory Prime Ministers—Lord Home and Mr. Edward Heath—were among the earliest devolution supporters. More acutely, and more in Scotland than in Wales, there is a sense of nationalism. The present Labour Government may have been a late convert, and its conversion may have had other motives, but it was drawing on the Tory—one might almost say the collective—experience. There was a problem in Scotland and Wales which commanded attention.

The problem is hard to define precisely. At the lowest level there is a feeling of remoteness from Westminster, though that could also apply to regions of England. More acutely, and more in Scotland than in Wales, there is a sense of nationalism. The feeling could be at its strongest in English regions such as the north east which have their own identity but which have demanded less for themselves than have the Scots or the Welsh. Such problems could probably be overcome, but it would be foolish to pretend that they do not exist.

In the end, however, it is Scotland and Wales to decide. The most that those who do not have the vote on Thursday can do is to try to point out the possible consequences. Over the years both the Scots and the Welsh have signified some discontent with their lot. They are now being offered a remedy of a kind. The bold choice would be to accept it and then to seek to make it work. Devolution is a halfway house between the present unsatisfactory state of affairs and home rule. That is what many of the Scots at least have seemed to want. If they can take it and keep it that way, the recurrent problem of Scottish nationalism may be resolved. Yet to ensure that will require some confidence among the Scots that they can contain their own extremists. That is the real challenge of Thursday's vote.

## Cobbled together

Few people would envy the Scots or the Welsh their choice. On the one hand, they are being asked to vote for or against proposals for separate Assemblies that are only the best that a disparate Westminster could cobbled together. The proposals are full of contradictions and potential problems for the future. The Assemblies, for example, would have no power to raise revenue, but could certainly raise the political temperature to an alarming degree in the annual negotiations over

the block grant from Parliament. It is also unclear how the Assemblies would fit in with existing levels of regional or local Government.

On the other hand, the Scots and the Welsh must suspect that if they turn down devolution now, nothing remotely comparable is likely to be offered for many years to come.

There is a still deeper dilemma. Many of those who are campaigning hardest for devolution are the nationalists, some of them with the "n" writ large. The Scottish National Party, in particular, has made it clear that it is not in favour of devolution for its own sake. It sees it rather as a stepping stone to independence.

## English dimension

There is also an English dimension of which the Scots and the Welsh ought to be aware. The establishment of separate assemblies could lead to a considerable backlash among the majority people of the UK. There could be resentment at the apparent special status of Scotland and Wales, and resentment, especially at Scottish and Welsh MPs voting at Westminster on largely English matters. The feeling could be at its strongest in English regions such as the north east which have their own identity but which have demanded less for themselves than have the Scots or the Welsh. Such problems could probably be overcome, but it would be foolish to pretend that they do not exist.

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## Accounts for state boards

THE INTERIM guidelines on inflation accounting issued by the nationalised industries' chairman's group last week hardly took matters very far. But they were probably as much as one could expect at this stage given the state boards' differing interests. The Government's own limited progress towards setting financial targets on a consistent basis—and the present state of play in the accounting profession on inflation accounting—generally.

The guidelines are intended to reduce the diversity of practice which has arisen so much since last summer. They require each board to show either in their accounts or in a supplementary statement a figure for operating profit calculated on current cost accounting principles after depreciation and cost of sales adjustments but before interest, taxation, and other items. They, however, leave to the boards' own option the all-important question of a "gearing adjustment."

## Minimise

This adjustment was included in the accounting standards committee's own interim guidelines to recognise the fact that, though the cost of using assets increases in money terms, the cost of financing assets with borrowed money falls as inflation erodes the real burden of repaying borrowings. To the extent that assets are funded by borrowed money as opposed to equity, the owners of the full incidence of depreciation calculated on CCA principles. The supplementary charge for depreciation over and above historic cost should be reduced by a gearing adjustment reflecting the debt/equity ratio.

While this may make sense for a private company, it arouses major conceptual and practical issues in the nationalised sector and a solution is not made any easier by the differing circumstances of each board. It would suit capital-intensive industries like electricity and gas, which are making large profits, to minimise their figure by showing a high gearing adjustment whereas those making big losses would prefer a gearing adjustment so as to reduce their apparent rate of loss.

These differences bring into focus the illogical way in which state industries are financed. It was to suit Whitehall's convenience that they are wholly state-owned rather than mixed enterprises of the kind found on the Continent, that they are required to rely wholly upon the Exchequer for capital finance (including approval for overseas borrowings), and that these funds come in the form of loans based upon the terms the government itself raises money.

## Dangerous

The public dividend capital allowed to a few boards in addition to loans is an irrelevance since PDC issues are in effect little more than a form of the defensible loan stock with participating rights. Because of the restriction on PDC issues, and because past official curbs on pricing policies have sharply limited the boards' ability to build up reserves, their capital structures owe more to historic accident than to principle.

It could be argued that, because the risk bearer in the nationalised sector is not the boards themselves, nor even the Government, but the taxpayer (particularly when the industries are required to pursue non-commercial objectives), the windfall gain that arises from the eroding real value of borrowed capital should be the taxpayers' (and therefore recorded in the Government's rather than the boards' accounts). On the other hand, it could be said that the adoption of inflation accounting will make it even more necessary to re-think the basis upon which the state industries are financed.

What would be most dangerous would be to introduce a gearing adjustment on the wholly fictional basis of existing capital structures. For it would merely encourage excessive wage claims and arouse pressure for prices to be reduced to the point where the Price Commission fell into its South of Scotland Electricity Board report last year. The problem all along with the nationalised industries has been too much underpricing and too much unprofitable investment. Inflation accounting ought to encourage, rather than deter, realistic pricing and investment appraisal policies.



The Turkish politicians with most to lose if they do not meet the IMF's requirements: Mr. Ecevit, the Premier, and Mr. Finance Minister.

I pushed against the wall, Turkey would not hesitate to jump through the window," Mr. Bulent Ecevit, the Turkish Prime Minister, said three months ago. He was arguing that Turkey had other options than to accept the demands for austerity put forward by the West as the price for bailing the country out of its economic crisis.

Today such claims sound increasingly hollow. Instead there is the growing belief that if his Government and the country's political institutions are to weather the storm then not only the grandiose plans for building the "Great Turkey" of tomorrow will have to be thrown out of the window but so will the whole self-reliant economic philosophy on which the country's recent growth has been based.

It is a turning point in Turkish economic history—reached at a time when the main countries in the West are to some extent divided in the emphasis of policies to carry through the commitment to help which they made in Guadeloupe last month. All last year's anguished appeals for aid by the Turkish authorities seemed to fall on deaf ears, but uncertainty about Iran has helped NATO leaders to concentrate their minds. They were perturbed by what they found. First estimates are that immediate aid of around \$500m is required from them and double that again in the next year.

Further, a minimum of \$1bn foreign capital will be needed in each of the following four years, according to the Government. Bankers fear that the real requirements could be three times greater. The alternative is a persisting economic crisis with growth either cut back or stopped. Even the post-1980 average annual rise in GNP of 7 per cent has not prevented the emergence of at least 20 per cent unemployment. Continued slowdown would exacerbate the already raging social pressures. Last year over 900 people died in political violence. Sectarian and racial riots have flared. Martial law is in force. If anything is surprising it is that the country's parliament and parties have not been more severely shaken.

This week Mr. Ziya Mueszios, the Turkish Finance Minister, is expected to fly to Bonn to meet West German officials and Mr. Emile Van Lennep, Secretary General of the Organisation for Economic Co-operation and Development. The "Guadeloupe four," disturbed at the scale of aid required and believing that the OECD provides the best forum for co-ordinating their efforts, have asked it to handle their politically-motivated rescue package.

But the OECD has since begun to run into the same problems that have already caused the suspension of negotiations between the Turks and the International Monetary



The Turkish politicians with most to lose if they do not meet the IMF's requirements: Mr. Ecevit, the Premier, and Mr. Finance Minister.

Fund about releasing the third tranche of the \$450m standby agreement reached between the two last April. This week's meeting is an attempt to bridge the differences which have emerged, with some progress already claimed towards preparing an initial aid sum.

The OECD is reported to be backing the IMF's calls for devaluation of the Turkish lira and for further austerity at home. In 1977 the public sector deficit had reached 8.8 per cent of GNP although, in his 13 months in office, Mr. Ecevit has initiated a series of measures to reduce it.

## Foreign direct investment

Also the OECD is said to be pressing for the adoption of the recommendations in its recent report on the Turkish economy. These include opening Turkey to foreign direct investment, developing tourism and generally allowing a greater reliance on and exposure to normal market forces. In particular the OECD wishes to see a limitation of the activities of the State Economic Enterprises which account for almost two-fifths of Turkey's industrial output. These recommendations would imply a major switch from the mixed economy of Turkey's recent past—with its green-house protection of local industry behind tariff walls—to a more typical Western approach.

Already the Government has paid lip service to welcoming foreign investment and tourism. The problem lies in how a parliament and bureaucracy long suspicious of the outside world will approve and carry through such policies.

Arguments about such matters have repeatedly led to acrimonious relations between Turkish governments and the IMF. Within Turkey demands for economic orthodoxy have been presented as tantamount to a return to the capitulations which ripped and humiliated the Ottoman Empire in the last century. National pride, a strong factor in Turkey, has been aroused. Yet more important, the economy is already depressed. Factories are working at half capacity on average. Consumer prices have risen more than 60 per cent in the past year. There is a shortage of basic commodities.

In this hungry and sullen country calls for austerity evoke, at best, a cynical response. There is a limit to how much further any government which wishes to survive can tighten the Turks' belts. And it is here that the slight differences between the "Guadeloupe four" become important.

The West Germans and French appear to put considerable store on Mr. Ecevit staying in office. The Americans and British, however, seem less com-

## TURKEY'S ECONOMIC CRISIS

## High stakes at risk for a member of NATO

mitted, being concerned about his "multilateral foreign policy," even if it is one within NATO. They also look askance at his rhetoric about a "new defence concept"—an undefined phrase which appears to give focus to the growing reservations about the West within the Turkish armed forces and bureaucracy, not least because of the recent U.S. arms embargo on Turkey.

The U.S. and the UK thus would not be disturbed if a grand coalition emerged between Mr. Ecevit and his predecessor, the opposition leader, Mr. Süleyman Demirel—even if the scheme made pious. Though sense, the desire for the high profits involved meant that foreign capital continued to pour into the scheme—long after the economy was clearly off course and even though such funds effectively prevented Turkey from raising the longer-term money it needed.

Since the present Government took over at the beginning of 1978 it has been involved in four complex operations—tidying up existing debt, securing fresh funds, putting the public sector in order and devising a development strategy for the future.

The reordering of debts has been one of the largest such operations in financial history, involving some \$60m. The main and most complicated item has been the CTLD. Banks involved are now optimistic that agreements converting \$2.4bn of CTLD to seven-year money could be signed within the next two months.

Agreement has also been reached on the rescheduling of seven years of \$450m of bankers' credits; on the tidying up of \$90m of Turkish Central Bank overdrafts; and on the refinancing of \$1.2bn of payments due on development loans and on trade debts guaranteed by OECD governments.

Still to be handled are a mass of unguaranteed trade arrears, possibly totalling as much as \$1.5bn and about \$200m of third-party reimbursement claims against the Turkish Central Bank.

The seven foreign banks co-ordinating this restructuring insist that agreement must be reached on the different items before fresh money can be provided. However, they say that if all goes well some \$400m of seven-year money could be available by end-April.

Other fresh money in the pipeline includes the OECD "Guadeloupe four." The EEC is proposing increasing Community aid. Libya is seeking to put together an Arab fund for Turkey.

However, the banks' Euro-dollar loan and the Guadeloupe aid will both require Turkey to fulfill the IMF's standards of good housekeeping. Last year Mr. Ecevit had a number of open clashes with the IMF. The problems have been over controlling public finances. Considerable progress has been made, even if parliamentary opposition has forced Mr.

had fallen to one-fifth of the much larger deficit. Remittances are now channelled largely through a black market.

The consequences of all this were long disguised by the inflow of over \$2bn of short-term funds under the convertible Turkish lira deposit (CTLD) scheme introduced by the Demirel Government in 1975.

This offered depositors the interest rates available in Turkey while protecting them against exchange risk. Though the scheme made pious. Though sense, the desire for the high profits involved meant that foreign capital continued to pour into the scheme—long after the economy was clearly off course and even though such funds effectively prevented Turkey from raising the longer-term money it needed.

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The reordering of debts has been one of the largest such operations in financial history, involving some \$60m. The main and most complicated item has been the CTLD. Banks involved are now optimistic that agreements converting \$2.4bn of CTLD to seven-year money could be signed within the next two months.

Agreement has also been reached on the rescheduling of seven years of \$450m of bankers' credits; on the tidying up of \$90m of Turkish Central Bank overdrafts; and on the refinancing of \$1.2bn of payments due on development loans and on trade debts guaranteed by OECD governments.

Still to be handled are a mass of unguaranteed trade arrears, possibly totalling as much as \$1.5bn and about \$200m of third-party reimbursement claims against the Turkish Central Bank.

The seven foreign banks co-ordinating this restructuring insist that agreement must be reached on the different items before fresh money can be provided. However, they say that if all goes well some \$400m of seven-year money could be available by end-April.

Other fresh money in the pipeline includes the OECD "Guadeloupe four." The EEC is proposing increasing Community aid. Libya is seeking to put together an Arab fund for Turkey.

However, the banks' Euro-dollar loan and the Guadeloupe aid will both require Turkey to fulfill the IMF's standards of good housekeeping. Last year Mr. Ecevit had a number of open clashes with the IMF. The problems have been over controlling public finances. Considerable progress has been made, even if parliamentary opposition has forced Mr.

## TURKEY'S DEBT STRUCTURE

\$ millions	At Sept. 29, 1978	After planned re-scheduling
<b>SHORT-TERM</b>		
Public sector		
Bankers' credits	450	—
Third-party reimbursement claims	200	—
Dresdner Bank scheme*	232	232
TPAO oil debt to Iraq	150	150
Petrol Offici Acceptance credit	248	248
Others	874	874
Private sector		
Acceptance credits	1,400	908
Arrears to suppliers	2,967	540
Convertible lira deposits†	7,131	3,346
<b>TOTAL</b>		
<b>MEDIUM AND LONG-TERM DEBTS</b>		
Public sector		
International organisations inc. IMF	1,944	1,975
Bilateral credits		
Participating OECD countries	2,526	3,226
Others	159	159
Euroloans	347	347
Re-scheduled bankers' credits	—	450
Re-third-party reimb. claims conv. lira deposits	—	2,407
Loans to be syndicated by banks	—	400
Private sector	281	281
<b>TOTAL MEDIUM AND LONG-TERM</b>	<b>5,277</b>	<b>9,493</b>
<b>TOTAL EXTERNAL DEBT</b>	<b>12,408</b>	<b>12,839</b>

\* DM deposits by non-resident Turkish workers.

† Excludes up to an estimated \$400m of unutilised imports.

‡ \$550m held by non-resident Turkish citizens or making after December 31, 1980, and not being rescheduled.

§ Figures for June 30, 1978.

¶ Excludes undisbursed loan of \$125m replacing Petrol Offici acceptance credit.

Sources: Turkish Central Bank, October report updated by banks.

Ecevit to withdraw parts of an essential tax reform bill.

But Central Bank credits have not been sufficiently checked, nor has the Government abandoned its ambitious immediate growth targets. The IMF is also insisting on a further exchange rate adjustment but Mr. Ecevit is delaying any such move until a complete programme of measures, drawn up with an eye on the Fund's requirements, can be announced. The obvious timing for this would be in conjunction with the traditional post-budget package. The budget is due to be voted this week.

## Longer-term issues

While the IMF is mainly focusing on the short-term management of the Turkish economy, the OECD is concentrating on the longer-term issues. The present Government has tabled a five-year programme which aims at reaching an 8 per cent annual growth rate. This is widely considered unrealistic, but even if growth is cut back the financing requirements forecast by the Government—a minimum of \$1bn per year—still seem far too conservative.

These doubts are increased by the startling fact that, even after Turkey's debt has been rescheduled, over two-fifths of its forecast export earnings will have to be earmarked to service the debt. Yet already virtually all those earnings are

required to meet the country's oil bill alone. One hope is that emigrants' remittances can be diverted back into official channels.

The economic crisis of 1980-9 helped to precipitate the military revolution of 1980. This led to Turkey introducing central economic planning and adopting policies of import substitution and attempts at self-sufficiency. Ten years later the foreign exchange crisis of 1980 was followed by a further military intervention—the commanders' ultimatum of 1971 which forced Mr. Demirel temporarily out of office. But there was no major change in economic policies.

Ten years later, the present economic crisis argues further-reaching consequences. Political developments are hard to forecast, even though there appears to be less conflict between the army and the Government than on previous occasions. But the economic front changes are under way—major ones given that the Government has a majority of six and that the army involve both the Turkish national pride and dreams of building themselves into a great industrial power overnight.

Mr. Ecevit has gone far down the road demanded by the circumstances, but still falls short of the West's requirements. The outcome of this conflict is in the balance, even though the Government's supporters insist that the worst is over. The stakes, however, are high, involving ultimately the future of democracy in Turkey. And soon something will have to give—and be given.

## MEN AND MATTERS

## Lucrative look into the past

A rare week has just passed, one in which The Country Diary of an Edwardian Lady has been forced into second place in the hardback bestseller lists, this time not by running out of stock, as happened on two occasions, but by Lauren Bacall. Since July 1977, it has topped The Bookseller list almost every week—joint publishers Michael Joseph and Webb & Bower, have recently celebrated printing of the millionth copy.

The Country Diary, in its English version, has just gone through its 11th impression, and has been, or is being, translated into languages as unlikely as Japanese, Italian and Danish, a particularly laborious process, since each translation has to be copied out in copperplate. John Lyons, Michael Joseph's export sales manager, says the book has even made its mark in Australia, where hardbacks are notoriously difficult to sell. "The Australians are the greediest booksellers in the world," he explains. The result is books costing about three times as much as in Britain.

One of the few people who admits he ever had misgivings about the strength of the nostalgia wave—"Two years ago it could just have been a remainder title"—he is now sure that the book will continue to break records for some time.

The small Exeter publishing and book-packaging company, Webb & Bower, became involved when a great-niece of the Edwardian Lady came in with the manuscript. Managing director Richard Webb, who perhaps correctly describes the book as "one of the most successful since the war," is not resting on his laurels. His next publication, he tells me, has a different appeal: a pre-war Dennis Wheatley thriller called Murder Off Miami "which contains real clues in it—real matchsticks, real pieces of hair."



## Sense of timing

From Cambridge I hear that the social equivalent of the first cuckoo of spring has already come and gone: the Girton May Ball took place on Friday. Most May Balls are anything but these days, some extending into June, others becoming earlier and earlier, none being held in May.

But Girton was well ahead of the field: "We hold ours early so we can go to everyone else's," a college spokeswoman told me archly.

## Children of God

When not preoccupied with dancing, Cambridge academics enjoy a good quarrel, and Dr. Edward Norman, one of the country's leading Protestant theologians, appears to be no exception. He is at present party to a dispute which looks like running for a good week or two, having humbly refused to allow posters advertising a talk by the Roman Catholic writer, Father Herbert McCabe, to be put up in his college, Peterhouse.

Returning the material to its sender, Father Conve, de Merville, chaplain to the

university's Roman Catholic community, he explained in a covering letter that he was not inclined to display the posters "after Father McCabe's criticisms of my own Reith lectures in the Irish Times, which were characterised by a generous measure of personal abuse."

## Assimilated

A certain disenchantment with the cause of Israel seems to have set in with the Rothschilds, at least in the case of Baron Guy who looks set to be ousted from his position as president of France's United Jewish Social Fund following an interview with the spicy Parisian mens' glossy, Lui.

The Baron, a leading member of French Jewry, upset French Jews by saying—according to Lui—that there were no stronger ties between French Jews than between Corsicans, and that he himself felt "nothing" when he visited Israel: "I'm a foreigner. I have rejected the things which imposed a stereotyped pattern of behaviour on the past generation."

The fund's executive Board immediately put out a communique saying there was "an orchestrated campaign" afoot to destroy it; and although the Baron later announced, Schmidt-like, that he had been misquoted, he also hinted he was prepared to give up his job as head of France's major Jewish fund-raising body.

One reason for the Baron's reported statements could be financial scandals surrounding the Israel Corporation Limited, an organisation set up in 1988 by Jewish millionaires around the world to help the Israeli economy, which was subsequently chaired by Baron Edmund de Rothschild.

The IC's former director-general, Michael Tzur, is now serving 15 years for embezzling company funds: Tibor Rosenbaum, a board member, was last heard of awaiting trial in Switzerland, suspected, inter alia, of misappropriating many

millions of dollars to shore up his Banque de Credit International.

## Safety in numbers

The foreign tourists who have once more flocked to the annual Carnival at Rio, which began yesterday, may be unaware that the famous displays of the city's dozens of Samba Schools come by courtesy of Rio's most respectable racket. The Jogo do Bicho, or Animal Game, is the means whereby luckier punters can win up to \$5,000 from a street corner bet on the bull, snake, or parrot drawn by lottery at the end of each day.

The multi-million dollar Jogo do Bicho always pays up, just as Brazil's honesty-dishonest currency Black market consistently pays a high rate for dollars, pounds, or francs. With part of the proceeds it funds each of the dozens of Samba schools, subsidising lavish materials for costumes, hire of rehearsal halls, musicians, and even catering for the participants' treatment for blistered feet, or heat stroke.

No one, it seems, would dream of trying to bust the Jogo do Bicho. It has useful connections in high places. The police are said to turn a blind eye to the street-corner sellers, and in an inflation-ridden society like Brazil, who else, after all, could afford the hundreds of thousands of pounds it costs to pay for Rio's principal tourist attraction?

## Old hand

My story last week about octogenarians still at work has provoked a reader to draw attention to the latest issue of The Lady. In the magazine's classified advertisements is the following: "Adaptable lady, late 80s, nice disposition, seeks housekeeping post."

Who said that Harold Macmillan isn't the best prime minister we haven't got?

Observer



## "I believe in initiative—old people need your's and mine"

Lord Boothby

"Britain has often led the world with new ideas and new ways of tackling problems. Few people have a worse problem than our old folk. Medical science enables many of us to live longer, but it cannot give the answer to the suffering brought by loneliness, or being shut in a depressing room day after day, because there is nowhere to go.

Help the Aged is working to solve this difficult human need with the imagination it used to pioneer flats for the elderly. With local volunteers it is helping to provide Day Centres where old people find companionship and friendly help. Similarly it is also moving forward to fund extra medical research into the physical afflictions of old age."

Full details of Help the Aged's work will be sent with pleasure together with helpful information on minimising taxation (no Gift Tax is now levied on legacies to charity up to £100,000). Please write to: The Hon. Treasurer, the Rt. Hon. Lord Maybray-King, Help the Aged, Room FT12, 32 Dover Street, London W1A 2AP.

\*£150 perpetuates the memory of someone dear to you on the Dedication Plaque of a Day Centre.



# FINANCIAL TIMES SURVEY

Monday February 26 1979

## Maturity brings ordered economy

By James Buxton

A FEW weeks ago there was a demonstration in Kuwait. More than a hundred taxi drivers thronged outside the office of the Prime Minister, Sheikh Saad, protesting about a whole range of things, from low fares to regulations preventing them stopping in the middle of the road and competition from the Kuwaiti equivalent of minicabs.

A delegation finally got in to see the Prime Minister, who referred them briskly to the relevant authorities. The demonstration meanwhile had dispersed—because the taxi drivers saw a couple of police dogs on leads.

With the Gulf states worried about the crisis in Iran and its effects in the region, Kuwaitis use this story to demonstrate two points: first, that Kuwait's rulers are accessible to Kuwaiti citizens; and second, that riots on the scale and effectiveness of those in Iran seem unlikely, to say the least, in Kuwait.

There are two key differences between Iran and the low population states of the Gulf. In a small society like Kuwait it is possible for the indigenous population to make their grievances known to their rulers through a network of family and tribal contacts, helped by an active desire on the part of the rulers to govern by consensus (although this system does not seem to work to the satisfaction of special interest groups like taxi drivers). And there is little danger of a mass of citizens storming the Government's citadels. There simply are not enough people, and what people there are have in Kuwait the highest average incomes in the world.

These are points of reassurance for Sheikh Jaber al Ahmed al Sabah, who has been Emir of Kuwait for just over a year now and the effective power in Kuwait for about a dozen years owing to the declining health of his predecessor Sheikh Sabah. Sheikh Jaber's assumption of full power has brought a period of calmer economic growth after the fierce expansion of the post-1973-74 period. The Finance Minister, Mr. Abdul-Rahman al Adqi, has brought Government spending under control and the result is a rather more ordered economy in which the relative maturity of Kuwait as an oil state—having lived with enormous wealth since the early 1950s—is more obvious. Kuwait appears for the moment to have struck a reasonable balance between the demands of the current generation and those of future generations, and Sheikh Jaber's strategy appears to satisfy both the merchant families who did so well in the boom, and the more technocratic Kuwaitis who have protested against wasteful Government spending and the enormous profits it has permitted one section of Kuwaiti society to make.

### Competing

Balancing potentially competing forces appears to be the basic principle of Sheikh Jaber's Government, with the Cabinet containing strong representation of the al-Sabah as well as the al-Sabah branch of the ruling Sabah family (the succession alternates between the two). The Crown Prince and Prime Minister, Sheikh Saad al

Abdullah, is an al-Salem, and has been helped in the difficult task of carving out a role for himself under a firm and active ruler by Sheikh Jaber's reluctance to travel. Sheikh Saad's trip to the other Gulf states at the end of last year gave him increased prestige. While the fact that almost all the important portfolios in the Government are held by al-Sabahs may gratify the traditionalists in Kuwait, the more technocratic can take comfort from the fact that the holders of these posts have to be qualified for them on grounds of ability.

Even though there are few obvious parallels between the political situation that led to the revolution in Iran and the scene in the Gulf states there are enough to make Gulf government's aware of their inherent weaknesses, which include their relatively meagre human resources, their valuable but virtually indefensible oil installations, their large immigrant majorities and the envy they inspire in others. Current anxiety in Kuwait is focused on two main groups. First, up to a quarter of the Kuwaiti population are Shiites, many of them of Iranian origin, and there is thought to be an equivalent number of Shiites among the non-Kuwaiti population. They are far from being a unified group, some of them very rich and others fairly poor. Yet with the current Moslem revival in the Middle East and the fact that Shiites tend to be more emotional Moslems they can exert pressure for a move towards religious purity.

Recent Government hints that



The Emir of Kuwait, Sheikh Jaber al Ahmed al Sabah, with the Queen during her visit earlier in the month.

it was considering tightening or imposing rules on such things as mixed bathing, women driving after 8 pm and dancing were thought to be partly the result of Shiite pressure, and produced such a furious reaction that the Government denied it had any such intentions—yet the clash of opinion indicated the sensitivity of the issues at stake.

The point about these and other groups of potentially dissident Kuwaitis is that there has been no exhaust valve for their feelings since the Government suspended the National Assembly in August, 1978 because it had become unbearably obstructive and cantankerous at a time when tensions were high because of the situation in Lebanon.

The assembly did not represent non-Kuwaitis, and was greedy and self-seeking as far as its own interests were concerned. But it did provide an official forum for political activity. Next summer the prescribed four-year period following the dissolution of the assembly ends, and the Government has to decide in what form it should be reconvened. Suddenly, after years in which almost nothing happened at all, the Government is consulting leading dignitaries, including the speaker of the assembly, about restoring it. Yet there seem to be few clear ideas as to how the assembly can be made more responsible than in the past and yet also satisfy the demand for representation, for the Government is apprehensive

about what a vociferous assembly might say. It could well be that the Government will conclude that it is safer to postpone a final decision on the issue of the assembly.

The other main cause of anxiety in Kuwait are the Palestinians, who make up the largest single group in the non-Kuwaiti majority. Kuwaitis are probably justified in feeling insecure when such an articulate group holds so many key posts in the running of the Government, especially when they are treated as second class citizens, with all avenues of political and many of financial advancement blocked to them. Now that the Palestine Liberation Organisation has forged close links with the new Government in Iran, Kuwaitis are even more concerned.

### Contentious

Yet as on other contentious political issues it is not clear whether concessions to the Palestinians at this stage would be wise or not. The Government knows that the Palestinians have more to lose in Kuwait than anywhere else. If the Government was to speed up its naturalisation policy (only a handful of Palestinians are naturalised each year) it would imply Kuwaiti resignation to the difficulties of creating a Palestinian state and thousands of Palestinians would have to be naturalised a year in order to have much impact. Faster naturalisation, and the question, mooted in the past six months, of some of the longer-standing immigrants being represented in a newly convened assembly,

may be too dangerous issues for Kuwait to cope with at a time of uncertainty.

With internal policy initiatives somewhat unappealing, Kuwait is falling back on its traditional policy of taking a tough line with potential troublemakers, quickly deporting dissident Palestinians and tightening up restrictions on supposedly short-stay Arab visitors. Abroad Kuwait's scope for action is constrained by its limited power to influence events. But its long-standing drive to achieve more co-operation among the different Arab Gulf states has lately been looking more hopeful. Sheikh Saad's trip down the Gulf last December was planned long in advance but came at a good time because of the rising anxiety about Iran. It appears to have produced some firm agreements on exchange of security information and some serious discussion of such ideas as co-operation rather than competition in industrial projects, abolition of passports for Gulf citizens visiting each other's countries, moves towards a common market for each other's manufactured goods and easing of restrictions on property ownership in each other's countries. Underlying this strategy is the feeling that local discontent can be kept well under control if there are fewer white elephant industrial projects (which Kuwait itself has avoided) and fewer violent economic fluctuations. Kuwait signed an agreement with Saudi Arabia in December strengthening political and economic co-operation.

Outside the Gulf Kuwait has established better relations with

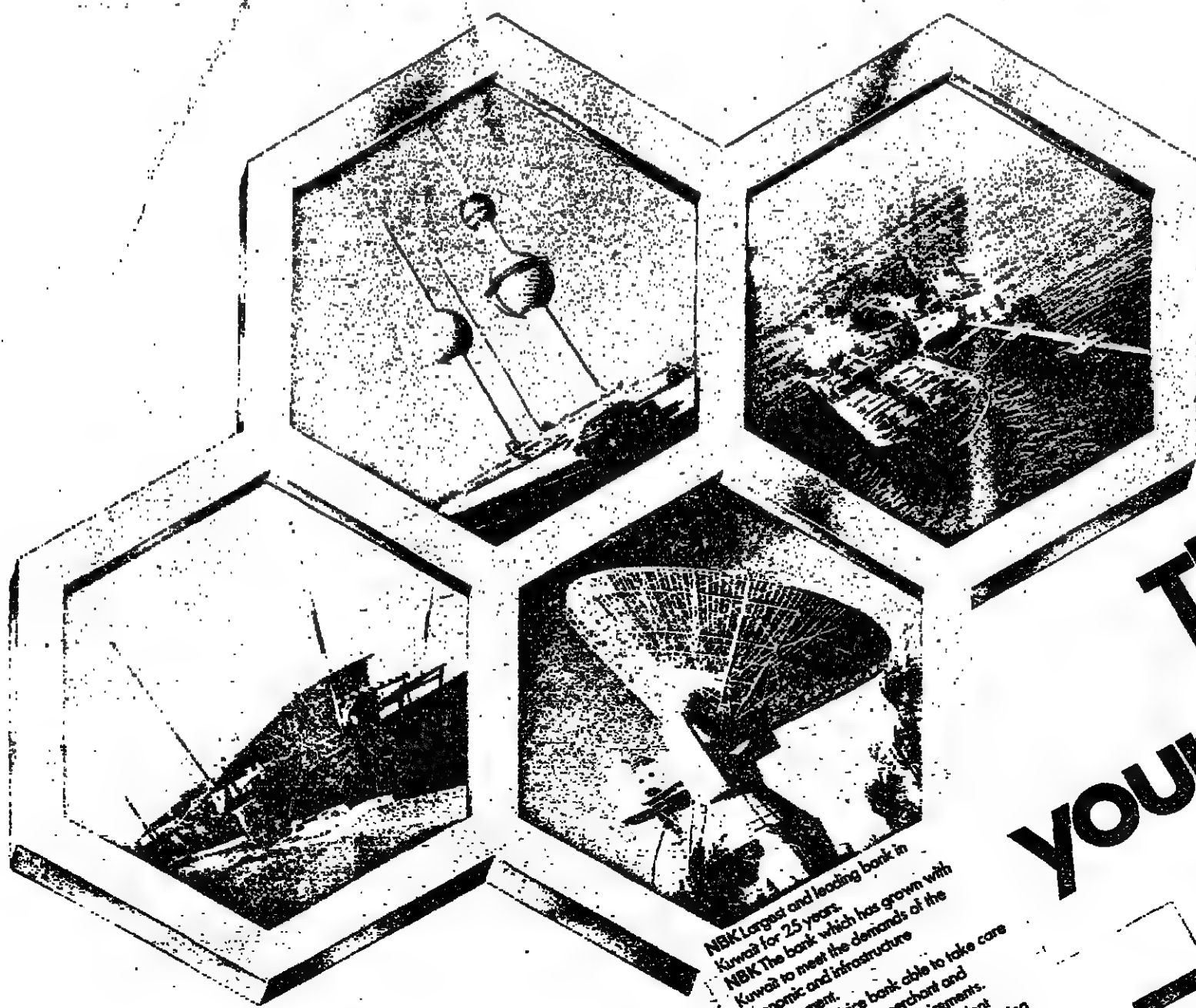
### BASIC STATISTICS

Area	
Population	1.13m
GDP (1976)	KD3.67bn
Trade (1977)	-
Imports	KD1.28bn
Exports	KD2.81bn
Imports from UK	£243m
Exports to UK	£541m
Trade (1978)	-
Imports from UK	£332m
Exports to UK	£622m
Currency: Dinar	£1=KD0.55

Iraq, which has never given up claims to Kuwaiti territory. With the mellowing of relations, which appear to be due to Iraq's desire to end its isolation in the Arab world, discussions have been revived on Kuwait exporting electricity to Iraq and drawing water from the Shatt al Arab River in return. A study is being made of a railway from Basra, through Kuwait, to Saudi Arabia.

With its large Palestinian population and its vested interest in unity and stability in the Arab world, Kuwait was disturbed by the speed and lack of consultation of President Sadat's peace initiative and unhappy with the Camp David agreement. At the Baghdad summit last November Kuwait played an unusually active role, in an effort not to divide the Arab world, but this may well have helped Syria and Iraq. The result was an outburst of vindictive criticism of Kuwait from the Egyptian Press, which Kuwait largely ignored. The flow of development aid from Kuwait to Egypt is continuing, and Egypt has been assured that Kuwaiti co-operation with Egypt will not be disturbed.

For all its current uncertainty Kuwait has considerable internal strengths. Its sophistication, based on more than 200 years as a trading city, the last 30 of them blessed with oil wealth, shows through in all its political and financial dealings with others. Its Press is relatively free, its attitude to women advanced by the standards of the region. And it has the special political advantage of being able, without difficulty, to go on making its citizens very rich indeed.



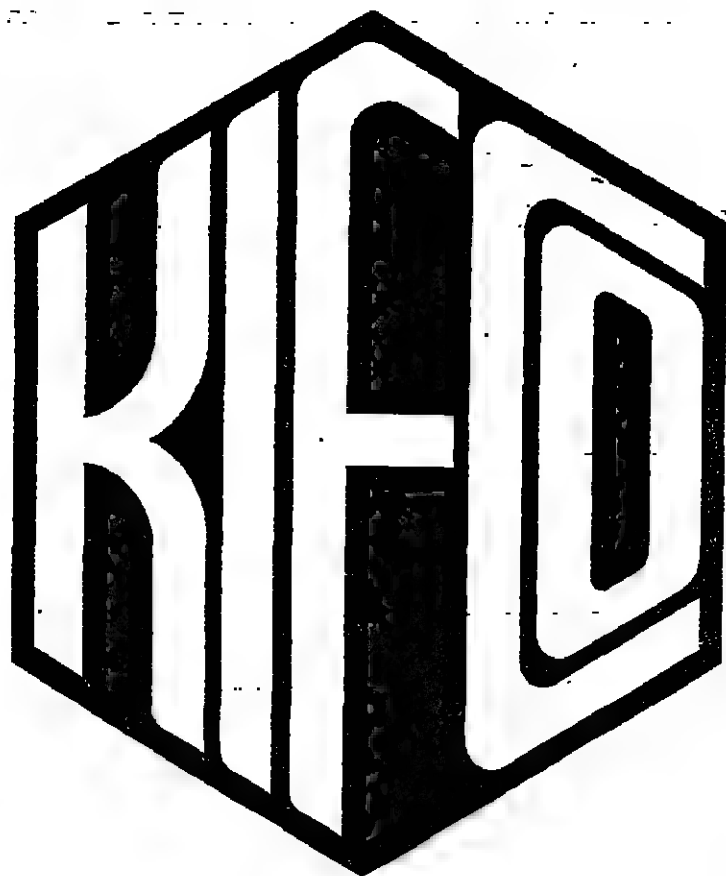
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Natural caution, and ample revenue since the 1950s, have minimised the effects of the state's recession, which came in 1977. Tight controls since by the Finance Ministry have prevented the usual upward drift in spending — while the Government tries to catch up on necessary development projects.

## The economy

"CONSOLIDATION" IN the Gulf States is usually a euphemism for deep recession. Where people talk of consolidation one expects to find streets lined with empty buildings, collapsing property prices, bankruptcies and a mood of self-doubt and depression. But in Kuwait consolidation means what it is supposed to mean. Growth in several sectors of the economy has reached a plateau; current projects are being completed and gaps in the infrastructure filled, while Government spending is tightly controlled.

Kuwait's recession came in 1977 and was relatively mild in the standards of the Gulf. With economic activity at a peak in 1976 the Government cut back its allocation for land purchase, one of the main motors of growth in the private sector (and of inflation). As a result real estate valuations dropped by about 20 per cent from their end-1976 peak and there was a 25 per cent fall in share values on the stock exchange, where the Government saw fit to bail out those who had lost money at a cost of no less than KD 160m.

Yet there are few signs now of economic setbacks in Kuwait, though the economy has moved slowly since 1977. The stocks of tower cranes are still at work on construction sites, while the surge of enormous American cars coursing along the three-lane highways exudes prosperity. Construction activity has reached a plateau, while the tonnage handled at the main port of Shuwaibh was about 500,000 tonnes less than the 4.5m tonnes of the previous year. Lending to industry by the Industrial Bank of Kuwait is no longer increasing rapidly,

### Wealth

So the expansion was rather less spectacular than in Abu Dhabi, Muscat or Dubai, and when the cycle turned down the effects were less dire. Kuwait has a relatively large population by Gulf Standards (about 1.5m), while many indigenous Kuwaitis have enormous accumulated wealth. The private sector's property investments were less dependent on bank finance than in, for example, the UAE, so they could absorb the decline in rents (about 20 per cent across the board) that came with the recession while knowing that with the population growing and land scarce the land on which they built would in the long term rise in value to even more startling levels.

It is because of this wealth that Kuwait is more confident about its prospects and about its ability to manage its own economic affairs than some of its neighbours.

While the bailing out of the stock exchange lessened some liquidity into the economy towards the end of 1977 and enabled those Kuwaitis who were affected to pay off their loans to their banks, business confidence was affected by the market setback, while merchants' stocks were high from 1977 so that imports dropped.

The virtual eradication of port congestion in other Gulf ports appears to have affected Kuwait's entrepot trade, which was the mainstay of the economy before oil was discovered and is still an important sector. Whereas expansion of credit was 84 per cent in 1976, the figure for 1977 was 27 per cent and for 1978 only 15 per cent in the first nine months.

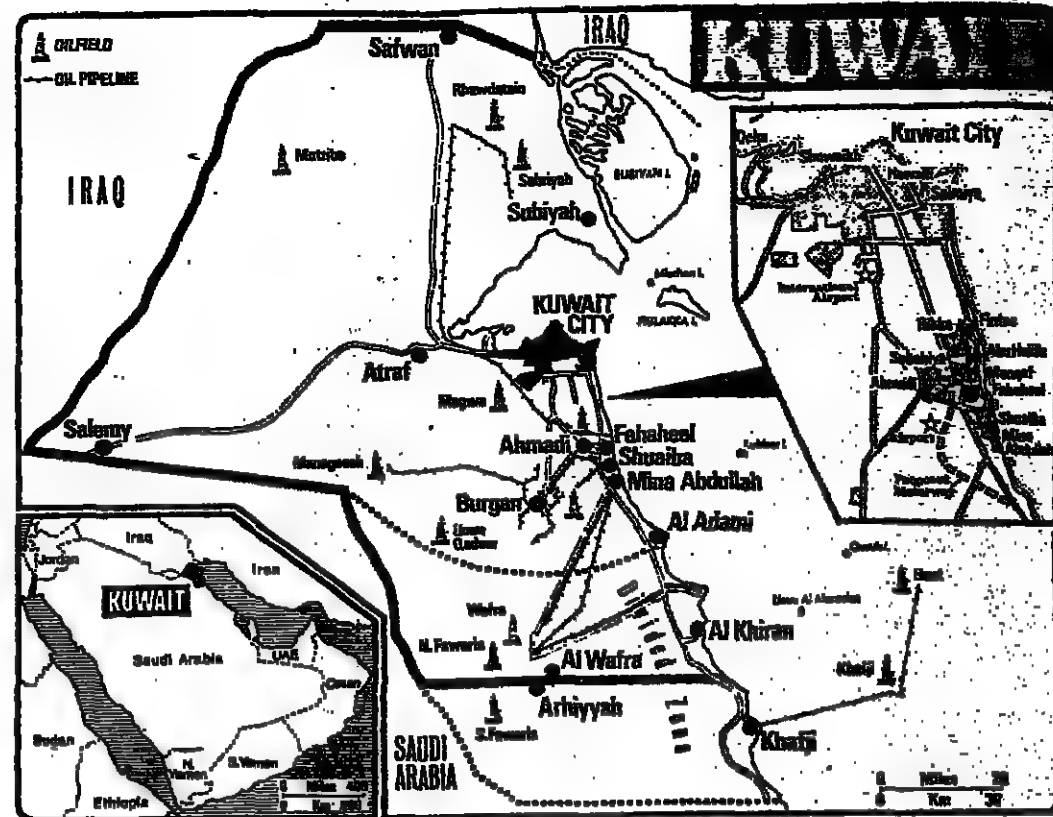
Share values on the stock exchange did however rise by 35 per cent last year, led up by the banks with their big cash balances. The Government has therefore made a gain on many of the shares it bought in putting it in the unusual position of profiting at the expense of Kuwaitis rather than the other way round.

### Decisive

Nevertheless, though the Kuwaiti private sector is probably more self-sustaining than it is in other Gulf States the decisive force in the economy is the Government's fiscal policy, and just as the 1977-78 budget, with its cut in land purchase allocations, helped knock the property and stock exchange boom on the head, so the 1978-79 budget had a dispiriting effect on the economy since it entailed a 2.3 per cent cut in total spending substantially larger cut when inflation is taken into account.

The budget announcement by the Finance Minister, Mr. Abdul Rahman al Atiqi, included some tough regulations to make sure that Ministries kept to their budgets, spent money for the purpose for which it was destined and did not in most circumstances sign contracts with a duration of more than a year. His policy at the Finance Ministry has been to curb spending in order to reduce inflation and cut waste. His tighter controls seem to have been quite effective in preventing the usual upward drift of spending in the second half of the financial year so that in the second half of 1977-78 spending was only 11 per cent more than the first half, compared with a figure of 46 per cent in 1976-77.

The curbs on spending are the result of official concern at the trend of fast rising spending and diminishing surpluses. The combined total of ordinary, development and property acquisition spending has risen from KD 536.7m in 1973-74 to KD 1.375bn in 1976-77 and KD 1.538bn in 1977-78. The Government's surplus revenue after all expenditures and a 50.5m contribution to the defence, now im-



capital of the Kuwait Fund for Arab Economic Development totalled KD 1,277bn in 1976-77 — considerably less than the KD 2,92bn recorded in the previous 15-month financial year. Of this surplus some KD 270m went automatically into the Reserve Fund for Future Generations while the rest went into the State General Reserve.

The combined total of the two reserve funds which is the State's surplus was down to KD 971m in 1977-78 because of increased spending and slightly reduced income. For 1978-79 revenue has been projected at KD 2,301bn and a surplus of KD 310m is forecast, slightly more than the KD 284m projected for 1977-78 against an outturn nearly three and a half times as big. Whatever happens to expenditure, however, revenue is certain to be considerably higher than the estimates, which not only have consistently understated the oil revenue but in this financial year have not taken into account the OPEC oil price rise for 1978 and Kuwait's increased oil output because of the shutdown of Iran's production.

These figures do not include income from investment which in 1976-77 was KD 329m and in 1977-78 KD 387.5m, amounting to 16 per cent of oil revenue in 1977-78. But even if one includes investment income the surplus at the State's disposal is growing less rapidly than in the first years after the oil price rise.

While recurrent expenditure jumped spectacularly from KD 438.4m in 1973-74 to KD 821.5m in the following financial year, it has risen less steeply since. On the other hand actual development spending has shown a swift rise from KD 128.7m in 1974-75 up to KD 480.1m in 1977-78. In the past two years it has considerably exceeded budget allocations, while for the current financial year the allocation of KD 390m for development is less than the actual development spending of the previous year, and seems certain to be exceeded as spending on some individual projects reaches a peak.

The rise in development spending does not mean spending on prestige projects. It reflects the enormous need to provide services for the population, growing at an annual rate of about 5.5 per cent, natural causes and immigration.

### Co-ordinate

Roads, housing, health, electricity supplies and water have not kept up with the growth of population over the past five years, but the Government is working hard to catch up, and hence the two largest allocations in the development budget, together making up 85 per cent, are to the Ministry of Public Works and to the Ministry of Electricity and Water. The Government has no less than six hospitals simultaneously at various stages of construction and a very big housing programme run by the National Housing Authority. It seems inevitable that the trend will be towards higher development spending over the next 15-20 years to keep pace with population growth, whatever strategy is adopted on industrial development.

While the Finance Ministry is sternly using fiscal policy to keep the money supply under control the Central Bank has gradually been developing money supply control instruments and is now co-ordinating its policy more closely with that of the Finance Ministry: past lack of co-operation was one reason for high inflation. The latest step is the introduction of a new 50m contribution to the defence, now im-

Central Bank bills, akin to UK Treasury Bills, which will be issued for 81 days and will provide an outlet for banks' surplus funds. The Central Bank does not need the money and the move is purely a contribution to monetary stability.

It was announced at the same time as measures were taken to restrict deposits by Kuwaiti banks with the Offshore Banking Units in Bahrain. As Mr. Hamra Abbas Hussain, the governor of the Central Bank, says: "For the first time monetary policy is becoming an important element in regulating the economy."

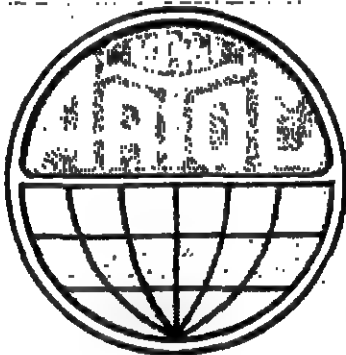
It remains to be seen whether the higher revenue that the current oil supply situation will bring Kuwait will be used to allow a resumption of sharply

rising spending. Those who have invested in property which is shortly to be completed and will probably overhang a market saturated in some sectors would certainly like to see this happen, as would those whose trade has been hit by the turmoil in Iran.

But with growing concern about the size of the non-Kuwaiti population, and the conservatism of those directing the economy, it seems more likely that the current phase of consolidation will continue. Development spending will increase anyway to keep pace with the population, but the expansion of the economy in the past five years should enable future growth to be achieved with much less domestic inflation.

James Buxton

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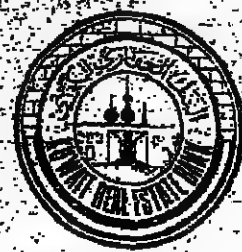


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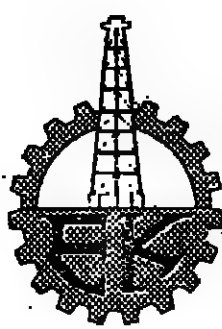
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## KUWAIT III

So far Kuwait's Government has been reluctant to commit itself to a comprehensive development strategy, being content to rely on short-term planning while setting aside funds for the future in the Reserve Fund for Future Generations. This policy has been questioned in a recent book on the country's economy.

## Development plans

KUWAIT AVOIDED some of the worst strains of economic expansion immediately after the 1973-74 oil price rise because it had a broader-based economy than its neighbours in the Gulf. But broad-based growth can produce bigger problems than a few bottlenecks.

The population increase accelerated and Kuwait can now barely cope with it. For example, the traffic in Kuwait, both in the city centre itself and on the journey in from the extensive suburbs, is often appalling at peak times. Then schools are overcrowded and standards are in many cases low, forcing parents into the expensive private sector; health facilities are overstretched; and, as Leslie Mitchell describes in another article, the Government is having serious problems fulfilling its commitment to provide housing for middle and lower income Kuwaitis, so that as waiting lists lengthen they must rent property from highly commercial Kuwaiti landlords.

The result is that development spending is rising fast every year and will go on expanding as the population grows over the next 15-20 years. The current population, based on the 1975 census, is put at 1.5m, though an authoritative survey has put it at 1.45m in 1977. Even taking the lower estimate the current growth rates of about 5.5 per cent a year suggest that the population will reach 2.78m by the year 2000. That has serious implications for physical planning too. Already almost the whole population is concentrated into a long sprawling conurbation stretching north from the centre of Kuwait round part of the Kuwait Bay and south almost uninterrupted to the oil town of Ahmadi. A recent review by the British consultants Shankland Cox of the original master plan for Kuwait drawn up in the 1960s by Colin Buchanan and Partners concludes that metropolitan Kuwait can only hold 1.5m people.

The review, which has been adopted by the municipality, the urban planning authority, sees a partial solution to this problem in the creation of a new urban centre at Fintas, about half-way between Kuwait

City and Ahmadi. But that will not be enough: the next stage, which the planners think should be developed soon, is to build a completely new town sufficiently far from the existing centre that it doesn't become a dormitory town for Kuwait. The two sites proposed are Subiya, about 100 km away round the Bay to the north of Kuwait, and Khor al Mufadi to the south. Of the two sites the planners think Subiya has the slight advantage, partly because it takes the development of Kuwait in a new direction (and incidentally towards the Iraqi border) rather than to the south, the traditional direction. But to make the new town a success (it is envisaged that it will have to accommodate about 500,000 people by the end of the century), the Government will have to make civil service departments, businesses and industry move there, which could be difficult.

## Peninsula

The reason there is little room for expansion in the existing conurbation is mainly because Kuwait City is built on a peninsula. The planning consultants are particularly concerned about the ellipse-shaped city centre itself, which stands on the point. Almost all the old buildings there were destroyed by conscious decision of the Government in the 1950s and 1960s as part of a programme aimed at putting wealth into the hands of Kuwaitis by means of land purchase. New roads were installed and development got under way. The centre is now a very curious urban phenomenon. Some fine buildings have been put up and more are under construction; yet a lot of it consists of open spaces waiting to be developed, so as one shuffles through the sand the pavements are intermittent—the prevalent impression in almost all districts is of wasteland and car parks.

In fact, however, the high cost of land has forced property owners to propose—and the Government to permit—very high site utilisation rates (that is, tall, densely occupied buildings), which means that even with large areas undeveloped the number of people living and working in the centre is already approaching the levels that

Buchanan projected for 2000 AD; by then, it is now reckoned, the city centre will provide 182,000 jobs and homes for 117,000 people, against the planned figures of 95,000 and 80,000, respectively. It now looks as if it will be necessary to restrain the development of the city centre, which will cause pain to property owners and speculators, if Kuwait City is not to become impossible to live in.

The fast growth of Kuwait in the past five years has caused very quick growth of the non-Kuwaiti population. Kuwaitis have been a minority in their own country since about 1960, and to preserve the relative size of the Kuwaiti population—now said officially to be 47 per cent—Kuwaiti naturalised large numbers of Bedouin tribesmen on the fringe of the State (plus a relative handful of longstanding immigrants from other States). But the number of Bedouin who can still be naturalised is now rather small and given the Kuwaiti reluctance to naturalise non-Bedouin residents, Kuwaitis can only maintain their proportion of the population by slowing down economic growth and reducing the need for immigration.

But even for the Kuwaiti population to become a majority by 2000 (assuming that the breakdown of the 1975 figures is correct, which many people doubt) some continued non-Kuwaiti immigration would be needed. For as the Kuwaiti population rises, due mainly to natural increase, to the projected 1.44m by the year 2000, new jobs for non-Kuwaitis will be created in the service sector. But in the longer run there will be a larger potential labour force of Kuwaitis and possibly a greater readiness of Kuwaitis to hold jobs—at the expense of non-Kuwaitis. The Shankland Cox projections show that some net emigration by non-Kuwaitis taking place by the end of the century, resulting in Kuwaitis making up 53 per cent of the population.

The delicate planning and the relatively restrained rates of growth, which would be needed to bring the Kuwaitis back into the majority in their own state emphasises the planning dilemma Kuwait faces. There is growing concern in some ministries and Government departments that there is no official policy on population which could be used as a yardstick in other fields.

## Reduce

Yet the question of how Kuwait should develop is constantly on the minds of many senior Kuwaitis. The Minister of Finance, Mr. Abdul Rahman al Atiqi, is known to be keen to reduce waste and extravagance in the economy, and is considering the idea of introducing some form of taxation—an idea many Kuwaiti technocrats find attractive. It already has forerunners in the form of "voluntary" contributions that Kuwaiti companies make to special state funds. Taxation is likely to be on companies, not on individuals, but innocuous as it may sound to Europeans, this would be a major change in the relationship between the Kuwaiti citizen and the state, for until now the state always has been the benefactor, never the beneficiary, of the citizen.

The future of industry is an important question in Kuwait. Outside the oil sector, which made up 70 per cent of GDP in 1975-76, the economy is still predominantly based on services. But since 1973-74 there has been more emphasis on industrial development, previously given low priority because of government reluctance to encourage excessive immigration and because of uncertain market prospects. The only large-scale industries were the two refineries, the fertiliser plant and, in the private sector, a number of companies such as the Kuwait Metal Pipe Company which met local demand and produced a surplus for export. Though the Government decided not to build a steelworks or an additional refinery, it decided to allow the private sector to expand its range of industries, reflecting such factors as the need for more investment outlets and the growth of the domestic and regional market, to slices that made industry potentially economic—provided capital was at concessionary rates and inputs such as water and electricity were supplied at well below cost.

Since the Industrial Bank of Kuwait was founded in 1974 it has backed 114 industrial projects mainly engaged in producing construction materials and other manufactured goods. The public sector has built a natural gas liquids plant, now in operation. But the rate of growth of IBK commitments has eased, reflecting the feelings that there may not be much more

room in the market, the consolidation of the economy and uncertainty about future population trends.

Economic development in an oil state is a matter of balancing the needs of present and future generations. The dilemma boils down to questions of the rate at which oil should be extracted, the rate at which the economy should grow and the form economic development should take. After 30 years of juggling with these factors Kuwait can claim some success. It has brought oil production down from higher levels to an average of 2m barrels per day, which still provides a considerable, if declining financial surplus which can be invested for future generations. A system has been created that has greatly enriched the present generation of Kuwaitis, giving them a highly comprehensive welfare state, even if income distribution among Kuwaitis let alone non-Kuwaitis, is rather less equitable than it is cracked up to be.

## Reluctance

Yet the fact that there is no official and clearly stated population policy is symptomatic of the Government's reluctance to commit itself to any comprehensive development strategy. The two development plans produced in Kuwait in the past decade have not been strictly adhered to or even officially adopted. A new and informative book on the Kuwaiti economy by Dr. Mohamed Khounja and Professor Peter Sadler points to the lack of co-ordination between different Government agencies in industrial development, and the authors write: "A policy of industrialisation and diversification will have important consequences for the size and structure of the future population, and yet any decision on the desired size and structure of the future population has equally important implications for industrialisation and diversification."

In arguing for a more comprehensive planning strategy, Khounja and Sadler assert that in oil states such as Kuwait oil is the main source of capital. In choosing a development strategy such states have to make sure that if they produce more oil than they need for their development requirements they have sufficient funds to transform into physical capital as the country's development strategy proceeds (which is what is happening in Kuwait now) and to ensure that the value of investments is safeguarded for future generations. A country like Kuwait can choose its "desired end state" with rather more freedom than most countries and can take a much longer view in planning, they say. But they argue that there is a case for more detailed study of specific policy options, especially in downstream hydrocarbon-based industry, to assess the possible benefits of specific projects and obtain the best possible use of resources.

They imply that there is a tendency in Kuwait for the Government, conscious of the long life of its oil reserves (at least 70 years at current depletion rates) to set aside resources for the future without having any clear idea of how they should be deployed. For example, they say of the Reserve Fund for Future Generations, which takes 10 per cent of government revenue and cannot be drawn on for at least 25 years: "While the concept of a reserve for future generations may seem laudable it is difficult to envisage its practical significance. As maintained earlier, the whole of the capital of states such as Kuwait needs to be deployed in a manner which will sustain national growth into and during the non-oil period. It is not a question of setting some of the present income aside for the future, but rather of ensuring that the future and present are integrated. In a way that national growth throughout the whole period is maximised."

Many prominent Kuwaitis argue that a detailed long-term development strategy is not feasible because of the unpredictability of the world economy, and is not necessary because Kuwait has ample time to arrange for its future without oil. A better strategy, they say, is to live as best one can with the existing world economic circumstances while setting some money aside for the future as a kind of pension fund. Sheikh Ali Khalifa al Sabah, the Oil Minister, says: "We don't need a comprehensive 100-year plan. We only have the resources to study and implement a few projects at a time. Other countries don't plan years and years ahead. Why should we?"

"The Economy of Kuwait: Development and Role in International Finance by M. W. Khounja and P. G. Sadler. Macmillan, £7.95.

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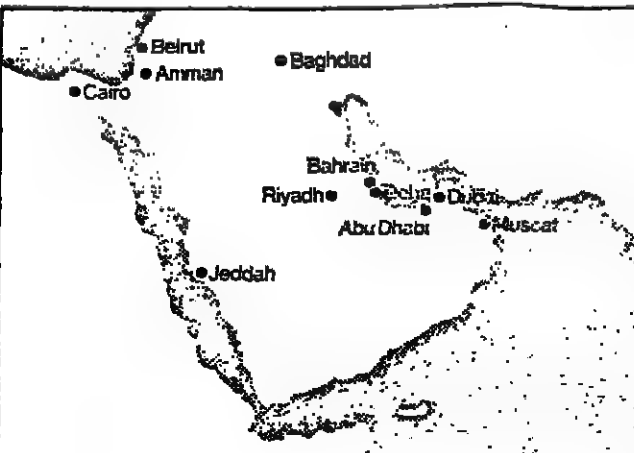
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## Some facts regarding the Kuwaiti Dinar Bond Market

New issue volume in 1978 reached a record level of KD 154,000,000

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For further information regarding this growing sector of the International Bond Market see our pages ACTS/ACTT/ACTU/ACTV/ACTB/ACTC on the Reuter Monitor or contact our dealers.

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## KUWAIT IV

Kuwait's financial sector has emerged as the second biggest wheel in the economy after the country's primary resource — oil and gas. Development has been largely empirical, however, and one of the major questions to be resolved is how far the authorities are ready to allow the capital market a truly international role.

# The capital market

IT IS now ten years since the World Bank placed the first Kuwaiti dinar bonds privately through the Kuwait Investment Company (KIC). The first publicly quoted international bond issue was launched in 1974 by the Kuwait International Investment Company (KIIC). Since then the Kuwait bond market has proceeded to grow steadily—but with a quantum jump in the scale of business last year.

Kuwait's investment houses have been able to increase the size, lengthen the maturities and in some cases reduce the cost of publicly quoted dinar issues during 1978. They were able to do this because of the growth of the secondary market within Kuwait and because the trials of the dollar showed up the stability of the dinar. New issues during 1978 totalled KD 154m (\$562m), 18 were public issues and three, valued at KD 32m (\$117m) were for local companies.

But the increased scale of business brings into sharper focus the question that has always hung over the development of Kuwait as a capital market. To what extent does the Kuwait Government wish to see the dinar become international?

Allied to this are a number of subsidiary questions that must in due course be answered. Is the Kuwaiti economy big enough to support an international dinar? Does Kuwait have an adequate legal framework within which a financial centre could grow? How far does Kuwait wish to open its capital market to the outside world? And so on.

Finance is now Kuwait's second major resource and, as with oil and gas, the State will have to decide how far downstream it wants to go itself. The major breakthrough in 1978 in the bond market was the arrival of two first-class borrowers (a third was mooted but has not yet materialised). They were Finnish Export Credit and the City of Oslo. The first of the borrowers, Finnish Export Credit, came in at 7½ per cent on KD 7m (\$25.5m) for five years. The City of Oslo (lead managers KIIC, Merrill Lynch and Norse Securities) borrowed KD 10m (\$36m) for 12 years at 7½ per cent.

A second step forward has been in the size of borrowings. The first five months of last year saw only one issue at KD 5m (\$18m) which had been the norm in previous years. The largest issue was for the Algerian State hydrocarbons company, Sonatrach (Algerian institutions have borrowed through Kuwait before) which borrowed KD 12m (\$44m) for a period of 12 years—the longest maturity to date—at 8½ per cent.

### Vested

The international reasons for the attractiveness of the Kuwaiti dinar market last year were principally the instability and high cost of the dollar. Kuwait has a vested interest in the stability of its currency as the years of capital surplus have led to extensive government, institutional and private investments abroad, principally in New York and London—and also for the borrowers of KD, few of whom have KD incomes. The total foreign assets of the Kuwaiti commercial banks for example, at the end of September last year stood at \$3.4bn alone. The dinar, valued against an unspecified but traded basket of currencies in which the dollar is thought to be the dominant element. (Working out the constituents of the basket is a quiet weekend pastime for bankers in Kuwait.)

The existence of medium-term dinar Certificates of Deposit has effectively flattened the yield curve on Kuwaiti deposits, which in turn has passed through into the bond market, according to a KIIC manager. Kuwaiti banks have always found it difficult to obtain medium and long-term deposits and even the change in the interest rate levels in 1977 has not really corrected the imbalance. In 1977 when the Gulf Bank decided to issue the first dinar CD's, the deposit maturity base was averaging about four to five months. The Gulf Bank CD's were preceded by the creation of a market-maker, the Arab Company for Trading in Securities, ACTS. It had an eminently satisfactory year during 1978, its first full year of trading. ACTS is a joint venture between the Industrial Bank of Kuwait (35 per cent) and KIIC (65 per cent). This year, KIIC has decided to step up its own secondary market operations and it has been reported that the Kuwait Foreign Trading, Contracting and Investment Company (KFTCIC) will do likewise. (ACTS is declaring a profit for 1978 of KD 200,000 but there is well-founded local suspicion that profits were higher.)

There are signs that in financial matters the Kuwaiti private sector business is getting more sophisticated. In the course of last year KIIC placed two new-to-Kuwait corporate debt instruments in the market. The first was KD 5.5m (\$20m) of promissory notes on behalf of Yusuf Al Ghanim, the General Motors agent, which were placed in three tranches. The second was \$37m of floating rate credits for a real estate company, Sahla, which was placed at 2 per cent over the Kuwaiti inter-bank rate. As the scale of Kuwaiti private sector business grows, so more sophisticated debt instrument will be needed. The number of syndicated credits by Kuwaiti commercial banks alone has also increased considerably.

Some people in Kuwaiti financial circles argue that some companies in the Kuwaiti private sector are becoming over-gear and that attention and effort should be drawn to this area. "The Kuwait Stock market should become a source of equity financing," suggests one investment banker. At the moment the Kuwait Stock Exchange—which is the only one in the Gulf—largely provides Kuwaiti private citizens with an outlet for their speculative instincts rather than Kuwaiti companies with a source of additional capital.

Turnover on the stock exchange last year touched KD 1.4bn (\$50m) in only 86 listed stocks. This would seem to indicate that there is a lot of money chasing too few investment possibilities. Bonus issues are what the Kuwaiti stockholder is interested in and at year end there is always feverish activity in bank and other stocks, attempting to anticipate which will come up with the best scrip issue.



Its turnover puts the Kuwait Stock Exchange among the largest in the world, but the atmosphere is still largely that of a businessmen's club rather than a professional market

The existence of a market-maker was essential to the success of the CD market which had outstandings of around KD 75m (\$274m) at the end of April 1978. As the various commercial banks in Kuwait, and the Industrial and Real Estate Banks of Kuwait, launched their CD's there was much optimism over their future as a tradeable security. But, in spite of a constantly positive yield curve and the enthusiastic activities of ACTS, trading has been slow to develop.

### Lack

The main reason for this is the lack of easily marketable investment media in Gulf currencies, leading purchasers to regard CDs as term investments rather than the money market instruments they are in the West. Both in Kuwait and in the Bahrain offshore market, where the European-Arab Bank has been dealing in Kuwaiti dinar CDs since the autumn of last year, there is a feeling of some disappointment.

A secondary reason is that for many of the intended buyers, institutions and companies with money on short-term deposit with their local banks, the CD is too sophisticated a concept. Even the biggest of the Gulf trading houses, for example, is still more likely to have a group accountant in charge of its finances rather than the American-style corporate treasurer. And the funding of State pension schemes has only just begun.

In the coming year ACTS intends to set about an aggressive marketing campaign to explain both the Kuwaiti dinar bond and CD markets. It comments that an increasing amount of interest is being shown by respectable Near and Far East financial institutions which it wishes to encourage. But the more immediate target for an educational campaign are those in charge of funds in the Gulf itself. A good three quarters of ACTS business is with the smaller Gulf States and Saudi Arabia—mainly institutional investors. A genuine inflow of investment money—as opposed to money seeking a temporary alternative to the dollar—would probably spark off a further increase in dinar bond business this year, ACTS believes.

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There is talk in Kuwait about broadening the stock market. Sheikh Saad, the Kuwait Prime Minister, is known to be keen on this. Opening the market to listings by other Arab joint stock companies, and trading by other Arab nationals, is fraught with practical pitfalls. It would be easier initially to increase the number of Kuwaiti companies listed but this is difficult with the present state of Kuwaiti regulations on this subject. And there is no good reason for the private closed companies to go public in Kuwait.

The Kuwait Stock Exchange is gradually assuming a formal shape but as yet it lacks liquidity. There are 16 operational brokers who act rather more like jobbers than brokers in the British sense. Settlements are on a client-to-client basis with buyer and seller knowing each other before the transaction takes place. The exchange is still very much a rich Kuwaiti's hobby so it would be difficult for buyers and sellers not to know each other. Certain people will not deal with each other for reasons lost in antiquity.

Once the exchange acquires a formal constitution, Kuwaiti dinar bonds can be listed and quoted—and publicised more widely within Kuwait. Both ACTS and the stock market publish weekly reports of their activities and the market is hoping to publish nightly after the main news on television. Such publicity, once the bonds are listed, will be of great help to ACTS, which intends this year to make a determined pitch for individual investors.

As the Kuwaiti stock market is only open to Kuwaitis, foreigners resident in Kuwait have no outlet for their savings other than gold, the bank savings accounts or remittances home. They can, however, invest in Kuwaiti bonds and CDs, and ACTS is even willing to "unitise" these for investors who have not the minimum amount necessary to buy a single bond or the smallest CD. ACTS already has about 200 individual accounts and the advent of computerisation this year will enable it to handle more. The activities of TOS have made it impossible, at present, to form mutual funds based on Kuwaiti equities, though some investment managers would like to do so.

The development of Kuwait as a capital market is taking place on three inter-related

levels, local, regional and international. The three major investment houses (the three K's), the Industrial Bank of Kuwait and the numerous small investment advisory companies are gradually increasing the sophistication of the local market and they will soon have to start exercising their ingenuity to satisfy the needs of Kuwait's new pension fund.

On a regional level, Kuwait is a provider of capital through its aid agencies on a non-commercial basis. In the commercial field, in addition to individual institutional and private investment, there is the Kuwait Real Estate Investment Consortium (KREIC) which is now handling around \$375m of equity with slightly more than half coming from Kuwait. KREIC is used as a vehicle for overseas investment by a number of Kuwaiti investment companies, real estate companies and the Ministry of Finance. It concentrates primarily on the Arab world but is finding this rather small.

### Pool

As an international capital market Kuwait cannot really develop faster than on the other two levels. The Kuwaiti sector of the Eurobond market may now be bigger than the Dutch guilders market (so claims one investment banker) but there is still a very small pool of KDs outside Kuwait. Estimates suggest only about KD 250m (\$912m) is outside the State. The growth of the Public Institute for Social Security, with its large dinar income and dinar liabilities, will have an important effect on the KD securities market in the coming years. "It will be more important than the Ministry of Finance," commented one hopeful banker. "It has dinars, the Ministry of Finance only has dollars."

However, it will be many years before the State, with its \$90m of oil income and steady surpluses, is eclipsed as a provider of funds. The goodwill and active encouragement of the Kuwait Government is vital to the development of Kuwait as a capital market—which means an answer is needed to the question: Just how far does Kuwait wish to develop towards an international capital market? It will probably never be answered categorically so that progress will depend on the skills and persuasiveness of the financial community in Kuwait.

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## KUWAIT V

The issue of bank credit cards and bills to mop up liquidity will make Kuwait's banking system more flexible and sophisticated. However, the pattern of bank credit has changed little since 1973 — only the financial sector seems to have increased its share of the total.

## Banking

THE KUWAITI banking system is soon to take two steps towards further sophistication and flexibility: the first bank credit cards and the second bank bills to mop up liquidity.

Two of Kuwait's bigger commercial banks are introducing credit cards in the spring. The Gulf Bank will present its "Gulfcard" which is to be linked into the Access/Mastercharge system. The Commercial Bank is in the final stages of joining the Visa credit card chain. For both banks the interest they can charge their customers will be limited by the Central Bank's overall guidelines on interest rates, which has set the ceiling at 10 per cent. While the cards will be marketed as a facility for individual customers, they will also be a means of introduction to the commercial companies that agree to accept the card.

There is a definite need for a Gulf-based credit card, not only for use in the Gulf States. The international credit cards, such as American Express and Diners Club, are spreading only slowly outside the major hotel chains and some of the more adventurous jewellers in the Gulf. A card backed by an immediately visible local bank may be easier to introduce. Gulf residents travelling outside the Gulf need not carry so much foreign currency with them. Attempting to change Gulf currencies in Europe, dollars, dirhams or riyals, is amusing rather than practical.

The banks also feel they need the new Central Bank Bills which are to be introduced this month. The bills are in effect a service by the Central Bank to the commercial banks and to the banking system as a whole — neither the Government nor the monetary authority needs the money, which will naturally have to be paid for. Starting this month, if the last technical details are sorted out, the Central Bank will issue the Central Bank Bills (CBBs) on a fixed day every week. The

Bills will be issued for a period of 91 days and will be sold on a discount basis at a fixed price for each tranche issued. The size of the tranche and the interest rate will be determined on the Central Bank's judgment of market needs. Bills will be available in different denominations ranging from KD 50,000 (\$182,000 to KD 1m (\$3.6m).

Initially the bills are intended only for the Kuwaiti commercial banks, but it is planned that later the Kuwaiti investment companies will be permitted to buy and deal in the bills and so establish a secondary market for them. The Central Bank says the bills will serve primarily as an investment outlet for statutory and excess liquidity in the Kuwaiti banking system. The reserve requirements for Kuwaiti banks were changed in April last year (in response to pressure from the banks) from a flat rate of 25 per cent to a set of ratios related to different maturities, ranging from 35 per cent for demand deposits to zero per cent for time deposits of over a year.

The definition of liquid assets is fairly tight: certificates of

deposit, for example, only count towards reserve requirements when they have a month or less to run, even though there is an active secondary market. Recently it was decided that money placed with banks outside Kuwait (primarily the offshore banking units—OBUs—in Bahrain) for a month would not count towards the reserve requirements. Before the creation of the CBBs, the Central Bank offered "savings" accounts on a one, two, or three-month basis at 1 per cent over normal savings account rate, which counted towards the reserve requirements, but these were found to be insufficiently flexible.

Towards the second quarter of last year the Central Bank introduced a dollar/dinar swap facility so that the banks could bring short-term dinars into the market when needed (or the reverse) without the usual foreign exchange risks. Commercial banks can also borrow from the Central Bank against certain specific securities, providing the term and amount of the borrowing is less than that of the accepted security or deposit.

The controls on borrowing and lending rates, on top of the reserve requirements, have occasionally hindered the expansion of banking business for the Kuwaiti banks. They find themselves limited in bidding for deposits (though much less so than in 1977) or attracting good borrowers in a market where lending opportunities are at present few. These restrictions cannot be applied to banks outside Kuwait such as the OBUs in Bahrain with whom the Kuwaiti banks find themselves competing. One commercial banker observed: "It is galling to find an OBU can lend cheaper in Kuwaiti dinars to a Kuwaiti borrower than we can."

## Determination

The simplest answer would be of course, to join the offshore banking community in Bahrain. The National Commercial Bank of Saudi Arabia, the largest Saudi commercial bank, has done just this as it faced similar restrictions in its home market. The NCB is taking three floors in a grand new office building, which indicates some determination to take full advantage of the opportunities. The United Bank of Kuwait, a London institution, already has a small unit in Bahrain.

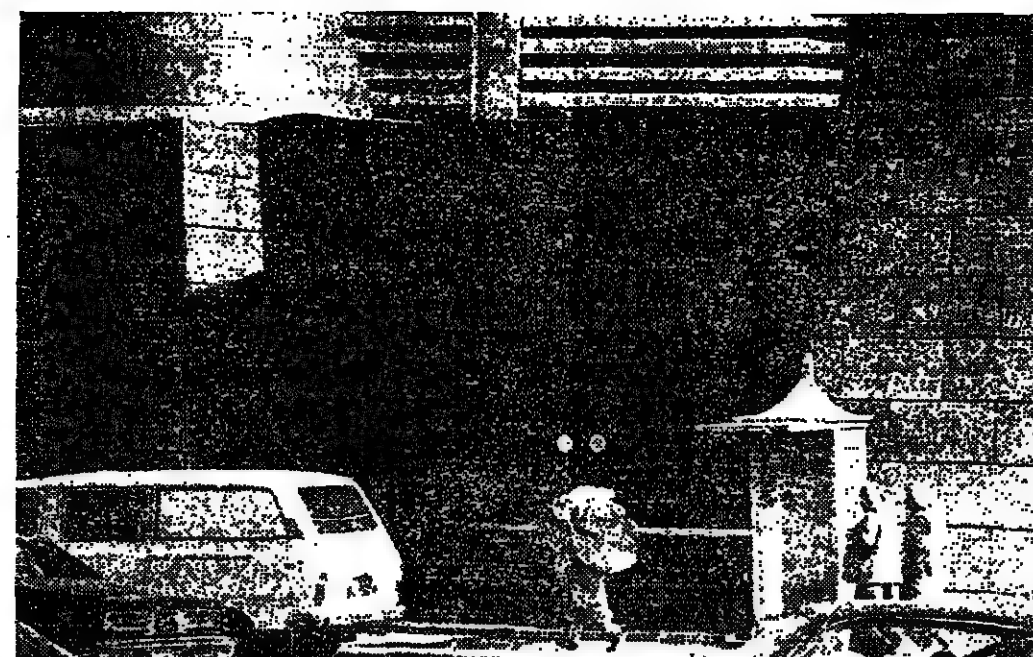
Not that Kuwaiti dinar business is all that easy for the OBUs in Bahrain—and as a proportion of their Gulf currency business it is now completely overshadowed by the Saudi Riyal because the sole source of Kuwaiti dinars is Kuwait, which only has to restrict the supply to put a stranglehold on all the KD business. This is what happened just before the turn of the year, and the cost of overnight KDs went well into double figures, which will have affected — though temporarily — those Kuwaiti companies which borrowed in the Bahrain offshore market at a fixed rate over interbank rates. But the inter-

bank market would hardly exist without the OBUs," confessed one Kuwaiti banker.

The niggles that exist between the infant Bahrain offshore market and the infant Kuwaiti financial centre will, doubtless, settle into a more adult relationship in time. It must have been exasperating for Kuwaiti banks to be faced with competition in the leading market just as the market was turning down. The Bahrain offshore market was created in 1975, but was not genuinely in business until the end of 1976. In 1975 bank credit in Kuwait grew by 35 per cent, in 1976 by 85 per cent—but by 1977 when a fully fledged Bahrain market was present the rate of expansion had dropped to 27 per cent. The first three quarters of last year, compared to the same period of 1977, saw only a 15 per cent growth in loan business.

At fraught times, bankers in both states tend to see any move by the Kuwait Central Bank or by the Kuwaiti banks as "defending" the Kuwaiti market against outsiders. "Lending by the OBU's has worrying possibilities," reflected a Kuwaiti banker, "and we may have to ask whether we should keep our market open or close it." Whether this is technically feasible is arguable. But Kuwait has one problem which is unique to a developing financial market, and that is that it is built on a capital surplus—the New York and London markets are based on debt—and it has to use accepted debt instruments in this novel situation.

Nor is competition restricted to the Bahrain offshore banks. A new wholly Kuwaiti commercial bank started in business in April 1977, the Bursan bank, shortly followed by a branch of the jointly owned Bank of Bahrain and Kuwait. (Competition from BBK, however, is restricted in that it is not permitted to set up a branch network.) BBK was followed by the creation of Kuwait Finance House, a joint Government/private sector bank to be run on



The Central Bank of Kuwait in Kuwait City

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Overall the commercial banks see 1978 as a static year, although individual banks have done well. The National Bank of Kuwait, the oldest indigenous bank, has a billion dinar (\$3.6bn) balance sheet for the first time and has seen growth of 23 per cent generally with a profit increase nearer two fifths to KD 82.7m (\$292m). The Commercial Bank claims an increase in general business of around 24 per cent and to be just short of that billion dinar asset position at KD 910m (\$3.3bn).

However, the pattern of bank credit in Kuwait has not changed much since 1973—only the financial sector seems to have increased its share of the total from 18 per cent in 1973 to 22 per cent at the end of the first nine months of last year. This is probably a reflection of the number of small financial advisory companies that have been set up. Borrowings by traders have remained at a steady 30 per cent of total lending, which reached \$4.4bn at the end of September 1978. Nor has the construction industry dominated the lending picture as it has in the other Gulf states; it has stayed at about a fifth of the total since 1973.

But then Kuwait has more specialist banks than the other Gulf countries. There is the Kuwait Real Estate Bank, which has a management contract with Bank of America, whose function is to grant loans against the security of real estate for property development and other purposes. There is a specialist mortgage type bank, the Savings

and Credit Bank which is backed by the Ministry of Finance, whose sole function is to provide loans to Kuwaitis for projects concerned with real estate, industry, agriculture or the more vaguely defined "social" reasons. There is also a host of small advisory financial companies.

One specialised bank which has had a strong impact on the Kuwaiti market is the Industrial Bank of Kuwait, which has just completed its fourth year of operations. The bank's primary function is to assist in the development of Kuwaiti industry by loans, equity participation and project creating and financing; but it is also intended that it should help to develop the financial market in Kuwait. IBK, which is jointly owned by the Kuwaiti government, Kuwaiti banks and leading Kuwaiti industries, is a co-founder of the Arab Company for Trading in Securities (ACTS), and issues tap Certificate of Deposit with maturities ranging from three months to three years.

In the past four years the bank has financed 114 projects with a total investment value of KD 101m (\$367m) of which it supplied KD 90m (\$328m) itself. Initially there was a strong emphasis on construction materials projects but now the bank believes the local market for these has reached saturation point. In the past year there has been an increase in the food products sector, which now account for 30 per cent of IBK commitments as compared to just over 12 per cent in 1977. The bank believes that Kuwaitis are now getting interested in

industrial projects as the real estate development business, too, has reached saturation point.

Kuwaiti banking is changing gradually from the rather laissez-faire British pattern to the more stringent American concept. Many Kuwaiti companies are financed on a simple overdraft basis, but there is a slow shift to more specific term lending instead. Branch banking is well developed in the state—the National Bank of Kuwait now has 35 branches (all on-line) and Commercial Bank is moving up fast with 28 branches. Computerisation is proceeding apace.

The commercial banks are also becoming more closely involved with the Kuwaiti "merchant" banks, particularly since the launch of the first certificates of deposit by the Gulf Bank in late 1977. "We were invited in on 245 bond issues during last year compared to 12 the year before," points out a National Bank manager. Also a growing proportion of the commercial banks have customers whose borrowings cannot be financed by one bank alone (the Central Bank rules again) and have to join up to offer syndicated credits.

The last word, of course, should come from a customer. "I think that at long last the Kuwaiti commercial banks have forgotten the boom years of 1974/75/76," said one businessman. He was echoed by a Kuwait banker who reflected "this coming year will see the beginning of real competition amongst the banks in Kuwait."

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## KUWAIT VI

Domestically and internationally, maximisation of the wealth yielded by its oil and gas is the overriding consideration in Kuwait's political and economic strategy. But while oil sales are buoyant, Kuwait has to find more customers for the output of its recently opened LNG plant.

## Oil and gas



Sheikh Ali Khalifah, Kuwait's Minister for Oil

THIS SANDY spot on the edge of the Gulf ranks third, after Saudi Arabia and Russia, in proven reserves of crude oil. The cost of getting the oil out of the ground—the last official estimate was 15 cents a barrel—is probably the cheapest in the world. The oil now selling for \$12.83 a barrel, or at a profit of \$12.68 to the Kuwaitis.

Kuwaiti crude is heavy and sulphurous, undesirable qualities in an increasingly pollution-conscious, petrol-consuming world. But despite this drawback the Kuwaitis have been able to sell it successfully in world markets. Even in the face of last year's so-called "oil glut" production went up by 6.7 per cent—thanks to some timely discounts, stockpiling before the December OPEC conference and shortages caused by the Iran crisis. About 48 per cent of Kuwait's crude goes to Asia and the Far East, 37 per cent to Japan alone. About 42 per cent goes to Western Europe, 5 per cent to Latin America and a small amount to North America.

A few years ago the Government, which sometimes seems obsessively committed to making sure the "future generations" of Kuwaitis enjoy the benefits of oil, slapped a production ceiling of about 2m b/d on Kuwait's 31 API, which constitutes about 90 per cent of Kuwait's crude production. This restriction is large enough to keep the country's big customers tied to Kuwait, but small enough to stretch out the lives of the oilfields to at least 70 years.

The ceiling has almost become a target, despite the fact that it represents more crude than the country needs to meet its financial needs. On that assumption last year did not start out at all well. What with more crude from Mexico, Alaska and the North Sea on the market, OPEC producers were finding they could not sell as much as planned and in some cases, though not in Kuwait's, as much as needed to pay their bills.

Kuwait's average daily production for the first quarter of 1978 was 1.67m b/d according to the Central Bank and the Oil Ministry, even though it had reduced its official price by 10 cents a barrel to \$12.27. The discount was sanctioned at the February OPEC meeting of heavy crude pricing and in addition, to encourage sales, it was given permission to offer 30 extra days of credit on top of its usual 60-day credit period. This amounted to about 8 cents off a barrel but no one seemed interested. Only Shell lifted its contractual minimum that quarter, probably more as a diplomatic gesture than because it really wanted the crude. The Ministry was seriously considering incorporating performance bonds in new crude contracts in order to guarantee that the buyer took his minimum.

### Discount

Second quarter production averaged 1.66m b/d. Some time during that quarter the Oil Ministry decided to remedy the situation. Kuwait's customers were offered a discount of 5 cents a barrel for lifting their contractual minimum, averaged over second and third quarters, and 15 extra days of credit, or about 4 cents off a barrel, for lifting 95 per cent of their base contractual amount, again averaged over second and third quarters.

Third quarter production zoomed to 2m b/d and all three of Kuwait's main customers—Shell, British Petroleum and Gulf—qualified for both incentives. Added to the financial incentives offered in those quarters to raise production was the speculation that OPEC might hold an extraordinary session to raise prices because of the devaluation in the dollar or that there might be another Arab oil embargo in response to the Camp David talks.

In the fourth quarter, when the price was set at \$12.2, production jumped to 2.2m b/d in anticipation of the OPEC price rise in December and in compensation for the shortages caused by the halt in exports from Iran. BP holds a 40 per cent interest in the Iran consortium, Shell 14 per cent and Gulf 7 per cent. During this quarter Kuwait refused to sell customers any more than their contractual maximum, quite a turnaround from the first quarter when no one wanted to take up the minimum. Representatives from Shell, BP and Gulf streamed through the Ministry asking for more, but to no avail.

Shell's base contractual amount, under its new contract, effective from October 1, 1978, is 360,000 b/d, plus or minus 45,000 b/d. BP's base amount is 450,000 b/d, plus or minus 10 per cent averaged over the year, although it can go up or down 12 per cent in a quarter. Gulf's base amount is 500,000 b/d, plus or minus 10 per cent a year although it can go up 15 per cent or down 12 per cent in a quarter.

All three companies were lifting the maximum but still needed more. In January Kuwait reportedly offered all three a deal whereby they could buy 40,000 b/d extra, but under the following conditions: a one-year contract would be signed, the crude would be sold at official OPEC prices—without the 15 extra days of credit enjoyed by Shell in its regular crude contract and the 15 cents a barrel discount enjoyed by BP and Gulf as the former concessionaires—and the crude would have to be transported in Kuwaiti tankers. Gulf, which has only a small interest in the consortium, has not seemed very interested, but BP and Shell have reportedly bitten.

On top of the short-term push given to Kuwaiti crude production by the problems in Iran is the long-term policy of OPEC to encourage purchasers of heavier crude. A decision was made at the last OPEC conference to knock 10 cents a barrel off the price of crudes below 30 API before applying the OPEC quarterly price increases and to knock 5 cents a barrel off crudes under 24 API such as Kuwait's. Saudi Oil Minister Ahmed Zaki Yamani noted that this would mean the price spread between heavy and light crudes would increase each quarter, thus indicating to refiners that it would now be profitable to invest in the cracking equipment needed to process heavy crudes into lighter products.

Kuwait is not having as much luck in getting rid of its Liquefied Petroleum Gas (LPG) as it has had in selling its crude. Its billion-dollar LPG plant, which has already started coming on stream, could produce about 3.15m metric tonnes a year of LPG, 60 per cent propane, 40 per cent butane, at a crude oil production rate of 2m b/d. In fact, it was designed for a crude oil production rate of 3m b/d, before the 2m b/d ceiling was decided, and so will only be used at a maximum of two-thirds capacity.

Last February Kuwait invited 20 companies to discuss purchasing the LPG. Eighteen came but so far only three have signed contracts: Shell in July for 200,000 metric tonnes a year, Idemitsu in September for 440,000 a year and Bridgestone in January for 500,000 a year, all for the Japanese market, the only place where Kuwaiti prices are still competitive. The main sticking points in contract negotiations have been the prices, now \$125.50 a tonne for propane and \$115.50 for butane, and the contract stipulation that 80 per cent of the product must be carried in Kuwaiti LPG vessels.

### Adamant

Several years ago when the tanker market looked good, Kuwait ordered four LPG vessels—each with a capacity of 41,500 metric tonnes 50-50 propane/butane—from Le Ciotat shipyards in France at a price of about \$48m each. The first, "Gas al-Kuwait" was delivered last April and waited until October 28 when it was chartered from Kuwait Oil Tankers, the operating company, by the Kuwait Oil Ministry for a trip to Turkey, Holland and Sweden. A ministry source estimates that if Kuwait charters its tankers at current and foreseeable market rates, it still will lose \$20m over the life of the vessels. The second ship is due to be delivered at the end of this month, the next in June and the last in October.

The Kuwaitis are adamant about their LPG prices. The Oil Minister said in a recent speech that forecasts of LPG surpluses are "greatly exaggerated," but said nevertheless, "we are planning for more extensive domestic utilisation of this clean and vital source of energy in case of any reluctance by the consuming countries to import it at favourable terms." The irony is that if Kuwait does indeed sign contracts to sell all the LPG it will experience a domestic energy shortage because about 35 per cent of the associated gas is used to fuel generating and desalination plants, about 25 per cent is used by the national oil companies in their operations and about 9 per cent is re-injected into oil wells to maintain producing pressure. The rest is flared. Already from time to time there is a domestic shortage of gas and gas-oil must be used for power generation.

The answer to this domestic energy shortage, which by 1985 is expected to be equal to 100,000 b/d of liquid fuel, is the modernisation of the old Kuwait Oil Company refinery at Ahmadi. Domestic consumption of refined products now runs at about 30,000 b/d, about 45 per cent of which is petrol.

The refinery, with a capacity of 250,000 b/d, produces over 50 per cent fuel oil and is running well under half capacity. It is to be equipped with expensive desulphurising equipment so that it will produce low-sulphur fuel oil to replace the associated gas that is now used by the Ministry of Electricity and Water. A committee of high-level oil officials is still trying to work out the configuration of the updated refinery but it is expected that engineering design proposals will be requested this year. Already some power and water desalination plants run on crude oil, gas oil and fuel oil as well as on associated gas.

There has been some speculation that it would have been more profitable to continue using associated gas domestically and to export the liquid fuels that will now have to be used internally to make up for the gas exports. An "I-didn't-make-the-decision" attitude to the gas utilisation situation is prevalent in Government oil circles. The answer to the dilemma could be the deep test well. In July 1977 Kuwait Oil Company began drilling a well which was expected to go to at least 20,000 feet down to a stratum where gas had been discovered in neighbouring countries. Unfortunately, on June 23, 1978, the well exploded after reaching about 9,500 feet and burned out of control for about seven weeks at a cost of millions of dollars to the State.

The offshore neutral zone area operated by the Japanese-owned Arabian Oil Company (AOC) and shared 50-50 by Kuwait and Saudi Arabia produced an average of 315,843 b/d in 1978, 66 per cent higher than its production in 1977 when the company estimates it lost \$2.2m because of the two-tier pricing system. In February, as a result of the OPEC conference on heavy crude pricing, the price of Khafji, which is 28 API, was brought into line with the \$15.03 a barrel price of Saudi Arabia's Safinah, which really comes from the same field, and production in the AOC area rose immediately.

AOC has now decided to increase its Khafji production to 450,000 b/d from the present 400,000 starting next November. In order to meet increased Japanese demand, production of the lighter crude, API 35, is expected to average about 50,000 b/d.

Kuwait Wafra Oil Company, which took over Aminol's operating facilities in the neutral zone when that company was nationalised in September 1977, has now been merged into Kuwait Oil Company (KOC) and Kuwait National Petroleum Company (KNPC), with KOC in charge of production and KNPC of refining. About 85,000 b/d of 24 API crude is produced as Kuwait's share in the three fields in this area. Getty Oil is the operating company for Saudi Arabia. Although the crude is usually refined at the Mona Abdulla refinery, the Kuwait Oil Ministry recently told "crude-hungry" companies that packages of Wafra crude were available for sale. Neither KOC nor KNPC has reported on from the former Aminol gas is included in Kuwait's share of production ceiling.

The dispute with Aminol, that brought about the nationalisation, has apparently remained unsettled. Kuwait claims that Aminol, which is owned by the U.S. conglomerate R. J. Reynolds, is \$74m in arrears in taxes. Since Aminol estimates that its facilities are not worth that much, it may abandon the whole operation. Counting the Aminol refinery's capacity of 145,000 b/d, Kuwait has a refining capacity of about 600,000 b/d, which it is not planning to expand in the foreseeable future, according to its Oil Minister. About 200,000 b/d of that capacity is at the sophisticated KNPC refinery at Shuaiba. After the hydrocracking expansion completed last year the refinery's fuel oil yield was reduced from 24 per cent to 18 per cent. The 250,000 b/d KOC refinery produces over 50 per cent fuel oil, as does the Aminol facility.

Fleet

KNPC markets all the products from those refineries. Forty-four per cent of exports go to Asia and the Far East, 23 per cent to other Arab countries, 15 per cent to Western Europe. KNPC now has two product tankers and plans to buy seven more. Kuwait Oil Tankers Co., which is 51 per cent Government-owned, is to operate the fleet for the time being. KNPC is aiming to carry 60 per cent of its sales in its own ships.

Kuwait Oil Tankers Company (KOTC) has seven crude carriers of its own. Already, the Oil Ministry has started taking the sale of Kuwaiti crude to the use of Kuwaiti tankers. Under the latest contract, signed in October 1978, Shell has agreed to a long-term charter of one of the tankers if prices are competitive and fittings meet specifications. Gulf has three KOTC ships under charter, one of which is long-term; BP's deal is similar to Gulf's.

Various joint venture refinery/ petrochemical proposals with Romania, Yugoslavia, Indonesia, Morocco, Spain, Italy and Ras al-Khaimah seem to be receiving only minimal attention in the Ministry. The Romanian project, to be located on the Black Sea, has been handed over to the Finance Ministry for consideration—reportedly as a way of burying it.

Kuwait is not a country that throws money around any more. The recently completed projects in the oil sector, aside from the LPG plant, produce products for domestic consumption, such as the hub-oil blending plant and the bitumen plant. The modernisation of the KOC refinery is a way to get, essentially, a new refinery for a cheap price. Kuwait is probably going to digest the LPG plant before it decides to invest in grand new export schemes.

Leslie Ann Mitchell



## KUWAIT VII

The influx of expatriates needed to staff services and build development projects has made the Kuwaitis a minority in their own country. But the state copes with its potentially volatile immigrant population by providing benefits to keep them happy, while maintaining Kuwaitis at a distance from them.

## Expatriate labour

KUWAIT HAS to perform a balancing act in terms of manpower — just to survive. It needs expatriate labour because there are not enough Kuwaitis to handle the development taking place. But the problem is that the Kuwaitis have become a minority in their own country — 47.5 per cent of the population, according to the last census in 1975. Palestinians, a notably politicised group, represent 20.5 per cent in the census, although it is widely believed that for years they have made up about a quarter of the population and the Kuwaitis an even smaller percentage than the census says.

In the census, Egyptians, who staff the courts and schools as well as sweep the streets and do other menial tasks, formed 6.1 per cent, Iraqis 4.5 per cent, Iranians 4.1 per cent (although this figure has dwindled as salaries in Iran have risen), Syrians 4.1 per cent (including many Armenians), Indians 3.2 per cent and Pakistanis 2.3 per cent. In addition to Iranian expatriates a number of Kuwaiti citizens are of Iranian origin, still speak Iranian, are Shia rather than Sunni Muslims and are generally not considered "real Kuwaitis" by the others. They may make up 20 to 30 per cent of the population of Kuwaiti nationals, and with the current Shi'ite resurgence in Iran are a cause of some concern to the authorities.

The last Kuwaiti statistical bureau estimates the 1979 population at 1.3bn, but a recent report of the Arab Organisation for Crime Prevention, using Kuwait Government information as well as its own, estimated that as early as 1977 a population was already 45m, of which 380,000 were legal immigrants. Such a large number of illegal immigrants, whose nationalities are not entitled in the report, would rather depress the percentage

of Kuwaitis in the population and cause some serious problems in the State, such as unemployment and rising crime rates, higher welfare costs and even further strains on the already overtaxed housing, communications and transportation sectors.

The Government is now closely scrutinising requests for visitors' visas by Arab nationals in the belief that many come to shop for jobs rather than pay a visit or do business. "Ninety-five per cent of those coming for a visit stay here for years without getting their residence permits," a passport department official said. "This has brought lots of trouble."

Kuwaiti citizenship is particularly difficult to obtain. For first-class citizenship, which includes the theoretical right to vote if one is male and literate, one's forebears must have been resident in Kuwait by 1920. Non-Arabs whose forebears have been in Kuwait since 1930 are eligible to become naturalised second-class citizens, as are Arabs whose forebears have been there since 1945. Naturalised citizens have all the rights of a Kuwaiti but they cannot vote. But the Government naturalises only a few foreigners each year—those who have made significant contributions to the State.

## Separate

Kuwait copes with its potentially volatile immigrant population as it copes with the world at large: it tries to keep everyone happy, usually spending lots of money in the process, yet it maintains the separateness of Kuwait and the Kuwaitis. Kuwaitis have a certain disdain for foreigners, usually considering them money-grubbers. The foreigners in return consider Kuwaitis uneducated people whose riches come from luck,

not intelligence. There is little socialising between the groups.

Foreigners receive many benefits from working in Kuwait that they would not receive in their home countries but do not have all the privileges of the real Kuwaiti. Kuwaitis in the civil service earn more, by law, than foreigners, even if their qualifications are lower. This is especially significant since more than a third of the expatriate labour force and more than half of the Kuwaiti labour force are employed by the civil service.

Foreigners cannot own a majority share of their businesses but must have a Kuwaiti partner who holds at least 51 per cent. At times this means the foreigner does all the work but the Kuwaiti collects most of the money. But often it also means that the foreigner gets an unsophisticated Kuwaiti to make his "X" on a paper for a small commission while the foreigner, in fact, owns the business and reaps the profits.

Foreigners cannot own shares or land for speculation. Arab nationals may, by law, own their own homes and a surrounding plot no bigger than 1,000 square metres but may not rent them or speculate with them. However, in practice, they find their way through red tape to do so. If successful, they probably could not afford the incredible land prices. Foreigners are therefore forced on to the local market for housing where rents are of astronomical degree. Kuwaitis on the other hand can buy Government-built houses for as little as \$27 a month.

The benefits to the foreigner working in Kuwait, include salaries almost always higher than at home; there is no income tax; medical and dental services are virtually free; certain staple foods are subsidised; education is free for Arabs in Kuwaiti schools. If

there is room, and if there is not the Government subsidises up to 55 per cent of tuition at private Arabic schools. Government employees hired by contract abroad and executives in the private sector usually get rent-free flats or houses while labourers imported from abroad for specific projects usually get free room and board.

Obviously the deficit side of the equation causes some crumbling but it never seems to turn into anything more. The group viewed as the most potentially dangerous, the Palestinians, are doing quite well financially and since they have no home to go back to and Kuwait supports their cause with money, they avoid crossing the Kuwaitis.

Since the height of the Lebanese war in 1976, when the Kuwait National Assembly (which only represented Kuwaitis) was dissolved, restrictions were put on the Press, which is largely staffed by Palestinians, and Palestinians claim that it has become increasingly hard for them to get visas to come to Kuwait and for those already in Kuwait to bring their wives to join them.

It is more difficult for Palestinians holding "laissez passer" tickets rather than passports to come to Kuwait, and those with either laissez passer papers or Lebanese passports are subject to close scrutiny in the issuing of work permits, according to a high ranking official at the Ministry of Social Affairs and Labour. Laissez passer papers are issued to Palestinians in refugee camps; while all over the Arab world there is a fear that holders of Lebanese passports are Palestinian terrorists who stole them during the Lebanese war.

An official near the top of the security department in Kuwait indicated the link in the minds of the Kuwaitis between Lebanon and the Palestinians when he said: "You know the Palestinians... They

want to do here as in Lebanon. They want guns... they want to press other Palestinians to pay money by force."

The Palestinians deny this. The only threats they present, they say, are their progressive ideas. A female PLO activist said: "We are an active group of people, a progressive group of people. Through our problem we have come to be more progressive and more enlightened. So perhaps this is how we come to be a little bit dangerous to the States we live in."

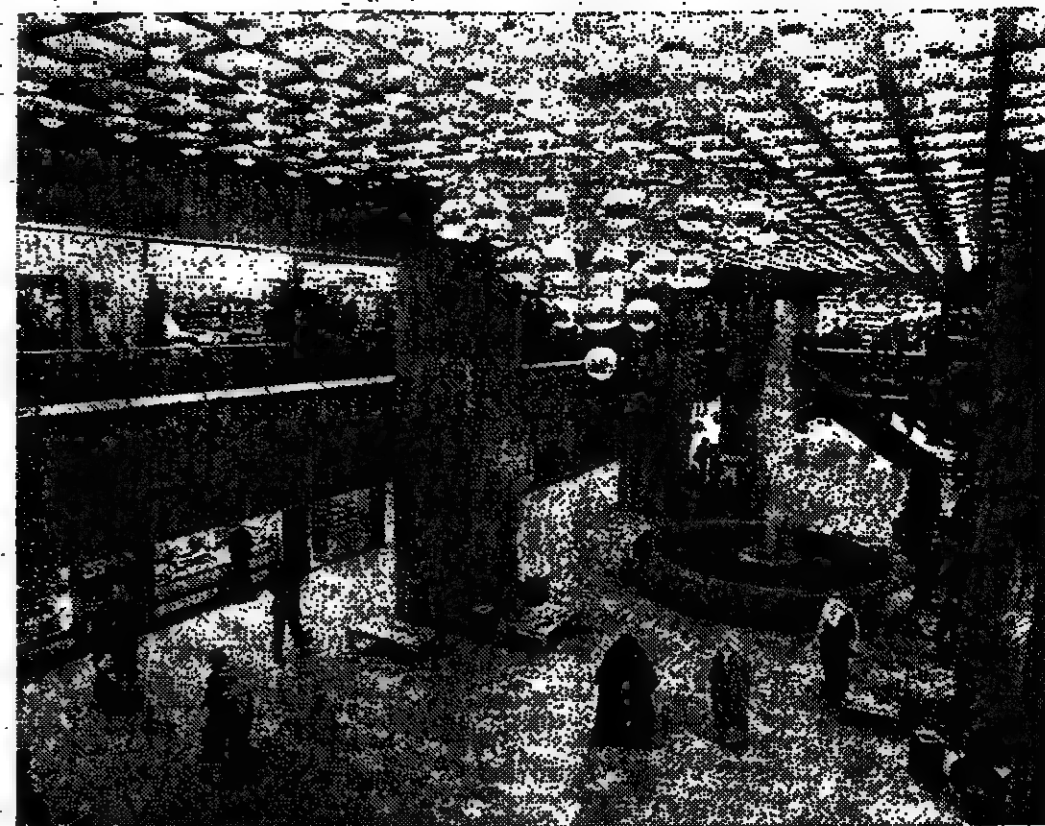
Some Palestinian families have been in Kuwait almost 30 years. Their children have been born and educated in the country and in some cases grandchildren have been born. Yet they consider themselves only temporarily resident.

Kuwait has granted only a very few of them citizenship. A high official in the Planning Ministry said: "For the Palestinians, granting them any nationality other than theirs means the liquidation of the whole issue." A Palestinian teacher replied: "They pretend that if they give a Palestinian a Kuwaiti passport he will forget Palestine. That is not true. The problem is if they naturalise more foreigners all the leaders and ministers will be Palestinians or foreigners."

## Wandering

The Government has taken one step in limiting permanent immigration. Contractors on government jobs must now import their labour from abroad, house it and ship it home at the end of the contract, thus avoiding the possibility of an out-of-work and potentially disruptive immigrant labour force wandering about the country.

There are now about 9,500 S. Korean workers imported by Korean contractors and about



Interior of the new Kuwait Souk in Kuwait City

5,000 Indians imported by Engineering Projects of India (EPI), a State-owned firm. These labourers are isolated from the community in labour camps.

A widely publicised strike occurred at EPI last summer when the company tried to stop its workers from moonlighting on the local market. The Indian labourers discovered that local wages were much higher than those they had agreed to when they signed their contracts in India, and about 500 of them took up part-time and in some cases full-time local jobs. When EPI tried to stop this, they struck. EPI eventually requested the Interior Ministry to deport about 250 and subsequently raised salaries of those who remained. (Most Indians in Kuwait are clerks, middle management employees and professionals who have been here for a long time.)

Most are from Kerala and have invested their Kuwaiti-earned money there in hope of returning home for retirement. They do not become involved in Kuwaiti politics because "we import our politics with us," an Indian diplomat said. "Kuwaitis do appreciate that Indians are, by and large, hard-working and they do not engage in politicking like the other predominant groups, such as Palestinians and

Egyptians—and that is why they like us here."

The Koreans have caused no problems but have engendered some jealousies because they are so highly admired by the Kuwaitis.

An important part of the foreign population are Bedouins. Most citizens naturalised since 1965 are Bedouin who had no nationality before. Most of the Bedouin who have not been given Kuwaiti nationality are in the army or the police. A Government official suggests it might be against the Kuwaitis' best interests to naturalise them since they would then leave the police and army for the civil service where every Kuwaiti citizen is in effect guaranteed a job. As it is, the Bedouin are treated like Kuwaitis, including being eligible for a Government house, so long as they remain in the army or the police. If they leave, they become just another foreigner in the labour force.

## Significant

A very small but significant part of the population is European or American. They usually occupy high executive or technical positions but represent less than 1 per cent of the population. It is often they who have been caught in the recent "Kuwaitisation" of the Government and Government-owned or

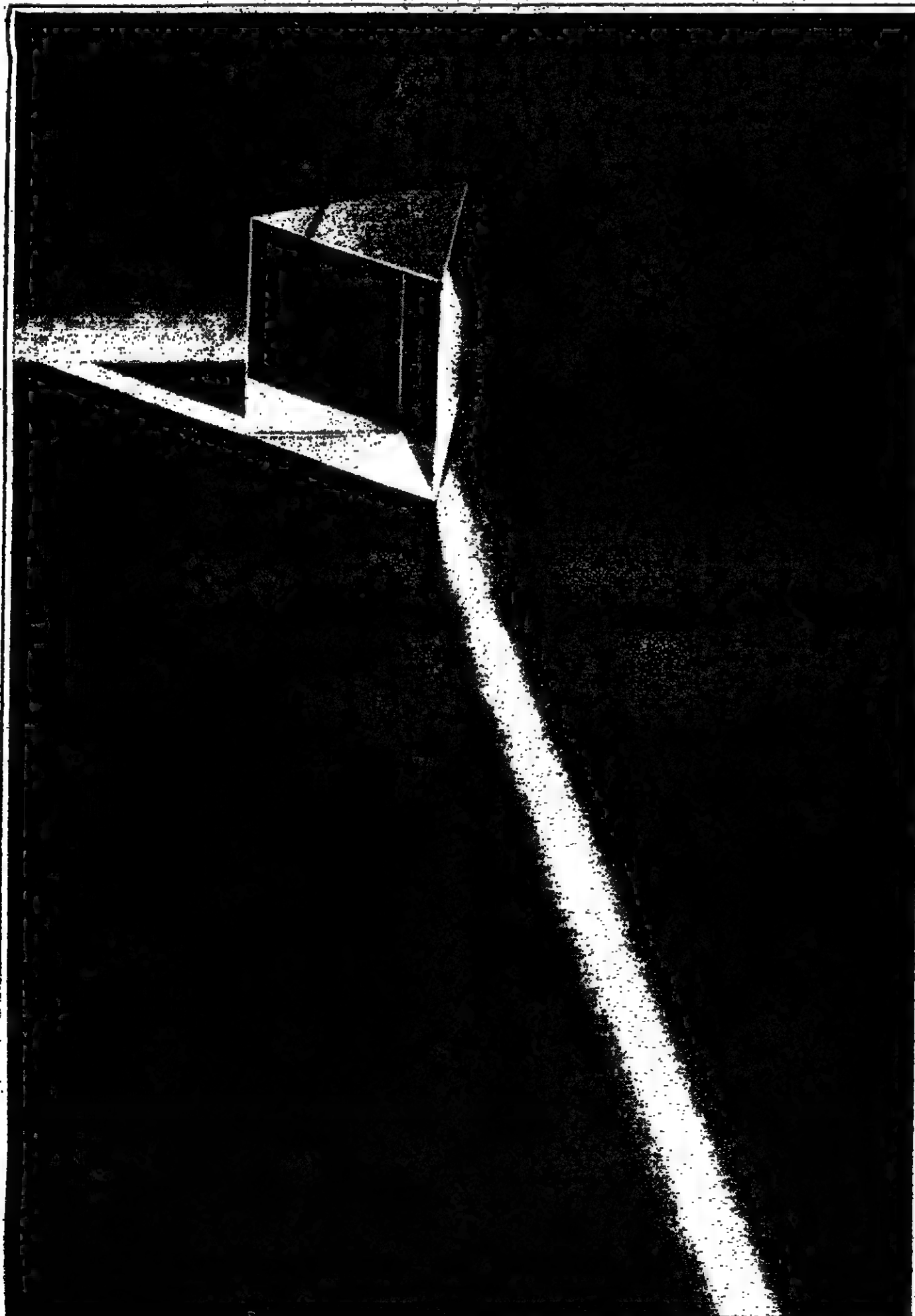
controlled companies. A number have left because the interesting job they were hired to do is now being done by a Kuwaiti while they are left twiddling their thumbs in their offices.

"We are not kicking somebody out and replacing him by a Kuwaiti," a Planning Ministry official said. "But," he added, "we would like to see Kuwaitis taking supervisory jobs, decision-making posts wherever it is possible and practical. I am for Kuwaitisation in the sense of having Kuwaitis in leadership positions."

In the early-1970s the Government became interested in how foreigners felt about working and living in Kuwait and it asked Stanford Research Institute (SRI) in America to look into the question. The SRI report concluded: "There were no hard feelings," a Planning Ministry man said. He added, defensively, "I am just quoting Stanford Research Institute and I have no comment myself."

An official of the Ministry of Social Affairs and Labour, however, summed up the Kuwaiti reaction to the complaints of the foreigner: "If he is not satisfied, he can leave the country. Everybody all over wants to come here to work. He can get a better job and more money. This is a famous country."

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## KUWAIT VIII

Kuwait's health care scheme, although provided with funds that would be the envy of almost any other country, has run into difficulty in finding specialist staff in sufficient numbers. And the country still has a long way to go in fulfilling its ambitious community care and hygiene programme.

# Health services

THE VISITOR arriving in Kuwait may be requested by the airport immigration authorities to visit a local clinic to check that he is not a carrier of the month's booby disease. He will be given a card with the name of the clinic and the disease for which he is to be checked—plus the usual dire warnings about failure to comply. At the clinic all details are carefully entered into a ledger before the doctor arrives; it is all friendly and reasonably efficient. The doctor scrutinises the details and requests the visitor to come back after a few days (presumably after the possible incubation period) but Western visitors often leave before that time is up.

It is one small illustration of Kuwait's strong concern with health matters, which finds its main expression in the current \$280m-plus hospital building programme. Six new hospitals are virtually complete, one is being renovated, and tenders for the equipment should be evaluated this month. The programme will add over 3,000 public beds to the Kuwaiti hospital system and may be followed by the addition of further specialist facilities.

In the mid-1970s it was acknowledged that Kuwait's existing public hospital facilities, largely concentrated at the Amiri and Sabah hospitals, in addition to the few private hospitals, including the Southwell hospital in the old town of Ahmedi, were under too much pressure. A large number of Kuwaitis and Western expatriates went abroad for medical treatment, and in the case of Kuwaitis the state paid all costs. In characteristic Kuwaiti fashion, it was decided that a large-scale hospital building programme would be initiated—but lessons from the past were remembered.

It had become clear to the Kuwaitis that a hospital programme on the scale envisaged needed careful and co-ordinated planning—building, equip-

ment and staffing, all had to be simultaneously acquired. It was at this point—in 1976—that the Minister then in charge of health matters in Britain, Mrs. Barbara Castle, visited the State. During 1977 the Wessex Regional Health Authority became involved as advisors to the Kuwait Government on their hospital building, equipping and staffing programme. The contract was an open ended one to be reviewed annually. The hospital programme that was established was based on the construction of four completely new hospitals in the outlying districts of Kuwait City, each providing just over 500 beds. Then the Amiri Hospital was to be reconstructed to add a further 390 beds. The Sulaybiyah Hospital and the al Sabah hospital were also to be renovated. (A 500 bed military hospital is also on the Sulaybiyah site, but that cannot be counted as part of the "public" hospital programme.) A figure of around 9,500 has been mooted for the numbers of staff required for the new hospitals.

It is in the staffing area that the Kuwaitis face their first serious problem. The supply of qualified medical staff is limited, and if the selection is further narrowed by accepting only those who have a working knowledge of English the numbers become even smaller. Then a select number of these have to be persuaded to come and live and work in Kuwait. It is not a problem unique to Kuwait—all the Gulf states with small indigenous populations share it. To date the Kuwaitis are not finding it particularly difficult to hire nursing staff or the more junior doctors. Senior medical men and experienced hospital administrators, in particular, are much harder to find. It is difficult to winkle them out of a career structure in their home countries—even with the prospect of tax free incomes—as they will always face the problem of eventual reintegration. And the Kuwaitis are unlikely to want to staff their hospitals with specialists who are all within three to five years of retirement.

### Variety

Even if sufficient numbers of staff of the right quality and experience are found, they will come from a wide variety of backgrounds. Then someone in the hospital will have the problem of welding several different sets of prejudices, instincts and types of training into a cohesive whole. "A hospital is more than just the building and equipment," argues a consultant, "it succeeds or fails through the teamwork generated by its staff." Another wonders whether the Kuwaitis have fully realised the complexity of the task they have set themselves—but even if they have not, at present there

is no alternative. A wide variety of contractors, including one Kuwaiti, are undertaking the hospital construction programme which is nearing completion. The Kuwaiti company, M. A. Khorafi, is building the Fahaheel hospital and is working with a French contractor on the Farwaniyah Hospital. The Kuwaiti Government has always had a conscious policy of involving the local private sector in its projects, and it shows in the hospital programme.

It shows up particularly in the equipment programme for the hospitals. Tenders have been invited for specific groups of equipment from local suppliers—the Kuwaitis have been very reluctant to become involved in the turnkey approach to hospital construction. A budget of about KD 8,500 for capital equipment per hospital bed has been set, which means that the new Kuwaiti hospitals should be among the best equipped in the world. It has been determined that all equipment will be bought through Kuwaiti agents.

Consultants from the Wessex Health Authority are very conscious that the experiences of Wessex cannot be translated wholesale to Kuwait. "Modifications suitable for Kuwaiti society have to be introduced," asserted one consultant. It is sometimes difficult to bridge the culture gap—for the Kuwaiti to

explain differences that cannot always be expressed in words and for the Westerner to understand. A small point of which consultants and contractors always had to remind themselves, for example, was the necessity to provide separate facilities for women—separate entrances, separate rooms, pharmacy approaches as well as the separate facilities customarily found in Western hospitals.

The health services in Kuwait provided by the state are free to all residents regardless of nationality. A number of Kuwaitis who go abroad for treatment pay their own way but the majority are paid for by the state. It is estimated that the new facilities soon to be installed in the Emirates will cut by two-thirds the numbers of people needing to go abroad for medical treatment—though the actual figure is unlikely to diminish by that number.

The new hospital programme, however, is only the central part of the Kuwaiti approach to health services in the state. It is felt that further support services both "below" and "above" these hospitals will be needed. Underlying the hospital chain there should be a community care programme—clinics in the villages and smaller suburbs to cope with the effects of simple ignorance of hygiene. How to go about setting up such a basic health network is very much in Kuwaiti minds at present.

### Necessary

As the population of Kuwait continues to grow it will become ever more necessary. The labouring classes in Kuwait are non-Kuwaiti, largely non-Arab and often undernourished and uneducated. Kuwait needs these people to maintain its basic services, and while there is a turnover of immigrant labour, an established core of immigrant families is also being established. These will need the same simple education in basic hygiene and nutrition that their own governments try to provide at home.

At the other extreme there are plans for such sophisticated institutions as polio centres, kidney centres, an eye bank (the prevalence of eye disease in the Gulf strikes the new visitor hard), a fever hospital and a blood bank. These are all "tertiary referral units" which most developed countries have—but these countries have greater populations and thus, proportionately, a greater need for such specialist units. Kuwait can certainly afford to build such centres. But the question then arises—if there is difficulty staffing standard hospitals, how much more difficult will it be to find highly specialist staff?

D.T.

Although many Kuwaitis believe that the Government is duty bound to provide them with a house, the long waiting lists show that this ideal state of affairs is a long way from being realised. But the Kuwaitis' problems are insignificant compared with those of the expatriate, who must pay astronomical rents for even a modest apartment.

# Housing

HOUSING IS a delicate subject in Kuwait. At the time of the dissolution of the National Assembly in 1976, the deputies were engaged in an orgy of criticism of Government housing policies—of the long waiting list for Government housing and of the soaring rents some of those on the waiting list were being forced to pay while waiting.

The Kuwaiti seems to consider the basic right of citizenship to be, not the right to vote, but the right to a Government-provided house. And that means a house, not an apartment, made available to citizens of limited and average incomes to purchase at subsidised prices. Government housing means ownership of a plot of land and the house, called a "villa" here, on that land.

By the end of 1976 the Government had built and distributed 15,353 houses for Kuwaitis, but at the same time 21,661 families were still on the waiting list. And 1976 was the year when rents skyrocketed, due in part to the influx of refugees from the Lebanese war. Now 29,554 houses have been built by the government, but there are still 20,169 families on the waiting list.

With the natural growth of the Kuwaiti population estimated to be about 3.5 per cent a year, one of the highest rates in the world, a Planning Ministry official says: "We are trapping ourselves as a Government. It is as if it is a divine right that, being a Kuwaiti means I have to have a house as my own property." He says he himself registered for a house in 1975 but probably will not get one until 1980. The waiting period for a family in the limited income group may be ten years, he says.

It is hard to see how the Government can satisfy this demand for housing, either fiscally or physically: just designing and building the housing schemes is a gargantuan job. The National Housing Authority is committed to building 5,800 units a year.

It is interesting to note that at this time of unceasing in Kuwait, caused by the disruptions in Iran, the Government has appointed a committee to come up with a new housing policy. This year alone 12,259 houses will be distributed to limited income Kuwaitis. A total of 17,494 units for the limited income group will have been built between 1975 and 1980. Housing Ministry Under-Secretary Abdullah al-Awadi says that 50 per cent of the eligible Kuwaitis on the waiting list will get their houses by the end of the year, and by 1980 85 to 90 per cent will be satisfied.

However, each year more families apply. The Under-Secretary says that their number is decreasing. But the master plan for Kuwait, which

has been adopted as the country's overall planning strategy, estimates that between 1975 and 1980, 17,900 new households will be formed, between 1980 and 1985 20,880 new households, between 1985 and 1990 27,100 new households, between 1990 and 1995 33,000, and between 1995 and the year 2000 39,700. The Government expects about half of this to be taken care of by the private sector, but it still leaves an enormous amount for the Government to care for.

Definitions of "average income group" (AIG) and "limited income group" (LIG)

are tied to civil service pay scales. The LIG is one in which the head of household earns no more than \$1,095 a month. The earnings of other members of the household are not counted. The maximum an LIG family will pay for its house is about \$55 a month, while the maximum is about \$27 a month. The house is generally a two-storey one with seven rooms plus kitchen, garage and bath.

The family will not own the house for at least 10 years and so cannot sell it during that time and is not permitted to rent it in that period. It only owns the house after 10 years if

CONTINUED ON NEXT PAGE

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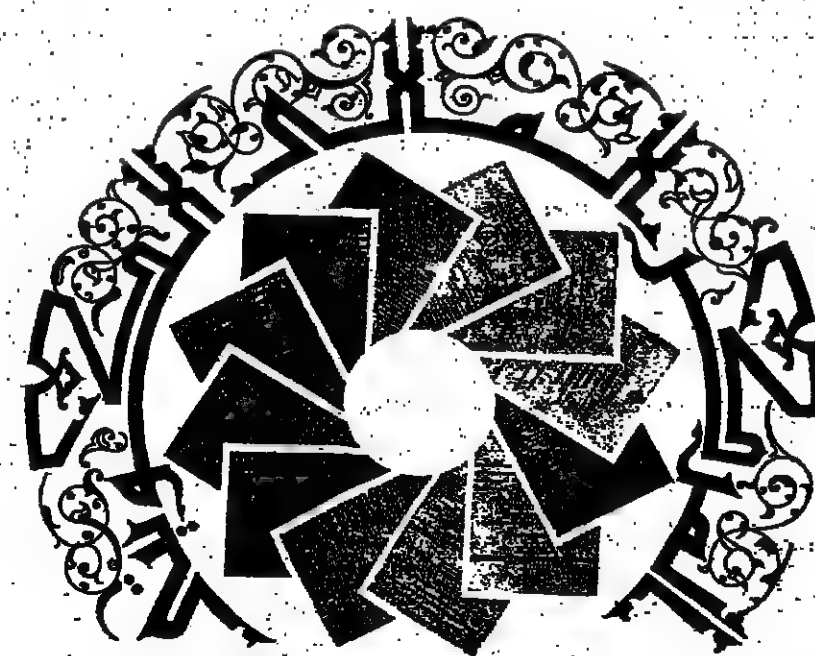
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## KUWAIT IX

Since 1974 it is not just fellow-Arab countries which have been beneficiaries of Kuwait's bountiful aid programme. Third World nations in Asia, Africa and elsewhere have cause to be thankful for a whole series of disbursements where the common thread is clearly a genuine moral wish to help others.

## The aid programme

BY ALMOST any yardstick the figures on Kuwait aid are impressive. Even before 1973 Kuwait's disbursed aid totalled \$1.15bn—when the country was at a much earlier stage of development and had a much smaller income than it has now. Between 1973 and 1978 aid disbursed totalled \$2.15bn (against \$3.16bn committed), and in 1977 alone disbursements were \$1bn (\$1.3bn committed).

These figures, based on OECD statistics, suggest among other things, that Kuwait could claim between 1973 and 1978 to be giving 5.3 per cent of its GNP in aid. They indicate that Kuwait's aid disbursements are still rising, though since 1977 they appear to have reached a plateau, like many other expenditure items in the Government's budget.

Kuwait takes a thoroughly pragmatic attitude to its aid operations. It gives in part out of a genuine altruistic desire to share the wealth which good fortune has bestowed upon it, and partly out of an appreciation of the political necessity for aid giving by the revenue surplus states: with their enormous income per head and their low population, aid is a kind of rent paid for the continued tolerance of them by their neighbours, the Third World and the international community in general. Of the major aid-giving Arab states Kuwait's aid appears to be most accurately in line with its political needs: Saudi Arabia sees its aid as an instrument of a far more ambitious foreign policy than Kuwait, while one might ask whether the enormous generous bequests of Sheikh Zaid, Ruler of Abu Dhabi, are in excess of the political needs of the UAE.

In Kuwait, as in other Arab aid giving countries, the Ministry of Finance is responsible for the largest share of disbursements. This is because it handles not only the contributions to multilateral organisations, which have become very significant in recent years, but it also deals with all the bilateral political aid and balance of payments support which Kuwait gives. The figures for the Ministry of Finance's bilateral aid are secret, including as they do assistance to Syria, Jordan, the PLO and, until recently, Egypt under the Kharitoun and Rabat summits and other agreements. Kuwait appears to be committed to give more assistance to Syria and Jordan under the Baghdad summit of last November, while aid



Mr. Abdullatif al Hamad, Director of the Kuwait Fund for Arab Economic Development

to Egypt has been reduced to project aid.

Since the 1973-74 oil price rise Kuwait has become involved in a lot of multilateral aid giving institutions, such as the Arab Bank for Economic Development in Africa, the Islamic Development Bank, the OPEC Special Fund and the Gulf Organisation for the Development of Egypt (the capital of which is not to be increased). In addition it has contributed to the funds of the World Bank, the IMF and various UN agencies. According to a list presented by the Ministry of Finance, capital subscriptions to multilateral organisations between 1982 and 1977 amounted to \$1.68bn.

Yet despite the size of the Ministry of Finance's contribution, the Kuwait Fund for Arab Economic Development, the second biggest outlet for Kuwait aid, has been handling a much larger proportion of bilateral aid since 1973-74 than before. An enormous part of Kuwait's reputation as an aid giver is due to the KFAED, which was founded soon after Kuwait became independent and which has been the pioneer of project aid in the Arab world. Other Arab funds did not become operational until the early 1970s, and the real explosion of Arab aid giving took place after 1974.

Apart from the long collective experience of its staff and the inspired management of the Fund's director-general, Mr. Abdullatif al Hamad, who has run it almost since its inception, the real strength of the Fund lies

in its political independence. It does not take orders from the state and the criteria on which it lends do not, broadly speaking, include whether the beneficiary is or could become politically friendly to Kuwait. By lending according to the validity of the project the Kuwait Fund is, paradoxically, of more benefit to the Kuwait Government than if it were its political servant.

The Fund has increased its lending enormously since 1974. Total cumulative lending rose from KD 140m in March 1973 to KD 335m by June 1977. With a further increase of KD 58m in the 1977-78 financial year, cumulative lending stood at KD 493m with 117 loans by the end of June 1978. If a further KD 35.8m worth of loans which were signed just after the end of the financial year are included, the 1977-78 disbursements reached KD 88.3m. This is still a decline on the 1976-77 figure of KD 114.6m, and the 1976-77 figure of KD 114.6m, and could represent a desire by the Fund to stabilise its disbursements.

The major expansion of the Fund's activities has come about because since 1974 it has been authorised to lend outside the Arab world, so that over the January, 1975 to June, 1978 period only 54.6 per cent of the KD 331m disbursed went to Arab countries, with 28 per cent to Asian countries and nearly 16 per cent to African countries. Of the 14 loans signed during 1977-78 eight were for Arab countries, four for Africa, one for Asia (Thailand) and one for

Malta. As examples typical of projects in North Yemen the Fund is contributing KD 2.4m towards a project for modernising two of the country's ports (Hodeida and al-Makha) and strengthening the port authority's capabilities and providing training for its staff. The International Development Association is co-financing the project, so the Kuwait Fund is covering 28 per cent of total costs and 40 per cent of foreign exchange component.

The biggest loan of the year was for KD 8m towards the rehabilitation of Beirut airport after the Lebanon civil war, part of a project costing KD 19m to repair and strengthen the runways and replace equipment damaged or lost during the war. Most loans are for infrastructure. The four loans to Africa are for transport, and half the Arab loans are for transport, the rest power and water.

As with other funds, the Kuwait Fund faces problems in finding suitably presented viable projects, as well as in slow disbursements due to slow implementation. Average annual disbursements over the past three years have been KD 51m, against average commitments of KD 131m. The Fund does not usually help countries to find projects, but in view of the administrative weakness of North Yemen, South Yemen and the Comoros, the Fund has technical assistance teams working in these countries planning institutions to help them in plan and project formulation.

The third channel for Kuwait aid rarely gets publicised but is well known in the states where it operates. The General Authority for the Arabian Gulf and South Arabian States was founded under a different name in 1962. Originally intended to assist the Emirates in the Lower Gulf it now also covers Bahrain, Oman, North and South Yemen and the Southern Region of Sudan. It finances, provides staff for and in most cases runs about 120 schools, several teachers training institutes, 10 hospitals, about 20 health clinics and the entire University of Sanaa, in North Yemen.

The Authority's board is composed of the under-secretaries of the relevant Kuwaiti ministries, plus the director general of the KFAED, and is chaired by the Minister of Foreign Affairs. Its budget, contributed by the Kuwait Government, amounted in 1977 to KD 12m.

J.B.

## Housing

CONTINUED FROM PREVIOUS PAGE

It has within that time paid the Government the amount it spent building the home. At the moment the lowest price for an LIG house is about \$80,000. However, the Government calculates land costs for the home at about \$1.30 a square metre where it is about \$2,000 a square metre in the market. Obviously, after 10 years a family could sell its house at a large enough price to repay the Government and make a substantial profit.

Part of the limited income group programme is the Bedouin housing programme,

called the rural housing programme. By 1980 about 10,000 "Arab houses" are to be built as part of this scheme. These are one-storey, 100 sq metre houses in traditional Arab style. This year about 4,700 Arab houses will be distributed. The Bedouin eligible for this programme do not have Kuwaiti citizenship but may eventually become citizens. Until then it has been Government policy to provide houses to replace the shacks they are living in. They do not own these Government houses but rent them at nominal fees, and they cannot get the

houses unless they work for the Government, which in their cases means for the army or the police. Once they leave those services they are no longer able to get a house.

Until last year there were two programmes for housing average-income group Kuwaitis defined as those where the head of household makes no more than \$1,825 a month, again not counting the salaries of other household members. Under one of the programmes, now defunct, the Kuwait Municipality, the Government's land-use planning agency, distributed 750-1,000 sq metre plots to families who would then go to the Credit and Savings Bank for interest free 30-year loans to pay the nominal sum for the land and to pay for construction of their villas. Problems arose with this scheme when the borrowers began to spend more on their houses than they had received in loans. The last land area distributed under this system is filled with half-built houses.

The Council of Ministers decided to give \$15,250 to those who needed it so that they could complete their homes and then issued a decree stopping this scheme. Now average income group Kuwaitis get their housing only under the second scheme, which is part of the heavily burdened National Housing Authority.

Under this scheme, the NHA builds the house and the AIG family gets a loan from the credit and savings bank to buy it. The NHA now has 2,254 AIG houses under construction, while at the same time it is trying an experimental project to put AIG Kuwaitis into three high-rise complexes. The proposed complexes are luxury buildings designed to entice the Kuwaiti, who usually wants his own plot of land.

The dissatisfaction of the Kuwaitis who have been waiting years for their Government houses must be matched, if not exceeded, by the dissatisfaction of the expatriates, who make up a majority of the population and cannot even look forward to a house. Practically speak-

ing, they are forbidden by law to own their own homes and must look to the local market for rental units at prices which are often astronomical. Bargain rates for a middling-size villa are about \$2,200 a month. A modest one-bedroom apartment can easily be \$1,095 a month, while it is common to see menial workers earning about \$230 a month crowding into single rooms rented out in Kuwaiti houses for \$200 a room. The problem does not exist for the European executive in a private company because the company will usually provide housing, nor for the higher-echelon government staff hired abroad, because the Government rents flats for them. It does exist for westerners trying to start businesses here, and for Palestinians and other groups in the population who have been here for years. Also hit are the Iraqi, Iranian and other poorer labourers.

Last summer the English-language newspaper, the "Arab Times" announced "Emir plan to house expats." The story said the Government was going to "build a huge housing colony to be leased to middle-income expatriates at nominal rents." So far the only expatriate housing that the Housing Ministry is talking about are three dormitory-like complexes, two of which have been built but not yet occupied. Each of the complexes has a capacity for 6,000 persons, two to a room. Rent is to be \$81 a room.

The only glimmer of hope now is that rents for the more expensive flats seem to be going down. Apartments in one luxury building have dropped from \$2,100 a month to \$2,200 a month. But rents in the lower categories do not seem to have been affected by the overbuilding that is affecting the luxury trade. And a new rent law has been passed that lets the landlord raise rents by 100 per cent every five years. For some time to come rents will probably be an important part of the conversation at gatherings in Kuwait.

L.A.M.

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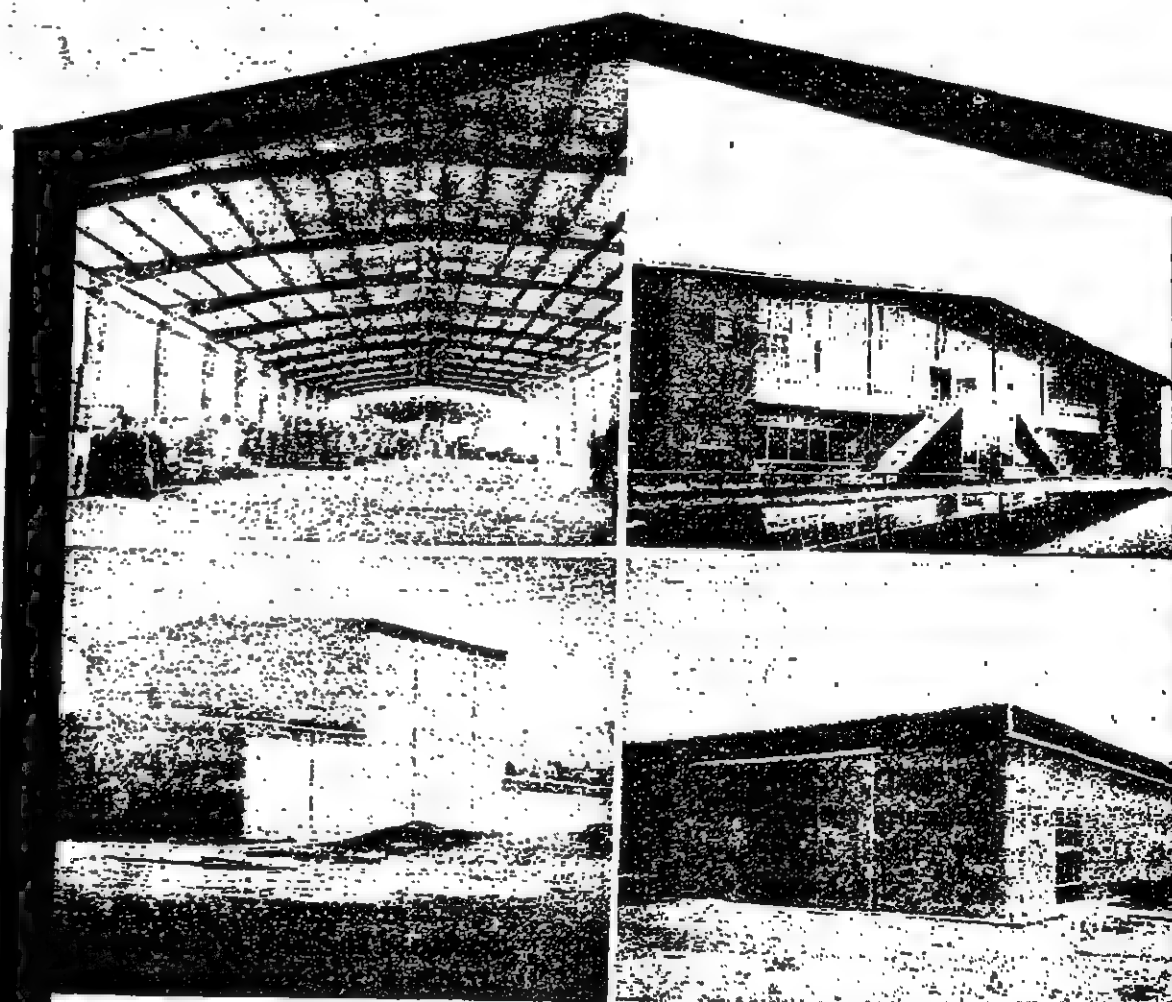
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## KUWAIT X

Kuwait's investments are spread widely throughout the world, from the Arab states to the U.S., Britain, West Germany, Brazil, and Japan. But the Kuwaitis have had to live with resentment of their commercial attitude and find it tactful to publicise their achievements only in the Arab countries.

## Investment abroad

KUWAIT'S PUBLIC image both in the West and in the Arab world has probably been moulded as much by its role as an investor as by its role as an oil producer or aid giver. From the house purchases of individual Kuwaitis in Europe to the financing of commercial development projects in the Arab world, investment has given Kuwait a firm identity in the minds of ordinary Westerners or Arabs. Kuwait is also better known as an investing nation than any other State, having started long before the other oil States, even though Saudi Arabia has, since the 1973-74 oil price rise, built up a financial surplus more than double that of Kuwait.

Last year Kuwait for the first time revealed the size of its investment abroad. Mr. Abdul-Rahman al Attiq, the Finance Minister, said State reserves at the end of 1977 totalled KD 7,478,600 (\$27.4bn at the current rate of exchange). That was the combined total of the State General Reserve and the Reserve Fund for Future Generations (RFFG), which was established in 1974 and whose capital and income cannot be touched for 25 years.

When the RFFG was formed it was given half the State General Reserve Fund's assets (its most desirable long-term commercial investments). In addition it took the 1975/76 budget surplus, and so started off with KD 850m. Now it is automatically given 10 per cent of actual revenue a year.

The State General Reserve, on the other hand, includes not only commercial investments both in the industrial world and the Arab countries, but the capital of Kuwaiti institutions such as the Central Bank and the Kuwait Fund for Arab Economic Development. Investments in certain Kuwaiti companies, loans to the IMF and World Bank, recycling facilities, capital contributions to Arab aid funds and development banks, and bilateral government-to-government loans. Of the total reserves altogether

about KD 1bn was thought to be in local currency, leaving about \$22.3bn in foreign currency, and Mr. Attiq said that some 60 per cent of the total was in non-Arab foreign markets in the form of equities, long-term bonds, deposits and property.

Any tally of the State's total financial assets should also include the Finance Ministry's cash accounts (foreign exchange awaiting spending) which may at any one time amount to about \$4bn, and the Central Bank's funds for backing the note issue. The total came to more than \$30bn at the end of 1977 and with further accretions to the oil revenue and income from investment the present total is now well above the 1977 figure. But the composition is probably about the same.

It is not possible to make a worthwhile assessment of Kuwaiti foreign holdings in addition to those the State—i.e. those of the private sector and the royal family.

## Property

The Ministry of Finance directly handles a large number of the Kuwait Government's investments. (For example, its property investments in Paris where it owns a large chunk of land on the Champs Elysées), while the Ministry's offshoot in London, the Kuwait Investment Office, handles both long-term investments in equities and property, and the placement of short-term funds in the money market in the U.K. Most property investment in the U.S. is handled by Chase Manhattan and Bank of America; equities outside the realm of the Kuwait Investment Office are managed by some 18 portfolio managers.

But a large amount of Government investment is channelled through the Kuwaiti investment companies. The biggest are the three Ks—the Kuwait Investment Company (KIC), the Kuwait International Investment Company (KIIC), and the Kuwait

Foreign Trading Contracting and Investment Company (KFTCIC), the first and last of which have Government share-holdings.

KIC, in which the Government has a 50 per cent stake, has a capital of KD 12.4m and is the oldest of the three, dating from 1962. It is involved in property both in Kuwait and elsewhere (for example, it owns the Ramada hotel in Bahrain, and a hotel and exhibition centre complex in Atlanta, Georgia) one of its better publicised property ventures is the ownership of Kiawah Island off the coast of South Carolina which is being developed as a luxurious leisure centre.

KIC is also involved in shipping (it has a fleet of roll-on/roll-off ships), banking, portfolio management, bond and syndicated loan management and participation in several merchant banks around the world. It has some small investments in Arab States outside the Gulf.

KIIC is 100 per cent privately owned and is both a merchant bank and holding company. It is involved in bond underwriting, loan syndication, portfolio management, local share dealing, property in Kuwait and some corporate investment—for example in London, Brazil and Venezuela. Its capital is KD 12m.

KFTCIC is mainly involved in the developing world, especially in the Arab countries. Now 85 per cent Government-owned, its capital is KD 25m and its main activities include banking and bond underwriting, and property in both Kuwait and elsewhere in the Arab world (mainly through the Kuwait Real Estate Investment Consortium) and direct investments in equity.

The larger part of the funds deployed by the KFTCIC are the portfolios of other clients, chiefly the Government itself. Thus, for example, KFTCIC holds and manages the Government's \$36.8m stake in the Kenana sugar project in Sudan.

It is also involved in joint venture investment projects in such countries as Sudan, Egypt, Morocco, Mauritania, Spain, Brazil, West Germany, Pakistan, Oman, Jordan, Syria and Iraq.

In Sudan the Sudan-Kuwait Investment Company has active subsidiaries in livestock road transport and construction, while in Egypt the KFTCIC holds the Government's stake in the SUMED pipeline and has an investment company involved in various joint venture projects. Across the Arab world its investments range from development banks to iron ore.

While the most spectacular Kuwaiti property investments are handled by the Ministry of Finance or its portfolio managers, the biggest outlet for Kuwaiti property investment in the Arab world is the Kuwait Real Estate Investment Consortium (KREIC) set up with a capital of KD 10m in 1974. Its shareholders are the Ministry of Finance with 20 per cent; the three Ks with 10 per cent each; the three main public property companies: the Kuwait Real Estate Bank and the Kuwait Hotels Company.

In view of the participation in it by investors in other Arab countries, its chairman and managing director Mr. Ahmed Duwaili describes it as the first Third World multinational. It has projects operating, or is attempting to get them operating, in Egypt, Morocco, Tunisia, Saudi Arabia and North Yemen, where it has signed a contract to build a Sheraton Hotel in Sanaa and is involved with a housing complex. The KREIC has also tried to get projects going in Syria, Sudan and Jordan but without success. One of its shareholders, 'Kuwait Hotels', owns the Hilton in Kuwait, has a majority share in the ownership of the Khartoum Hilton and has hotel interests in other States including Egypt and Tunisia.

In addition to these concerns there is a whole range of investment companies whose

business includes managing investment portfolios for clients, trading and investing at home and abroad, stock exchange dealing in Kuwait, bond issue management, foreign exchange dealing and project development. Relatively few companies engage seriously in project finance, most of them being content to take stakes in established companies. Not all the investment companies are very active, some having been established when licences were available against the day when they might not be so easy to come by.

## Institutions

Apart from highly specialised bodies like KREIC, few of the investment institutions operate exclusively in either the Western or Third World, and all have at least some investment in Kuwait itself. In the last few years there has been a major increase in investment in the Kuwaiti domestic market, where Kuwaitis naturally feel more at home and can enjoy watching the progress of their investments.

Any analysis of how Kuwaiti assets (both Government and private sector) are deployed abroad must be tentative, given the inevitable discretion with which most of such operations are handled. The U.S. is certainly the biggest single outlet for Kuwaiti funds, in equities, property and the money market, and as far as long-term investment is concerned, especially the RFFG, the current weakness of the dollar matters little set against the 25-year economic and political prospects.

In Europe Britain seems to be the most popular outlet, long association and familiarity plus the presence in London of the Kuwait Investment Office offsetting negative factors. Britain is the outlet for investment in property and equities, as well as the repository of short-term money. Since the St. Martins property takeover Kuwait has tended to shy away from buy-

ing large stakes in individual companies which attract publicity and can be difficult to unload.

When in 1976 British legislation made Kuwait disclose all stakes of 5 per cent and above in British public companies the total value disclosed amounted to \$69m. Among the larger Kuwaiti holdings is a stake of more than 23 per cent held by Gulf Fisheries in Lough.

Kuwait has stakes in banks and financial institutions in France as well as substantial property holdings. In West Germany the Finance Ministry has a 14 per cent stake in Daimler Benz, while a 30 per cent holding by the Government in the Korf steel concern, taken in 1975, was not disclosed until last year. In addition there are other Kuwaiti stakes in finance and industry. Elsewhere outside the Arab world there are identified Kuwaiti investments in Brazil, the Cayman Islands, Venezuela, the Bahamas, Hong Kong, Japan, Korea, Malaysia and Pakistan, Congo, Gabon and Nigeria.

Investment in the Arab world tends to be publicised more than investment in the West for reasons which include the need to offset occasional Arab criticism of the oil States' investments in the West and the relative novelty of intra-Arab investment. Several of the countries now open to investment did not encourage it at all until a few years ago. Before the 1973/74 oil price rise Kuwait was virtually the only source of intra-Arab investment and it is still the leader.

There are several investments by public companies in the other Gulf States, notably in Bahrain, the UAE and Oman, where investments are in both finance and industry. In addition many Kuwaitis recently invested in property in the UAE, especially in Dubai, Sharjah and Ras al Khaimah, and may now be regretting it. It is noticeable though that the Kuwaiti commercial banks have invested less in the Gulf than might have been expected.

Rather more adventurous is Kuwaiti investment in the poorer Arab States. While Jordan, Tunisia and Morocco have long been receptive to foreign investment, States such as Egypt, Sudan, North Yemen and to some extent Syria have opened up to it only in the past few years. The potential for economic development in these States is sizeable, especially in agriculture, and there are pockets of underutilised labour.

There are identified Kuwaiti investments in almost all the Arab States except Algeria, though Kuwaiti involvement in Libya appears to be confined to a KFTCIC stake in the Libyan Arab Foreign Bank and involvement in Iraq is minimal. KFTCIC is certainly the biggest Kuwaiti investor in industry and agriculture in the Arab world, especially in Sudan and Egypt, while KREIC is active in property. Kuwait also has stakes in a number of inter-Arab concerns, such as the Arab Investment Company, the United Arab Shipping Company, the Gulf International Bank etc.

## Difficult

Yet no one could say that intra-Arab investment was a painless business or that the Arab world had so far lived up to its full potential as an absorber of Arab investment capital. Equity investment in the Arab world is naturally difficult, so that most investments there are in projects which require time and skill to supervise. The biggest and fastest profits in the Arab world are to be made in property development, but this fact may be the reason why the KREIC, successful in some States, has met obstruction and snags in others. The main constraint on investment is often the weak infrastructure of the country concerned, as is the case in Sudan, but more usually it is bureaucratic difficulties—inefficiency, outdated legislation and obstruction.

Six years after the oil price rise a league table of countries

as investment outlets in the Arab world outside the Gulf would probably have Tunisia, Jordan and Morocco at the top, while Sudan, Egypt and North Yemen would probably be in the second division. Syria, once considered a promising investment, has lately lost an enormous amount of favour with them.

One move to smooth intra-Arab investment was the establishment in 1973 of the Inter Arab Investment Guarantee Corporation (IAIGC) based in Kuwait. It was slow to get under way until its capital was boosted when Saudi Arabia finally joined in 1977. Now with 18 members and capital of KD 31.5m it has become more active. It can provide cover for direct investment, loans, portfolio investments and construction equipment against the risks of confiscation and nationalisation, transferability of funds and the possibility of war and revolution. It is also moving into export guarantee insurance. The majority of its operations are in Egypt.

According to the director general, Mr. Mawdoun Ibrahim Hassan, it had issued KD 2bn worth of guarantees up to the end of 1978 and will be able to do a further KD 17m this year (a target he expects to meet), being allowed to go up to KD 107m (five times capital) over a five-year period. But the IAIGC's capital is relatively small and no operation can exceed 20 per cent of its capital. So KD 4.3m is the maximum it can insure on any one project though it can insure part of a project. But Mr. Mawdoun Ibrahim says that investors in the Arab world are now getting to know what the IAIGC offers. Many Kuwaiti investors use the IAIGC's facilities, but they point out that the IAIGC does not (and cannot) insure against the worst hazards—the investor in the Arab world—human inefficiency and obstruction.

J.B.

## KOC... MEETING NEW CHALLENGES in a NEW ERA

**THE BEGINNING...** The history books simply state that on February 22, 1938, a well drilled at Burgan struck oil. This bold statement is the starting point of Kuwait Oil Company and the beginnings of Kuwait's oil industry, which today stands as one of the most technologically advanced and diverse anywhere.

The Burgan field has since proved to be one of the world's largest. Other finds at Magwa (1951), Ahmadi (1953), North Kuwait (1955), Minagish (1959) and Umm Gudair (1962) have reinforced KOC's dominant position.

Exploration work still goes on—new commercial quantities of oil have been discovered in the north of the country, while elsewhere, the search continues deep underground for natural deposits.

**EXPANSION...** Today's total of nearly 700 producible wells and associated gas has meant building 25 gathering centres across the country. From these, the gas goes to KOC's two huge tank farms which have a total operational capacity of nearly 10.5 million barrels.

Growing export demands have led to the construction of four loading facilities: the 8-berth South Pier; the deeper water North Pier; Sea Island eight miles offshore for handling Very Large Crude Carriers (VLCC's) and a Single Point Mooring off Mina Al Ahmadi completed in 1979 capable of accommodating any class of VLCC.

Refining capacity has been progressively expanded. Mina Al Ahmadi complex, commissioned in 1949 with a capacity of 25,000 barrels a day, has increased to more than ten-fold that today.

**DIVERSIFICATION...** Other technological developments have included gas processing plants, power generation and distillation plants, and, in 1978 an advanced bitumen

plant was inaugurated by H.E. The Minister of Oil, Shaikh Ali Khalifa Al Sabah, under the auspices of H.H. The Emir Apparat and Prime Minister, Shaikh Sa'ad Al Abdullah Al Sabah.

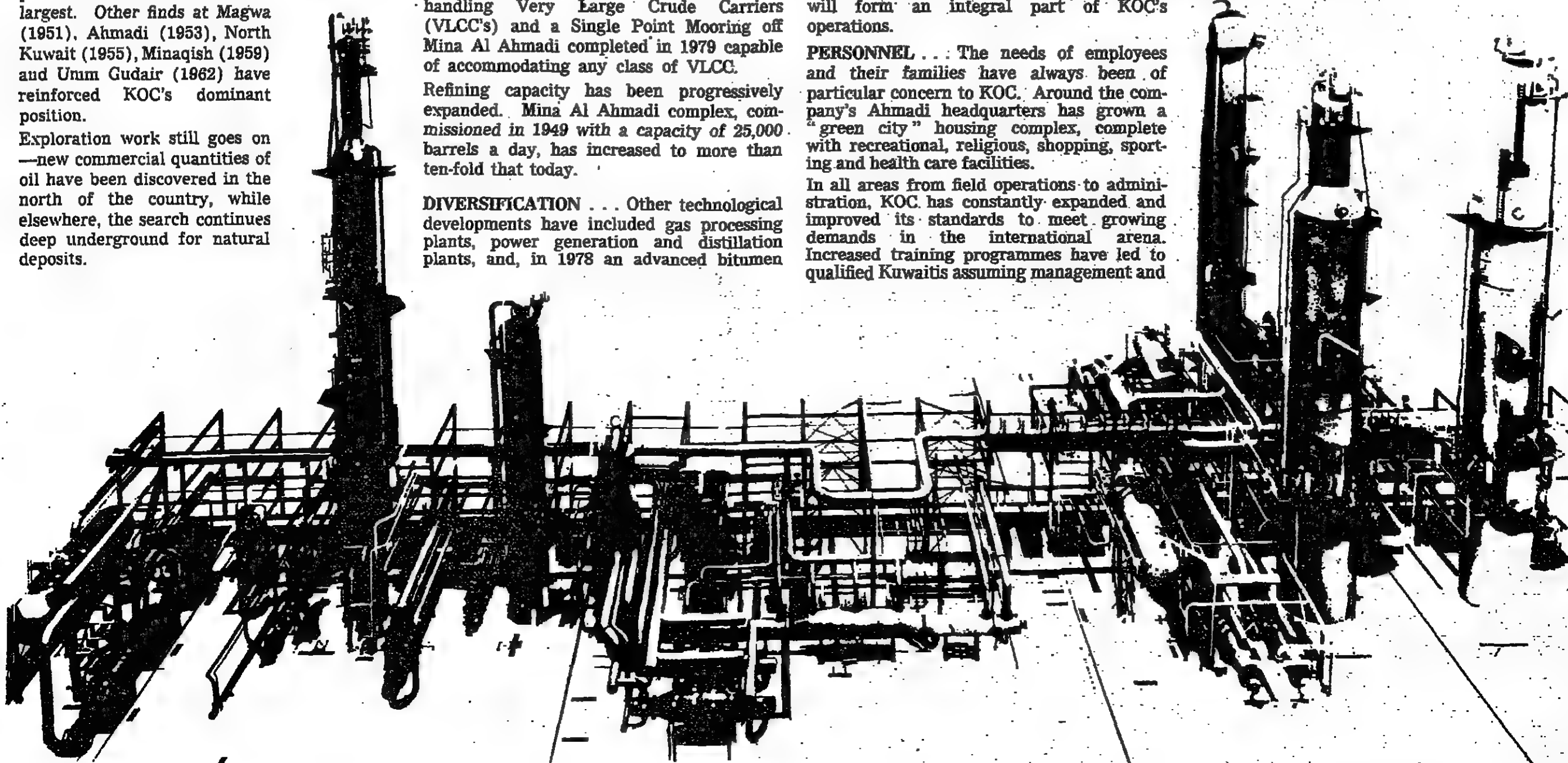
In February 1979, the KOC Gas Project, costing more than \$1,000 million was inaugurated by H.H. The Amir, Shaikh Jaber Al Ahmad. One of the biggest projects undertaken in the Middle East, the new liquefied petroleum gas plants and facilities complex will form an integral part of KOC's operations.

**PERSONNEL...** The needs of employees and their families have always been of particular concern to KOC. Around the company's Ahmadi headquarters has grown a "green city" housing complex, complete with recreational, religious, shopping, sporting and health care facilities.

In all areas from field operations to administration, KOC has constantly expanded and improved its standards to meet growing demands in the international arena. Increased training programmes have led to qualified Kuwaitis assuming management and

supervisory roles in every area of the company's operations. At the end of 1978, the total workforce of KOC stood at 4,619, of whom 86% were Arabs and 49.7% Kuwaitis.

**THE NEW ERA...** 1975 saw the dawning of a new era of Kuwait's oil industry, when KOC became totally Kuwaiti owned. The responsibility for the present and future is now directly in the hands of a new generation of Kuwaitis, well equipped to meet the growing challenges of the future.







Devolution referendum: the final week

# Surfeit of red herring

By RAY PERMAN, Scottish Correspondent

WITH ONLY three days to go before the referendum on Scottish devolution on Thursday, the campaigners are at last beginning to catch up with the main concerns of the electorate. For those with a genuine interest—and the polls and attendance at meetings show that the mass of Scottish voters are not only concerned, but also very well informed about the fairly complex issues being discussed—the way the public debate has been conducted has often been maddening. Mud-slinging and hickering have too often grabbed the headlines from the main arguments.

It is still anyone's guess how the ballot will go. The opinion polls (there have been three in the last week, with another to come tomorrow) still indicate that more people intend to vote Yes than No. But the very large proportion of "don't know" and the uncertainty about how many people will actually turn out to vote could put the result in doubt. There are a lot of people whose inclination is to vote for a legislative assembly to bring back decision-making to Scotland, but who have misgivings about how it would work in practice.

The Yes campaign, which has been fragmented and disjointed, has arrived very late in the day at the realisation that these fears must be understood and explained away rather than made light of as has too often happened. Devolution has been on the Scottish political agenda for a very long time indeed and the cases for both sides have been rehearsed time and time again. Yet, because the pros and cons are well known does not mean that people have

necessarily resolved them. This has been shown by the large attendance at meetings, where often 200 or 300 have assembled to hear the issue debated between relatively unknown local politicians and the types of questions being asked. There are always those already committed to one side or the other who use the opportunity to score points, but for the most part questioners seem to have a genuine desire to know.

The latest opinion poll, conducted by MORI for the Week-end World television programme, showed that 49 per cent are likely to vote Yes and 26 per cent No. National Opinion Polls survey for the Scottish Daily Record, last Friday gave the figures as 44 per cent Yes and 30 per cent No, and Opinion Research Centre for the Scotsman earlier this week put them at 49 Yes, 33 No.

## Large gap

In a general election campaign such a large gap, measurably consistently reported in different polls this late in the campaign, would bring smiles to the faces of the leading side. In this referendum, things are different.

A clause proposed by Mr. George Cunningham, the Labour MP for Inverclyde, and backed by anti-devolution MPs as a means of leading the vote against the Yes side, means that at least 40 per cent of the electorate has to vote for devolution before the Scotland Act can be put into effect automatically. If that threshold is not reached, the Government

is obliged to introduce an order into Parliament repealing the measure. That may not necessarily be the end of the story, for the Government could, and probably would, ask the Commons to vote against the order if there is a reasonable majority in the referendum, whether or not it reaches 40 per cent of the electorate.

But it would mean that the position would be once again undecided. The same arguments, heard already in the Parliamentary debates on the ill-fated first Devolution Bill and on the Scotland Bill, and in the referendum campaign itself, would have to be gone through again. And if, at the end of the day, there was a majority for devolution but Parliament, on the strength of the 40 per cent clause, rejected the Bill, there would almost certainly be a resentment in Scotland which would unsettle its politics for years to come.

The No campaigns as well as the Yes are feeling the effects of the 40 per cent rule. Since the start of the campaign, the various Yes groups have made a point of calling for a maximum turnout, claiming that an abstention is as good as a No vote. This is true up to a point. A potential Yes voter who stays away obviously does not count towards the 40 per cent requirement and therefore does not vote the Yes he supports. But although Yes voters have been alerted to the need to get out and vote, potential No voters have been encouraged to think that they can register their views just as effectively by staying at home.

Both Scotland Says No, the main anti-devolution umbrella

group and Labour Says No, the Labour party dissidents, have been at pains to point out to their supporters that this is not the case. If, as these groups believe, there really is no support for devolution in Scotland, a low No vote will do nothing to get this fact across to the MPs who, in the end, may have to decide the issue.

## Grave disservice

So the Cunningham amendment has done a grave disservice to both sides by turning away attention from the real issues to the mere mechanics of the voting procedure. "We still find people who think it is clever not to vote," says Mr. Brian Wilson, chairman of Labour's Yes campaign, while Mr. Adam Ferguson, of the Scotland Says No group, believes that the true strength of the anti-devolution feeling will never be known. "We had a nursery which telephoned to say that they were all against the assembly but were not going to vote," he says, "and we have had quite a few calls like that."

There have been other distractions from the main question: for example, the red herring of the No campaign's funds. The Yes campaign groups, the Labour movement, Scottish National Party and the Yes for Scotland group, whose members cross party boundaries, have always been suspicious of the fact that Scotland Says No receives a lot of its financial backing from business and businessmen. There is obviously some mileage to be made from this, but the point has been hammered so hard

and for so long that it has diverted the argument away from any relevance it may have had to the actual issues of the campaign.

Mr. John Risk, one of the prominent Scottish businessmen on the committee of Scotland Says No, admits that the main support for the organisation is coming from small and medium sized firms. But he has denied the suggestion that big business or foreign money has been flowing in. His refusal to open the books has prolonged the controversy, yet it is unlikely that even if the accounts were laid bare for inspection any great revelations would emerge. The multinationals may be against devolution, but they are sophisticated enough to realise that an assembly will make only a marginal difference to their activities and are unlikely to want to run the risk of being asked embarrassing questions from shareholders—to say nothing of auditors—by putting up huge sums to influence the campaign.

So what are the real issues? The first is perhaps more accurately a non-issue: The slippery-slope argument, which is that the assembly will lead to independence and break-up of the United Kingdom, is still popular with speakers, but does not seem to be of much concern to ordinary voters, who, if the polls are to be believed, have cooled slightly towards the prospect of a separate Scotland. Four-fifths of the Scottish electorate has always been against independence and it is understandably a little difficult to persuade them that somehow



The great debate: Mr. Callaghan launching Scotland's Yes campaign

they will be pushed against their will into separation.

Much more pressing is the question of whether the assembly will lead to increased bureaucracy and government. The No argument is that it cannot fail to do so: there will be 150 politicians in the assembly itself and, even by the government's estimate, 1,000 extra civil servants on top of the 10,000-plus already in the Scottish Office. The Yes counter-argument is that by increasing the control that elected members will have over the civil service, the assembly will mean more efficiency in government and the chance to actually reduce unnecessary interference in everyday life and work.

A lot of people would like to believe this. The return of a Parliament to Scotland after more than 270 years should, after all, be an exciting prospect, giving the opportunity to breathe new life into tired old administrative institutions. One of the things it could do, for example, which would be popular and an effective answer to the extra-tier-of-government

argument, would be to abolish the regional councils, reducing Scottish local government to one rather than the present two tiers.

But experience has led Scots ratepayers to be cynical about this sort of speculation. Local government reorganisation in Scotland is less than four years old and memories are still strong of the promises made for the new system before it was brought into being. Ironically, it was then the Conservative party which was arguing that an extra tier of government would mean more democratic control and increased efficiency—the very opposite of what it now asserts. The reality was an increase in the number of bureaucrats and a huge increase in the cost of local government passed on through the rates. Although a close watch on local authority manpower has been kept over the past three years, and cuts rigidly constrained, the initial impression tends to be the one that abides and is the one now being carried over into the devolution argument.

Finally, there is the question of the powers of the assembly.

Many groups, from homosexuals to the Church of Scotland social work committee, have good reason to want an assembly with responsibility over social affairs. Social legislation in Scotland has been badly neglected by Westminster and an unnecessary mess has sometimes resulted from ill-considered attempts to adapt English measures to the different circumstances of Scotland.

But the immediate concerns of most people are more apparent. An opinion poll last week showed that there is a high level of understanding about what the assembly's powers will be. Voters know that it will not be able to create new jobs or bring down prices. They need to be given a reason to support the establishment of a body which will not be able to deal with the problems they feel are most pressing.

The high level of don't knows shown up by the polls indicates that the Yes campaign has been slow to provide people with this sort of reason. It remains to be seen whether it will be able to do so in the last few days.

## Letters to the Editor

### Prince Charles right...

From the President, Association of Management and Professional Staffs

Sir—At the annual luncheon of the Parliamentary and Scientific Committee Prince Charles (February 23) stressed that the economic recovery of Britain requires that the status and role of management and engineers in industry should rapidly be made comparable with those in Europe and the United States.

Middle managers in industry should be given full information on the policies and intentions of their companies, as it is on the credibility and effectiveness of their communications with manual, clerical and technical workers that industrial harmony depends.

He put forward the view that most industrial conflicts are the result of misunderstandings and poor communications not of bloody-mindedness. I should like to endorse these opinions and suggest that the most effective and speedy way in which these objectives can be achieved is for all members of management and professional staffs in manufacturing industries to become part of the trade union movement.

They should then set about exerting collective influence on government and TUC and convincing the manual, clerical and technical unions that new job opportunities and higher wages for their members depend entirely on the dedication and skill with which industrial management and professional workers intend new products, devices, cheaper processes for existing products and all our goods competitively against the rest of the world.

If these people become demotivated and apathetic as a result of loss of status and reductions in their standards of living, as has happened during the past 20 years, there is no hope that the future prosperity of this nation in a highly competitive world can be secured.

The collective representation provided by trade unions will so enable management and professional staffs to persuade company boards to communicate fully and openly with them. I would further suggest that these highly desirable practices can best be brought in a manner acceptable to management and professional employees if they join trade unions which are devoted exclusively to the interests of its group of workers.

Audrey B. Green,  
3, Station Road,  
Manton, Manchester.

Mr J. Wates

Sir—Prince Charles has tried to bullseye with his speech (February 23) on the need for more engineers and greater communication in industry. Management in England is mostly drawn from the French call "liberal professions" (accountants, lawyers), the way to the top in France is through a technical elite. Prince Charles rightly noted this up—too few of our managers actually go into industry—and those that do not to have an irrelevant educational discipline.

Prince Charles's second point is that communication is a pre-

requisite for achieving change, even start to get people's commitment to, or agreement with, something unless they understand what is going on. We may not end up with their total agreement, but we stand a much better chance of getting their co-operation.

As to the problems of communication within management, the rightness of Prince Charles's comments is underlined by a very recent letter I received from the national office of one of our biggest trade unions, that there is a need "to point out clearly the absolute necessity to keep first-line supervision fully informed on a wide range of company issues and, for them, in turn, to have a direct responsibility for communicating the same to the persons whom they supervise."

When even the trade unions are concerned about the lack of communication on the management side, it seems strange that Prince Charles should be criticised for raising the issue.

John N. Wates,  
(Associate Adviser, Communications and Participation Department),  
The Industrial Society,  
Peter Rung House,  
3, Carlton House Terrace, SW1.

### ... or wrong

From Mr. G. Batchelor

Sir—Our Royal Prince, from a position of privilege, insulated from the cares of ordinary people and totally ignorant of the conditions under which management has to function in this country today, is most ill-advised to indulge in such a generalised and sweeping attack on British management (February 22). Certainly no good can come of it.

It is certain that the difficulties facing responsible managers must be far greater in this country than in any other in the developed world. In spite of this, it is apparent that the country as a whole must already have sunk without trace under a sea of bureaucracy and unqualified interference.

Of course, there must be some who have failed to adjust and some who are unable to cope, but they are certainly not in the majority.

Over more than 30 years of industrial administration, I have been impressed by the high degree of sincere dedication of managers to the wellbeing, security and prosperity of the people for whom they are responsible, as a first priority. Many managers work incredibly long hours (without overtime), quite a few even on lower take-home pay than that of many of their shop-floor colleagues, which they feel to be unfair, but they keep going.

I am sure that in a great many cases the shop-floor is as well informed on the state and general planning decisions of their company as the management. Without the training to appreciate the significance of all the information provided, the workforce must rely to a large degree on their own assessment of the sincerity of their management. It is particularly unfortunate, in these circumstances, that the credibility of management is being continually undermined by the current fashion of "management-bashing," now sadly augmented by irresponsible speeches from

a quarter from which the greatest responsibility should be expected.

It should not be surprising if many people are wondering today whether Willie Hamilton might not be right after all.

G. S. Batchelor,  
38, King Street,  
Knutsford, Cheshire.

### ... or is it Oxbridge?

From Mrs. J. Woolard

Sir—God bless the Prince of Wales! Of course engineers should run industry. The inevitable shock-action reaction to his speech illustrates the ignorance of the "Oxbridge intelligentsia" at present responsible for this country.

While profits are penalised, however, companies will pay handsomely for the services of accountants and lawyers who can find and exploit legal loopholes; long-term productivity is sacrificed to short-term profitability via acquisition and financial juggling. While shareholders continue to accept dividends without asking how they are achieved, productivity, and engineers, will continue to decline.

(Mrs.) Joan Woolard,  
23, The Middings, Sevenoaks, Kent.

### Employment in textiles

From the Director, British Importers Confederation

Sir—Mr. R. Lloyd-Jones (February 12) produced some interesting figures about employment in the textile industry.

The inference to be drawn is that the drop in employment in the textile industry is due to a substantial increase in imports. This assumption does not appear to be based on fact as is clear from paragraph 57 of the Government's Economic Service Working Paper No. 18. "The newly industrialising countries and the adjustment problem." I quote: "This estimate suggests that increase of imports of manufactures from NICs, from 1970-77, is unlikely to have displaced more than 2 per cent of the 1970 labour force of the industries concerned. The same calculation for increase of UK exports of manufactures to the NICs would suggest a roughly similar increase of employment. Any net displacement of labour resulting from trade in manufactures with the NICs was clearly quite small in relation to the gross labour displacement resulting from increase of imports from the NICs."

In spite of the play on words, the multistore textile arrangement is a protectionist agreement—useful for a limited period to allow our industry to modernise and equip itself so as to become competitive once again in world markets. That should be achieved by the end of 1982 when the arrangement expires and therefore the British Importers Confederation opposes the continuance of the arrangement in its present form. Already representations are being made to the EEC Commission for an extension; almost before the ink is dry.

The answer for the textile in-

dustry is not further protection but is less fragmentation and greater efficiency. The comparative advantage in producing cheaper textiles and simple articles of clothing has passed decisively to developing countries in the Third World. Protection of producers of similar quality products within the textile industry is at the expense of consumers and must inevitably create resentment within developing countries which in turn will affect our exports and reduce our overseas markets.

E. Ira Brown,  
British Importers Confederation,  
69, Cannon Street, EC4.

### Co-operative dustmen

From Mr. K. Winckles

Sir—Your leader (Comparability) run wild, February 23) should be widely supported. The last person ever seriously considered in public service negotiations is the paymaster—he be the ratepayer or taxpayer. Perhaps ratepayers should form a union?

All Tory councils should now be encouraged to produce plans for returning many local authority services to private enterprise and I would suggest the most practical route would be for them to help their employees to set up their own "co-operatives," and to make a sensible deal with regard to equipment. The result, provided it finishes up in the pockets of the co-operative members, will be a massive increase in productivity, which will never be achieved under the present system.

Kenneth Winckles,  
Moor House,  
Fishers Wood,  
Sunningdale,  
Ascot, Berks.

### Advertising on BBC TV

From Mr. B. Mahoney

Sir—Of course Mr. Dunkley (February 21) is right in drawing repeated attention to the sad run of BBC TV programmes—currently obliging more and more people to turn to radio—and not only BBC but, particularly for music, to overseas broadcasts.

The Director General is reported as having suggested that if BBC goes commercial we shall have an American-type set of programmes. But surely that is the present point: it has already happened.

Should the situation not be faced with realism? Let us cut our losses (or make and save some money at the same time). Let BBC go commercial and accept advertising. It's not immoral, for goodness' sake! Just make sure a better job is done than the other people do. At the same time, of course, cut the licence fee to a point where a really "good" BBC-historical standards-programme-content is put out with all the current affairs programmes etc. on BBC2 only; there will be some spluttering at first, but in a few months everyone will say: why on earth didn't we do it long ago?

Any BBC dignitaries who think it "non-U" to be associated with advertising should accept that such a system might

be a way of paying them on a more acceptable basis.

B. J. Mahoney,  
Spindles, Brassy Road,  
Linsfield, Oxford, Surrey.

### Oil platforms at Statfjord

From the Information Officer, Norwegian Ministry of Petroleum and Energy

Sir—Mr. Bjartmar Gjerde, the Minister of Petroleum and Energy of Norway, last week had fruitful discussions with Dr. J. Dickson Mabon, the British Minister of State for Energy. The result of the talks was not, however, that "a study team will look into the soil composition of the proposed new site for Statfjord B" (February 9).

In the Norwegian Ministry of Petroleum and Energy we cannot see any reason to change the plans for the B-platform in the southern part of the Statfjord field and the location of an eventual C-platform in the north.

A recent report by the Statfjord Group of companies states that the difference between the seabed conditions of the southern and the northern parts of the field are not sufficient to decide whether the Statfjord B platform could be placed in the northern part without altering the gravity base structure. The Statfjord Group unanimously agreed that an alteration of the gravity base structure is not a practical alternative. The licensees on the Statfjord field stressed that there are no irresistible reasons to move the platform from the planned southern position to a northern location. On the contrary, the licensees are of the opinion that there are several good reasons for not moving the platform, even if it was technically feasible. The licensees on the Statfjord field stressed that there are no irresistible reasons to move the platform from the planned southern position to a northern location. On the contrary, the licensees are of the opinion that there are several good reasons for not moving the platform, even if it was technically feasible. The licensees on the Statfjord field stressed that there are no irresistible reasons to move the platform from the planned southern position to a northern location. On the contrary, the licensees are of the opinion that there are several good reasons for not moving the platform, even if it was technically feasible.

The companies will inevitably undertake thorough investigations of the seabed conditions of the planned location of the C-platform in the northern part of the field. At the meeting between the Ministers, Mr. Gjerde and Dr. Dickson Mabon concluded that the Statfjord Group should examine the seabed of the northern part as soon as possible. The result of the examinations will be submitted before any decision on the concept of the C-platform is taken.

As indicated above, no suggestions to move the B-platform are under consideration with the Norwegian Government. From a Norwegian point of view, one can see no reason for such a re-location. On the contrary, there are a lot of reasons against it. The British side has, however, reserved the right to come back to this question if the examination of the seabed conditions in the northern part show that the platforms can change location without altering the gravity base structure.

At the Statfjord meeting, Mr. Gjerde and Dr. Dickson Mabon agreed on two matters: licensees will be asked to carry out their planned summer seabed examination as soon as possible, and that there will be a new meeting at Ministerial level before the final decision on the C-platform is taken.

Egil Helle,  
Ministry of Petroleum and Energy,  
Oslo, Norway.

### GENERAL

UK Labour Party-TUC Liaison Committee meets, House of Commons.

British Steel craftsmen meet on pay, BSC, Grosvenor Place.

National Union of Mine-workers executive meets the Prime Minister on pay, 10 Downing Street.

Japanese trade mission, led by Mr. T. Matsuo, Marubeni Corporation president, arrives in London for nine-day visit.

Prime Minister gives live interview on Panorama, BBC 1.

Mr. McGregor MacKenzie, Scottish Office Minister, opens

### Today's Events

three-day Clydebank Industrial Exhibition, Fife Mill.

Institution of Chartered Surveyors one-day conference on energy conservation in building, Great George Street, SW1.

Overseas: Proposed constitution for New York Stock Exchange goes before State assembly for approval.

European Commission on Human Rights meets in Strasbourg (until March 9).

Economic and Finance Ministers from 23 Arab States meet at Arab Economic Council, Riyadh, Saudi Arabia.

International Telecommunications Exhibition opens in Dallas, Texas, (until March 2).

### OFFICIAL STATISTICS

Public sector borrowing requirement and details of local authority borrowing (fourth quarter).

### COMPANY RESULTS

Final Dividends: Charles Barnes, Ransome, Sims and Jeffries, Rotaflex (Great Britain), Interim Dividends: English Assoc. of American Bond and Shareholders, Helene of London.

### COMPANY MEETINGS

See Financial Diary, Page 30.

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Telephone: Carlisle (0228) 23456

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## FINANCIAL TIMES SURVEY

Monday February 26 1979

## Dubai Dry Dock

Queen  
to open  
£230m  
project

By Ian Hargreaves

WHEN THE Queen presses a button today, opening the sluices of one of Dubai's three dry docks, she will inaugurate one of the biggest non-petroleum industrial projects in the Arab world and one of great significance for the world ship-repair industry.

The flooding of the dock will not, however, mark the start of operations at the world's largest dry dock complex, because, as yet, no final contract has been signed by the Ruler of Dubai, Sheikh Rashid bin Sa'ed al Maktoum, for the management of the yard.

Sheikh Rashid, to the puzzle of those who will one day be competing with the Dubai Dry Dock for business, has shown himself to be in no desperate hurry to see the yard working, although in recent weeks it has begun to look as though negotiations are coming to a head.

## Agreement

The Government does have a "preliminary agreement" with C. H. Bailey, the South Wales ship-repair group, which attracted attention in Britain three years ago with its successful fight against nationalisation.

But officials are stressing that this agreement is not legally binding and they have continued to examine other offers. The final deal is likely to be based

upon the Government letting a long-term lease at nominal rent with profits to be shared between the operator and Sheikh Rashid, who is sole shareholder in the dock, which has cost him between £230m and £260m to build.

When the present three-dock design was conceived in 1973, after consideration of a number of less grandiose plans, it was costed at £90m.

## Recession

That, of course, was before the oil price explosion and the sequence of events which sent the world shipping industry, and hence its associated shipbuilding and shiprepairing industries, plunging into their most serious recession for over 40 years.

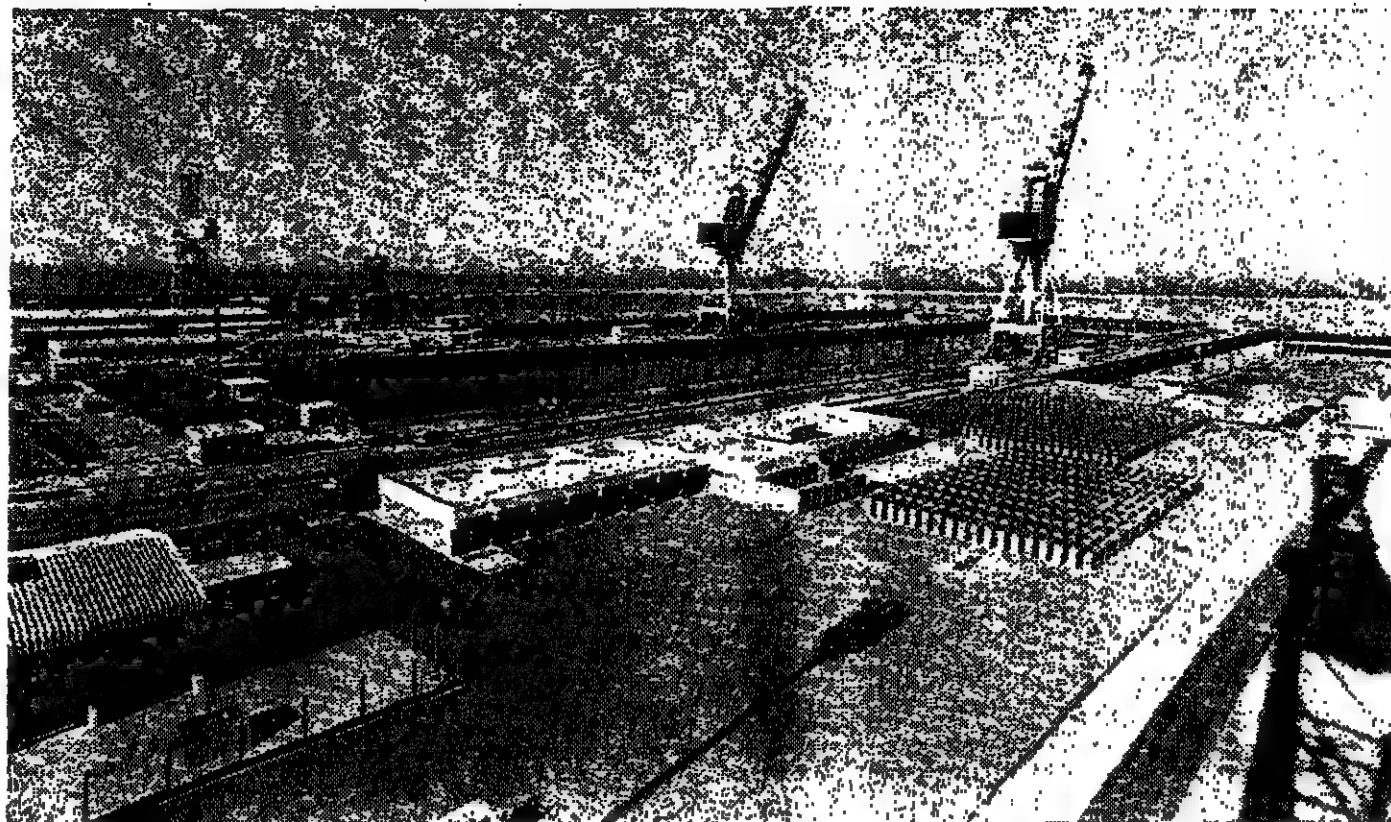
The pattern of events in all three industries was very similar. Gross over-building of ships, building yards and repair yards in exaggerated reaction to a shortage of all three.

The result this year is a world shipbuilding industry with three times the required capacity and a world tanker fleet still with around 25 per cent of slack capacity.

In ship-repair, the 10 years between 1966 and 1976 saw a quadrupling of the industry's capacity to over 28m dwt, and this will be past the 36m dwt mark by 1981. In the big dock league, which Dubai now comfortably tops, the rate of expansion was even more rapid, with a fivefold expansion of capacity in that period.

A and P Appledore, the UK shipbuilding consultants, and at

Despite continuing difficulties in the international shiprepair industry, today sees the opening of the world's largest dry dock in Dubai, whose Ruler, Sheikh Rashid, is Vice-President of the United Arab Emirates. The £230m dry dock project is a key factor in the tiny State's industrial strategy.



The world's largest dry dock at Dubai in the United Arab Emirates

one time a bidder for the Dubai contract, has recently estimated that even taking into account all ships over 60,000 dwt, which by today's standards is very much a mini-tanker, there is an availability of only an average of eight scheduled dockings per yard per year. If events worked

by averages and excluding emergency repairs, that would give every dock just over a month's work each year.

Like most of the decisions made in the tanker business in the heady days of 1973, the Dubai project represents a rather obvious miscalculation

and it has been completed when the buyer's market in ship-repair is at its best for the shipowner. In short, conditions could not be much worse.

On the other hand, there is good reason to believe that 1979 and 1980 will see the start of a climb from this trough and

that as the big ships start to come out of lay-up—as they did to some extent during the temporary improvement in freight markets in the second half of 1978—shiprepair prices will start to improve. This trend is also being assisted by a steady flow of dock closures in both

Europe and Japan, although in South Korea, which with Taiwan represents the lowest cost ship-repair area in the world, new facilities are still in the pipeline.

This means that if, as now seems virtually certain because of the delay in finalising the management contract, Dubai's docks are not operational until next year, the timing could be reasonable for a yard as well positioned and well equipped as the facility opened today. However, the recent troubles in Iran have added another negative factor in the prospects for tanker shipping in the Gulf.

Even if trade does pick up, there is no hope of the yard paying off Sheikh Rashid's investment, which has, in effect, already been written off. But it does mean that the complex could be fulfilling its primary role as a key item in the industrial service sector in which Dubai sees much of its future as it diversifies away from its traditional role as a commercial centre.

## Development

So far, the development of the dock has gone fairly well to plan, with the joint Costain-Taylor Woodrow consortium completing the main civil engineering work exactly on time this month.

Sir William Halcrow has acted as consulting engineer on the project, a task which involved 1,700 employees at one stage. Costain-Taylor Woodrow had a peak workforce of 8,750, mainly Indians and Pakistanis,

working round the clock on two 12-hour shifts. Costain is also the main contractor for the Port Rashid extension now underway alongside the dry dock.

The design was influenced by a number of shiprepair experts from Europe and the Far East, some of whom were also early consultants for the management contract. It comprises a row of three drydocks, one of 350,000 dwt capacity, one of 1m dwt capacity, and a third of 500,000 dwt. Operation of the docks is controlled automatically from two control rooms.

Alongside the docks, on the same 300 hectare site, is an automated tank cleaning station and behind the front row facilities are extremely well equipped covered workshops for machining, plate working, electrical work, plumbing, painting and galvanising. The machine shop is, according to Costain, the biggest in the Middle East. Behind the main shops is a training school and administrative building.

## Flexibility

Now that the dock is almost ready for use, the indications from the Dubai Government are that a management contract will be signed fairly speedily, although Dubai's competitors do not believe that it can be made operational, able to tackle the more sophisticated types of ship repair and profitable as speedily as Bailey at least assumes.

The fact that the dock was built to serve million-ton tankers which have still not left the drawing boards of naval architects does not appear to worry either Bailey or the Government. Bailey says it will build into the dock whatever it can sell. The Government says the operator will have complete freedom in the application of the site and the machinery.

Such resourcefulness and flexibility have been at the heart of many of Dubai's successes in the past. The Emirate will certainly confound the shiprepair industry if it emerges with a winner this time.

We built it

Two great international construction companies, Costain and Taylor Woodrow in joint venture, are proud to have finished, on schedule, the world's largest dry dock and ship repair facility at Dubai.

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## Dubai Dry Dock

Acting as a sub-contractor, E.M.T. have completed all shotblasting and high duty coatings to internal surfaces of pipework, together with complete surface treatment of the three large dock gates and associated steelwork.

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## NCMP ACCESS AND ALUMINIUM

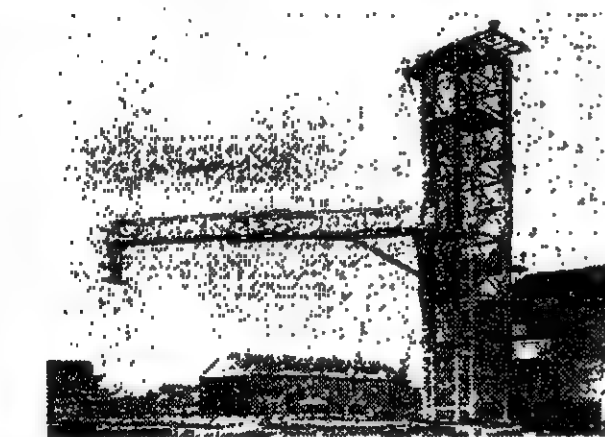
NCMP GROUP is a West Drayton, Middx., U.K. based concern who have concentrated since their formation in 1957 on the design and manufacture of specialised access equipment for the marine, municipal, petrochemical and civil engineering industries. In their field they are today one of the largest independent aluminium fabricators in the U.K.

Wherever a new major complex — factory, road system, airport or harbour is constructed, products or items of equipment from the NCMP GROUP of Companies can be supplied.

One NCMP specialist market is the provision of ship to shore access facilities, where innovation in design is required to cater for all jerry access problems. Such equipment is an essential requirement for present day terminals where tankers ranging from small coastal vessels to V.L.C.C. class combine with tidal conditions.

On behalf of the Costain-Taylor Woodrow Joint Venture, contractors to the Dubai Dry Dock Company, NCMP are designing, manufacturing and supplying the specialist access equipment specified by Sir William Halcrow and Partners, the appointed consulting engineers.

The equipment supplied by NCMP will provide a variable network of access within the Dry Docks enabling person-



NCMP Tower Mounted SHIP TO SHORE ACCESS FACILITY in the course of construction and similar to that supplied to the Dubai Dry Dock, demonstrating the technical advances made in the usage and welding of structural aluminium alloys.

nel and equipment to be transferred rapidly to and from a wide range of tankers to dry dock floor and dock level.

3 in number Stairway Hoist Towers which are provided with 20 man lifts are positioned within the dock adjacent to the tanker hull. An aluminium access gantry, which can be positioned at each landing level on the tower, provides final access to the tanker decks. 3 in number aluminium alloy gantry support towers together with the aluminium gantries provide the link from the Stairway Hoist Tower to the dock side.

6 complete 30m. high Portable Modular Stairway

Towers each comprising 6 in number 5m. stairway modules—provide secondary access from the tanker deck level to dock base.

Marine resistant aluminium alloy components from the alloys HE30 and NP8 are provided in mill finish while the mild steel structures have a six part paint procedure to provide the necessary protection against the highly corrosive environment.

At the Tanker Cleaning Berth adjacent to the Dry Docks, NCMP are providing a tower type access facility which consists of an hydraulically operated "lift", "slew" and telescopic aluminium gantry operating within plus and minus 45°.

incorporating self levelling steps for safe access.

NCMP's established reputation is again evident in the Shetland Islands where they are currently commissioning the second of the two access facilities for Christiani & Nielsen, the appointed contractor to the Shetland Isles Council.

This design incorporates the gantry automatically "crabbing" up/down the face of a 30m. high steel tower as a result of the movement of the tanker deck, and the related angle of inclination of the gantry. A number of safety devices have been designed and built into the facilities in accordance with the specification of Peter Frankel and Partners, the appointed Consulting Engineers. This ensures that this latest concept of automatically operated shore based gantry provides once again safe and convenient access to tankers.

**NCMP GROUP**  
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Telex: 935323

## DUBAI DRY DOCK II

# Questions on its operation

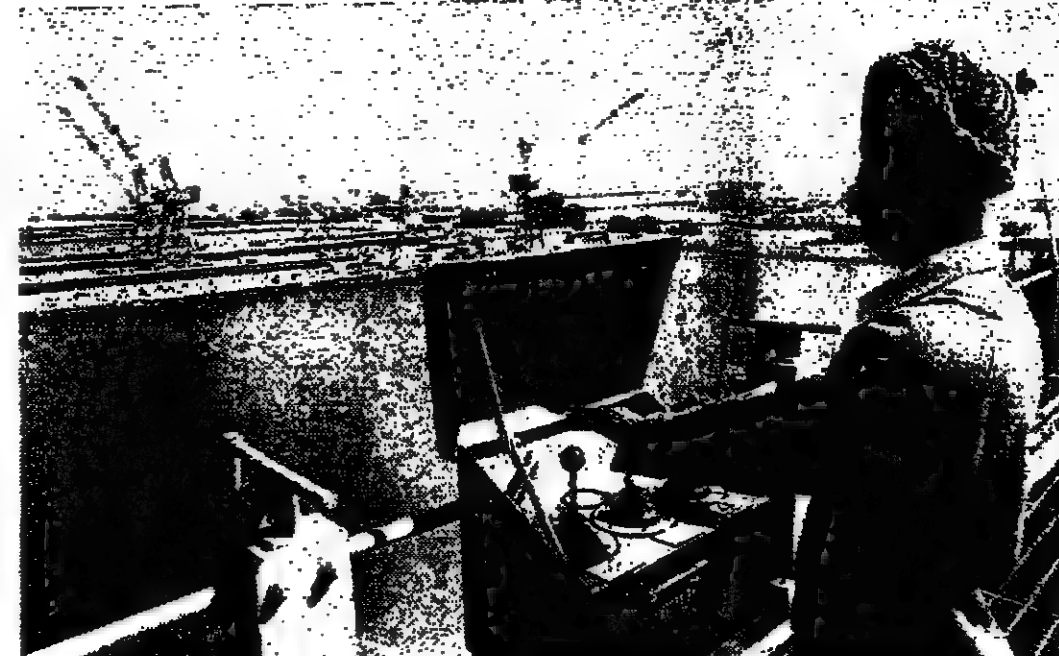
THE BIGGEST unanswered question throughout the five-year construction period of the dock has been: who will operate it?

Many of the best-known names in world shipbuilding and shiprepair have been associated with the project at some time, but most have either looked at the financial terms and declined, or offered only limited assistance in the form of suggestions about the complex's layout.

Swan Hunter of the UK was one of the first companies to be involved in this way and this, alongside the fact that loans totalling £97.5m have received backing from Britain's Export Credit Guarantees Department, have ensured that British shiprepair philosophy has dominated many decisions taken in Dubai.

Most of the £70m spent on equipping the dock and its workshops with machine tools, plate-working and lifting gear has gone to Britain. In some respects, the Dubai Dry Dock represents the British shiprepairman's dream: it offers the latest equipment on a purpose-planned site which contrasts starkly with typical shiprepair conditions in the UK, where modernisation has been generally slow and where the planning concepts of a former age of shipping create constraints in the present. Dubai's main dock is ten times larger than the biggest dock in Britain.

This is the attraction for C. H. Bailey, the South Wales shiprepair company, which has emerged as the most likely winner of the Dubai management contract. Mr. Christopher Bailey, chairman of what is Britain's biggest independent shiprepairer since the bulk of the industry was nationalised in 1977, believes simply that Dubai can be made into the finest and



An operator at the controls of the tanker cleaning berth with the dry dock complex in the background.

most successful shiprepair yard in the world.

It seemed at the end of last year that Bailey had virtually secured the contract, when it was announced in Dubai that the company had reached a "preliminary agreement" on an extended lease from Sheikh Rashid, the Emirate's ruler and sole shareholder in the Dubai Drydock Company.

Final agreement was forecast for early in 1979, but has still not been forthcoming. Meanwhile, the Dubai Government has made it clear that it is still open to rival bids.

In particular, detailed negotiations have continued with the Korean Shipbuilding and Engineering Corporation, a company which employs around 800 men in its three dry-docks, the largest of which has a 150,000 dwt capacity. Bailey employs just under 1,000 men to operate its ten Welsh docks.

There has also been interest in the Dubai facility from American sources and since the onset of Iran's political turmoil, the Emirates have been alive with rumours of strengthened American presence and interest in the area.

So far, actual negotiations appear to have been held only with Romax, a U.S. recruitment agency, but the Dubai Government does not rule out the possibility of leasing the docks to another holding company which would then be free to subcontract parcels of the facility to others.

From Sheikh Rashid's point of view, the principle consideration is a desire not to sink any more cash into a project which has already cost almost three times more than was originally expected. Because of his financial commitments on other industrial projects in the area, notably the construction of the 70-berth port and associated industrial hinterland at Jebel Ali, the Sheikh faces cash flow constraints in the next two years. During 1979, 35 per cent of the State's income will be spoken for in debt-servicing charges.

Sheikh Rashid has offered potential operators a contract based on two fundamentals: an extended lease (somewhere between 20 and 99 years, depending upon the preference of the operator) at an annual fee of one dirham (13p) and a profit-sharing arrangement during the life of the lease.

Up to the keen interest shown by Bailey and KSEC, most bidders had been put off by the absence of any management fee in this arrangement. Lisave of Portugal is receiving a substantial fee for managing the nearby single dry dock of the Arab Shipbuilding and Repair Yard in Bahrain.

Bailey has not been deterred by this proposed arrangement

because it believes the dock can in such a position.

Whoever eventually takes over the operating contract will face the problem of mobilising labour and management. For the Koreans, the solution would probably be that now used in numerous other major projects in the Gulf—to ship in a ready-made Korean workforce.

For the Dubai Government, this solution may have the attraction of simplicity, but the disadvantage complained of by other Gulf states, that the Koreans tend to contribute less to the industrial cohesion of the areas in which they operate.

For Bailey, the answer would probably involve use of Indian and Pakistani labour, which the Government has indicated would be granted blanket entry permission in a country where only 15 per cent of the 280,000 population comprises natives of Dubai. It is even possible that some of the remaining 2,000 or so Indo-Pakistani construction workers employed by the Costain-Taylor Woodrow joint venture to build the dock would be retained by the operator.

Bailey has also investigated the possibility of bringing in skilled labour from the Philippines and Taiwan.

As for management, Mr. Bailey says that he would expect to be on site personally in Dubai for the first 18 months to two years of the project and for the core of his team to comprise existing Bailey executives. He will be advertising internationally, however, if the contract is confirmed, and expects the impending contraction of the state-owned sector of the British shiprepair industry to provide him with some recruits.

**Strategy**

Such a strategy depends crucially upon keeping overheads and costs down. The fact that Sheikh Rashid is not asking operators to finance the £230m to £260m capital cost of the dock is, of course, an enormously important starting point, but there remain other large financial questions such as who is to finance maintenance and replacement of the dock's assets, who is to meet pre-operational costs and who is to finance extras, such as the tags that the dock will require?

Negotiation over these grey areas, where some very large cash sums are involved, has been the delaying factor in Bailey's negotiations and matters have not been helped by the company's desire to alter certain features of the facility's design, notably to move the administrative centre from the back corner of the site to the front end of the operation. This stipulation is very much in line with the "see and be seen" management philosophy of the Bailey group, but involves additional expense for someone.

From the Government's point of view, there is also concern that the company which takes on the dock should have the financial muscle to survive one or two bad years. It is questionable whether Bailey, with turnover of £24m and pre-tax profits of £856,000 last year is

must be the competition from other facilities. According to figures from the Salvage Association, there are now huge disparities in the cost of ship repair at various geographical locations. Taking the UK average cost at an index of 100, the association's last report put Taiwan at 57, Japan at 180, West Germany at 188 and New Orleans at 227.

ASRY's yard at Bahrain set out to pitch itself midway between those of the cheapest Far East yards and those of Northern Europe, but has been discounted heavily on its first published charges during its first year of operation.

ASRY now claims to be operating without a discount after an opening year in which its single dry-dock and associated wet berths handled 16.5m deadweight tons of shipping, of which 11m tons was drydocked. This meant an 87 per cent occupancy level for the drydock, which took 55 ships of which 38 were VLCCs. By weight, 90 per cent of the dock's work was accounted for by VLCCs.

Even so, ASRY is losing money at twice the rate of its income, even on a purely trading account. If Dubai is to provide profits for its operator, it will have to be run with quite remarkable tightness, although in Dubai the operator is constrained by fewer political objectives. The operators of ASRY, for example, have a target to Arabise 80 per cent of the workforce by 1987 and at present 450 of its 1,150 of its workforce are Arabs, many of whom have required expensive training.

The Dubai dock also has a training school to accommodate 150 trainees and a well-equipped training workshop with eight down tools, but the Government is not insisting on any degree of Arabisation targets.

## Freedom

This relative freedom from political constraints is an important plus for Dubai, whose Government has an excellent record of non-interference in industry and a bureaucracy which is remarkably small for a very small State.

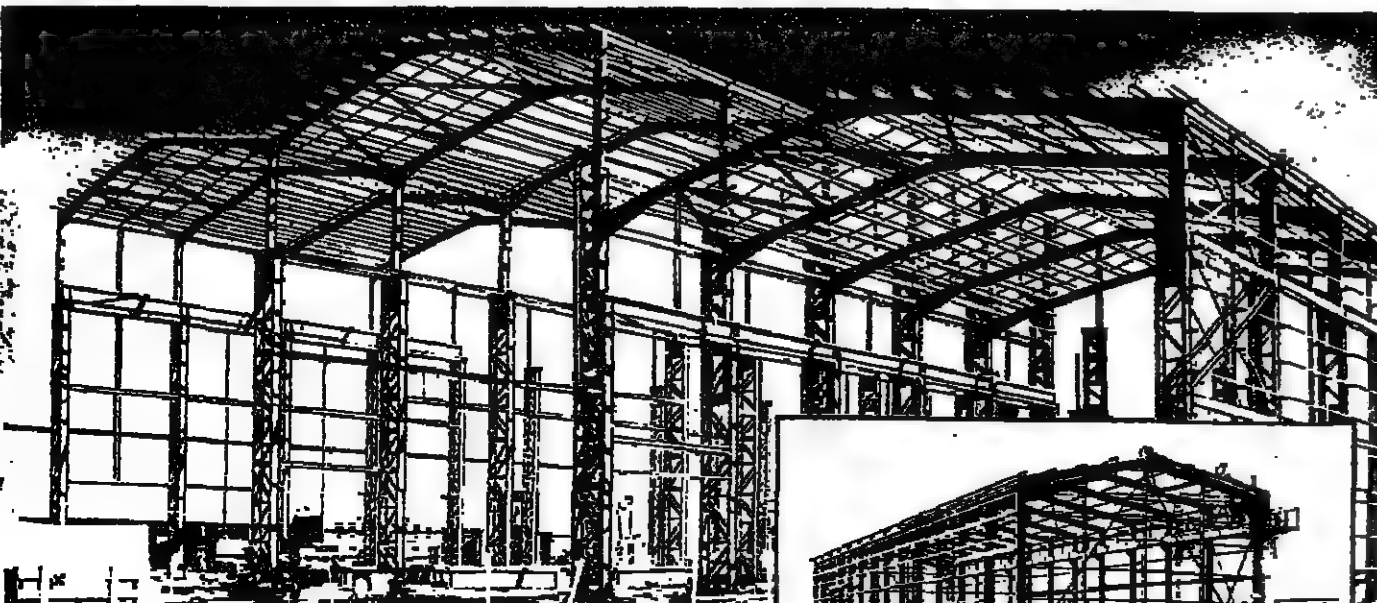
The dry dock's other advantages are the same as those at Bahrain: that it is located in the Gulf, which even in the depressed year of 1978 saw 3,867 tanker arrivals, of which almost 3,000 were ships in excess of 150,000 dwt. These ships are arriving in an empty and therefore potentially gas free condition, which makes them possible candidates for repair. The actual number of vessels involved in the 150,000 dwt plus category is around 800.

None of these vessels, of course, is large enough to fill the 1m dwt dry dock which is the centrepiece of the Dubai yard. The idea of a million ton tanker was the logical expectation of shiprepairers in the pre-1973 boom when the Dubai facility was being conceived.

The million tonner has, as a result of the recession, remained on the drawing board and there is now much scepticism as to whether the pressures towards further economies of scale in tanker design will continue as world trade improves.

It is too early to tell whether the sceptics will be right. The Dubai Government's view is that Sheikh Rashid has been criticised for over-grandiose concepts in the past and confounded his critics by proving that demand for his projects existed.

Ian Hargreaves



## Another major international project completed — Dubai dry dock facility

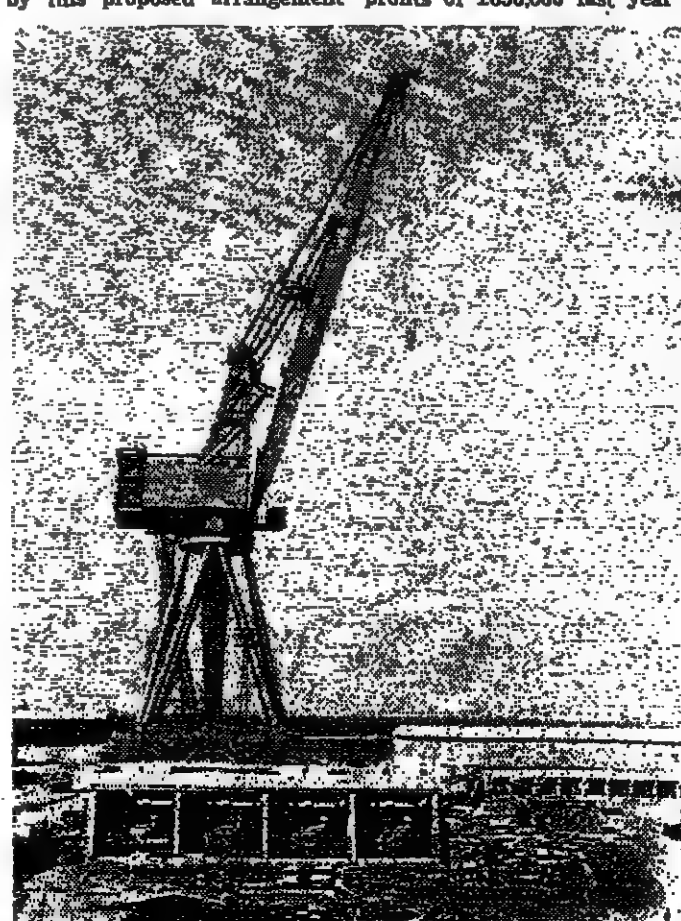
Octavius Atkinson have supplied approx. 6,000 tonnes of structural steelwork to the service buildings on this complex and the associated development at Port Rashid has involved extensive transit sheds totalling 1,750 tonnes of steelwork.

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The main substation (above) serves 25 smaller substations around the dry dock. Hawker Siddeley Power Engineering were the electrical sub-contractors.

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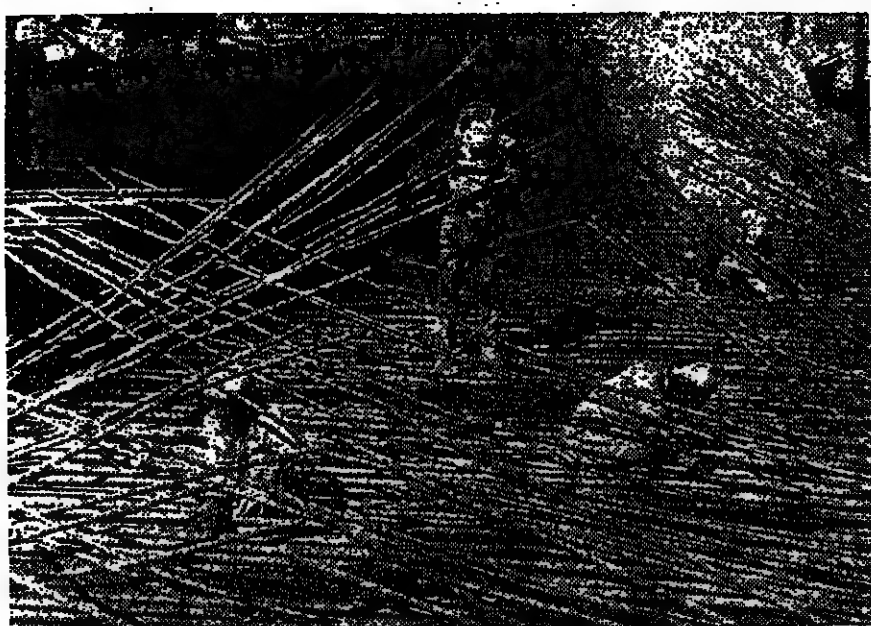
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## DUBAI DRY DOCK III



Work in progress on the floor of number two dock—an area large enough to handle tankers of up to a million tons

## Sophisticated facilities

WHEN THE idea of building a dry dock first came to Sheikh Rashid, Dubai's ruler, his consulting engineers put forward a relatively modest scheme for one dock to handle ships of up to 370,000 tons. After the announcement of OAFEC's intention to build a similar dock in Bahrain, he opted instead for an even larger project and decided on a three-dock complex which could handle tankers of up to 1m tons.

Futuristic project or mere folly, the Sheikh has now created the world's largest, dry dock and the most comprehensive and sophisticated engineering facilities in the Middle East. Representatives of ship repair companies who have toured the site are impressed with its equipment, and when a British manufacturer of heavy plant went round the workshops recently he was amazed to find that Dubai's dry dock had facilities almost identical to those in his own factory.

It has been a sizeable invest-

ment for Sheikh Rashid, and when he first began borrowing money for the project on the international market, his Euro-dollar loans were the largest he had ever undertaken.

The dimensions of the docks are enormous. The smallest measures 370 metres by 66 metres and can take vessels up to 350,000 dwt; the second dock is for tankers up to 500,000 dwt; and the largest dock (525 by 100 metres) can handle yet-to-be-built 1m-ton tankers. All are 12.5 metres deep.

The entrance to the dock is 350 metres wide and, following the advice of a number of tanker operators, faces in a north-easterly direction, which is nearly right angles to the direction from which the strongest winds come. The dredged depth is 11.5 metres below datum with future provision for deepening to 12.5 metres. The main breakwater is 3,287 metres long and

the lee breakwater is 980 metres in length.

The docks' cranes are among the biggest in the world. The largest dock has two Clarke Chapman cranes which can lift 120 tons at a 65 metres radius. This permits a lift on the ships' centre line in the order of 200 tons. There are also two 15-ton cranes with a 70 metres radius, one on the outer side of each of the smaller docks and one 25-ton crane with an 80 metres radius crane on the finger pier.

There are two pump houses, sited at the seaward ends of the two central piers. Separately they can be used to empty the two outer docks, or together they can empty the main dock. Total emptying time with no ship in dock will be about five hours. The dock arms and ship access equipment, which has yet to arrive in Dubai, will provide for automatic and semi-automatic cleaning and painting of tanker hulls in two of the three docks.

To the side of the docks is the tank cleaning berth to enable vessels to have their cargo tanks cleaned and purged of inflammable gas and their oil bunkers emptied. Two standards of service will be offered: emptying of slops and bunker oil and filling the tanks with inert gas; and the second will also clean and desludge slops tanks and bunker oil tanks. A 200,000-ton tanker could be cleaned to the first standard in nine hours and the second standard within 24 hours.

The oil slops which remain are passed through a filtration plant which separates the oil and water, and the final effluent returned to the sea has an oil content not exceeding five parts per million, in accordance with international standards.

The workshops house the most sophisticated equipment yet seen in the region. The machine shop, for example, contains a milling and turning machine from the Asquith machine Tool Co which weighs 100 tons and has a rotary work table 100 square feet. It was made specially for the dock's workshop. The shop also has a 100-ton and 150-ton lathe, capable of taking turning rotors up to 100 tons and weighing 100 tons. There is also a dynamic balancing machine for rotors up to 30 tons, a gear-cutting machine, a cylinder-boring and crankshaft turning lathe which is designed specifically for machining crankshafts, cylinder liners, stem tubes and propeller shafts.

The steel workshop and pipe shop houses a 700-ton frame bender from Huga Smith of Glasgow for forming ships' frames, and the same company has also supplied a ring-frame press which has a maximum pressing force of 1,000 tons. The galvanising bath can accept two tons of mild steel fabrications an hour and measures 10 metres by two by one metre.

These are only the main features of the workshops. For the operators, they present any number of possibilities for

diversifying their business. Such comprehensive equipment could enable them to enter into the oil field business, fabricating rigs for example, or providing components for the petrochemical industry. A promising future could also lie in the maintenance field, for as many of Dubai's local industries come into operation, the dry docks' workshops of the dry dock could pick up work in repairing such components as turbines and other heavy equipment. The machine workshops promise to be a valuable asset to local industry. Nor need the market be restricted to Dubai and the U.A.E. for the potential orders from other neighbouring countries which are also entering the industrial field is encouraging.

There are other facilities which give the operators a means of making money outside the general business of ship repair. The docks' laboratory offers metallurgical and chemical analysis, and non-destructive and mechanical testing. The departments will be able to carry out tests on quality control, give advice on corrosion problems, test weldings, castings and even analyse the quality of steel using such techniques as gamma radiography. As yet, there is no such sophisticated laboratory in the area, and so Dubai's laboratory could pick up a lot of local and regional work in the testing and certification field. The dock complex also has a rope and chain-testing plant, also new to the region.

The other onshore buildings include a maintenance shop, blacksmith's shop, welders' office and clinic, and an administrative headquarters. The dock's training school has six classrooms for 20 students each and a lecture hall seating 30. The trainee workshop has some of the main workshops' equipment duplicated on a smaller scale so that students can learn techniques before going on to operate the full-size machinery.

Kathleen Bishtawi

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## How the project was financed

IT IS now 12 years since the Ruler of Dubai took out his first international loan to finance the development of his Emirate. This was for £6.5m to finance the start of what was to become the largest port in the Middle East area—Port Rashid.

Since then, Sheikh Rashid has gone to the international market 27 times, for sums varying from £265,000 to nearly a hundred times that amount. In these 12 years, international bankers have been scrambling to lend money to this business-like sheikh, and, even today, the offers of finance flow in from banks anxious to gain a new foothold in the region.

British banks, in particular, have played a prolific role in the history of Sheikh Rashid's borrowings. Owing to the bank's familiarity with the region and their long historic links with the Emirates, the British financial institutions were able to begin lending money to Dubai even before the union of seven sheikhdoms.

The newly-formed pan-Arab institutions are also beginning to play a significant role, and last year, for example, the BAI bank managed to tie up a \$200m package for 12 above the London interbank rate—one of the most attractive rates so far.

British Government credits have played a major role not only financing the Emirate's development, but also in promoting British exports. During the peak of development in 1976, Dubai hovered between first and second place with Saudi Arabia as the top Arab market for Britain—a not inconsiderable achievement for a town of less than 300,000 people.

When the Ruler decided to

create a dry dock, he looked once more to the Eurodollar market and government credits for finance, although in the early stages of planning, the dock was a much smaller project.

In 1971 consultants produced a feasibility study for a one-dock dry dock for vessels of up to 370,000 tons. When, in 1973, the project was enlarged to a three-dock complex, the price was estimated at \$81m. However, inflation after the oil price rises in 1973 was such that a further package of finance had to be arranged to pay for the increased costs.

The first package was a Government credit from Britain for \$82m and \$110m, but three years later a further \$35m in export credits and \$150m was raised.

## Loans

However, the total finance arranged was not sufficient to pay for the entire cost, and a remaining sum of around \$32m had to be paid out from the Ruler's own funds in May last year. The loans have varying maturities from five to 13 years, which means that Sheikh Rashid will still be paying for the financing of it in 1988, seven years after it has been in operation.

In the same way as Sheikh Rashid turned to the international money market for his first major project—the dry dock—so the developments at Jebel Ali have been financed in a similar way.

Jebel Ali infrastructure and its industry now absorbs around half of the Dubai Government's budget, for it is at this new town that Dubai is making its bid to become a regional industrial centre.

The 66-berth port at Jebel Ali will outrank any other in the Middle East. And unlike the other projects in the new city, the Ruler has decided to pay its construction cost out of his own funds. The aluminium smelter and associated desalination plant is, however, being financed completely out of the international market, half of which is being absorbed by British Government and German credits, the rest by syndicated Eurodollar loans.

Already, \$800m has been raised, and a further package of EGCD credit totalling \$320m is being arranged by a group of London banks, while another \$230m is being sought through an internationally syndicated loan.

In the next two years, Dubai is likely to experience its peak period of debt servicing. Income is steadily rising with increases in production and OPEC prices.

According to statistics released by the Ruler's office, oil production has gone from 82m barrels in 1975, to 116m in 1976 to 114m in 1977, while last year's level was a record 134m barrels. The daily average is now around the 363,000 b/d mark, some 30,000 b/d more than last year.

## Revenue

Revenue from oil has subsequently undergone steady rises, from a level of \$856m in 1975 to \$1,055m in 1976 to \$1,200m the year after. Last year's income is expected to be about the same as that of 1977, but with the increases in production and the new OPEC rises, income for 1979 is calculated to fall between \$1,300m and \$1,500m.

However, considerable secrecy surrounds the distinction between the revenue of Dubai Government and that of its Ruler, and there is no information published on the foreign reserves of either.

In 1977, capital expenditure amounted to Dh 3,124m and the current budget totalled Dh 544m. In 1978, the first eleven months of expenditure was estimated at around the Dh 35m mark with current items accounting for Dh 500m. Of this, the largest item by far was the Electricity Company which is costing Dh 15m a month in operating costs and subsidies. Some Dh 500m is expected to be paid out this year for the balance of the power station at Jebel Ali and for extending the distribution network to keep up with the growing demand.

Government accountants concede that the next two years will prove the most difficult for Dubai, for the above figures do not include the enormous sums paid out for repayments on foreign loans.

Kathleen Bishtawi

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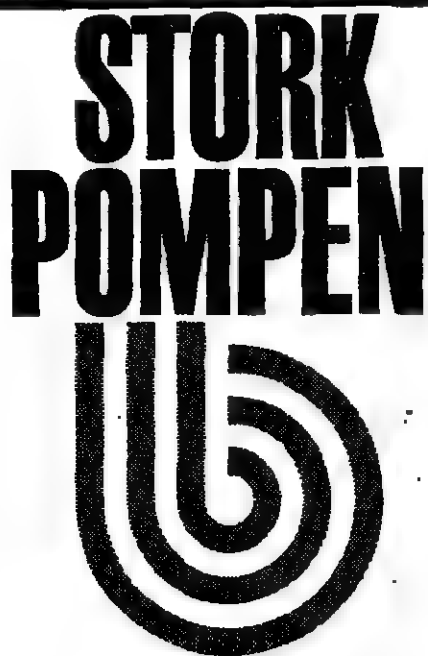
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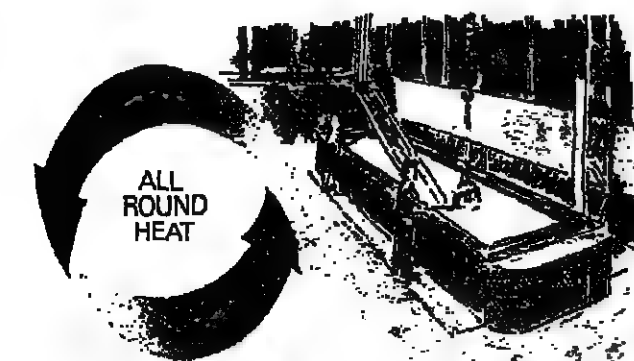
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## DUBAI DRY DOCK IV



Mr. David Chetwin, project director of the dry dock complex for the past five years

## The building task

FOR THE past five years, David Chetwin has been the project director over one of the most complex tasks in engineering in the world, the dry dock in Dubai, a feat which he believes has cost him more than a few hairs.

When he talks about the project, the conversation assumes all the hallmarks of a vast military strategy, for his company, more than many, knows that a miscalculation in an area such as the Middle East can cost thousands. When you ask him what he intends to do next, he admits: "I don't know. It's a bit of a difficult act to follow!"

It was a difficult act to start, as well. For the contractors, their job was to convert what was a pleasant sandy beach in Dubai into a three berth dry dock. For the designers, Sir William Halcrow, it meant plans for a facility on the scale the world had never, until this decade, even imagined. Not surprisingly, they went to the oldest hands in the business, Swan Hunters of Britain, which was then considered in the running as a potential operator.

Opinions were also sought from other ship-repair yards, and even tanker operators were consulted on such decisions as the best location for the dock. For the joint venture team of Costain-Taylor-Woodrow International (which won the contract against another British firm and a U.S. company) more than 10 months of planning had to be completed in London before even the first engineers set foot in Dubai.

It was not the first time these two prominent British contracting companies had worked together. The joint venture had in fact undertaken a 22-berth extension in the emirate's Port Rashid, and Costain already had much experience in the area.

When the contract came into operation in January, 1974, it

coincided with the quadrupling of oil prices by the OPEC states, and the effects of the rise was to severely hit the original joint venture estimates for the job of £40m.

The contract with the Dubai Ruler was a negotiated one, rather than an open tender, although there is a large fixed price element in it. The contract also included a number of price escalation clauses to cover certain items. The effects of the general rise in world inflation, which followed the OPEC rise, has pushed the final price to over £200m, which necessitated further international financing to be raised by Sheikh Rashid.

More than £200m was eventually raised for the project through various Government credits and syndicated loans, not from May, 1974 onwards, foreign fundings ran out, and the owner was obliged to pay from his own funds to complete the project. The main machinery factors hit when materials and men. Local semi-skilled labour costs rocketed to more than double from a daily rate of £10 (2.50) to £20 (5.00). Imported steel increased from £20 a ton in 1974 to £40, and cement (which was priced six years ago at £10 a ton) soared to a record £20.

Not all the inflation was included in the escalation clauses; for example, expatriate staff wages went up 10 per cent during the construction period, and the joint venture also had to absorb this cost. Accommodation—although provided by the owner—also increased substantially in cost for the post-OPEC price-rise years of 1973-76 was a boom period for the U.A.E. Local inflation raged at around 40 per cent, but has since been reduced by around 15 per cent annually. Even so, the dynamic and variable economy of the

Emirates provided a high risk environment in which to work. There were other local problems. In order to finish the project on time, more than 6,000 labourers were employed—and in the hot summer months their productivity dropped to 75 per cent of normal levels.

The humid climate also caused major problems with erosion and the joint venture had to set up their own elaborate galvanising facilities. All the sand on the project had to come from the desert and had to be constantly checked for salt content.

## Expansion

Even before work started, existing facilities had to be expanded to cope with the scale of the project. One of the first tasks was to construct an 80 km road to Hatta (a Dubai enclave in the hinterland) from where a million tons of concrete aggregate was provided for the project. The road alone cost £7m. Back at the beach site, a small harbour was constructed to help speed up the import of various materials, and thus avoiding 150 days of port congestion which hit Dubai shortly after.

After road works on the site had been completed, offices established and dredging started, an area was carved out for the manufacturing site of the caisson units.

These units form the side walls of the dock, and the casting of several hundred of them was a massive job. In all, 133 caissons, 17m in height—about the level of a six-storey building—had to be made, each weighing 3,250 tons. A further 29, each weighing 2,500 tons and 29m long, were also manufactured. The two major pump-house caissons were a massive 31m wide, 36m long and 19m high, and weighed over 11,000

tons each.

By the time the caisson manufacturing unit was fully underway, the joint venture was able to produce two average sized units a week. When completed, the units were placed into position by extremely skilful manoeuvring of tugs.

Once the edges of the caissons were filled with grout to form a watertight wall, the dock then had to be emptied of its water and a temporary cofferdam created. Docks two and three were completed, followed by dock one a few months later, in December 1978. The soft, sandy material which remained was cleared and a drainage system placed on top of a filter membrane. Then 1.5m concrete slabs were laid to create the dock floor.

The design of the dock gates is one of the unique features of the project, and was the product of consulting engineers T. F. Burns and Partners, conceived from an original idea by Taylor Woodrow. The gates are formed by buoyancy modules which are supported by props—a simple enough feature, but one which will considerably reduce maintenance and allow for speedy movements of ships in and out of the dock.

The venture is already into the maintenance period in parts of the dry dock, for out of 70 completion certificates entailed on the job, 15 have already been signed. Equipment still to arrive includes the dock arms from the German firm, Paul Hammelmann Maschinenfabrik GmbH, which has been held up by the German steel strike. Also strike-bound is the ship access equipment from Non Corrosive Metal Products of Britain, and the dock elevators from EPL International. The delays on equipment mean that the final handing-over date may not be fixed until September.

K.B.

## Industrial strategy

THE DRY dock in Dubai was the first venture of Sheikh Rashid into the field of heavy industry. Since then, the emirate's ruler has gone on to build the largest aluminium smelter in the Gulf and the largest port in the Middle East. From the time the dock was conceived, he took the decision to shift attention from the Dubai town itself and centre his industry around an area at Jebel Ali, when only two years ago, was a desolate sandy beach known only to local Arabs. Today, it takes more than half an hour to drive past Jebel Ali on the Abu Dhabi highway.

Despite the physical separation between the dry dock and the new industrial centre, there are enormous opportunities for co-operation. The machine and steel workshops at the dry dock contain some of the most advanced and sophisticated machines in the world and, already, industrialists in Dubai are taking on the use they can make of it. The workshops offer potential in oil rig manufacture and any kind of repair and maintenance work on industrial heavy equipment. Dubai, operator of the aluminium smelter in Dubai, is already saying that if ever a fourth pot line was built at its smelter, much of the work could be done locally, at the Dubai dry dock.

As with all his other projects, Sheikh Rashid creates an infrastructure which he expects to be taken up by his local private sector. In Jebel Ali he has not only created the facilities, but also taken a lead in the scale of the industrial projects. The core of the Sheikh's industrial strategy is gas, a commodity which is in surprisingly short supply in Dubai. Unless new reserves are found, the emirate could find itself having to import gas from nearby states. Already this prospect is looming near, with the decline of oil production expected to begin within the next two to three years. Similarly, the supply of associated gas will start to fall off and the need for further discoveries, or a permanent outside supply, becomes more urgent.

Present industrial plans for Jebel Ali-based industries already outstrip the supply of gas. Therefore, the most important project under way at Jebel Ali is the LPG plant under construction for Dugas, a company 80 per cent owned

by the emirate government and 20 per cent by Scimitar (U.S. a Canadian-owned company registered in Panama). The plant is to cost an estimated \$20m and is designed to make use of all of Dubai's existing sources of gas, which currently run at 100m cu ft a day, expanding the gas needed by the local oil company for re-exportation into the oil fields. The plant will produce an estimated 30,000 tonnes of propane a year, 20,000 tonnes of butane and 2.3m barrels of condensate annually. Already as per cent of the total output is used locally by U.A.E. oil refineries. The plant is to be completed in November this year.

## Hopes

At first, there were hopes that the nearby emirate of Umm Al Quwain would provide the needed supplies. First indications from one well proved an encouraging and a commitment was signed by Dugas to spend just under \$40m to help the emirate develop the field. However, a second well was drilled and proved dry and hopes of a great gas future for Umm Al Quwain are fading.

Oman is perhaps a more hopeful source of gas, but one which may not come on stream for some time. An encouraging gas find was made in the Sumra area, close to Buraimi which lies in the disputed area between the emirate of Abu Dhabi and Oman. The first well was found to have a potential of 20m cu ft a day, and a second well was decided upon by the fields' concession holders, Quintana and Gulf. However, last August, this well was also found to be dry.

Dubai needs an estimated 75-100m cu ft a day on top of what it is already supplied with from its own fields, oil industry sources in the emirate say. Further drilling is going on within its territory with two big drilling programmes under way. SEDCO has already started off the coast at Jebel Ali, and Dubai Petroleum Company is now embarking on developing the Rashid field, 40 miles offshore. The Rashid field is to be developed jointly by Dubai Petroleum and Dugas;

the former is expected to drill three wells and Scimitar is planning another two or three. The development and exploration of the Rashid field is already expected to require further Eurodollar financing. However, the gas potential is not expected to do more than partially fill Dubai's needs, and in the first instance is expected only to fill up the excess design capacity of the Dugas plant. Its design capacity is 120m cu ft a day, 20 per cent more than present projected input.

In the meantime, Dugas has been obliged naturally to leave the search for more gas in the hands of its partner, Sheikh Rashid. There are further hopes for Oman, though some observers believe that whatever is discovered there may in the end be channelled into local industry and local energy requirements, to help meet Oman's own balance of payments problem when the oil begins seriously to decline.

Another possibility is Abu Dhabi, which despite its planned industrial and gas projects, may possibly be the provider to Dubai, so rich is it in gas. Such an alternative may strike a discordant note in Sheikh Rashid's traditional policy of economic independence from the capital though. Qatar, which has the world's largest known gas field, is also another possibility, though as oil industry sources point out, the longer the pipeline has to be, the cheaper the price must be at the well head to make the project viable.

The problem is becoming urgent because Dubai's oil production, and therefore supplies of associated gas, will start declining in two to three years' time. Furthermore, some of the larger gas-based industries will begin production at about the same time.

The largest of these projects is the Dubai aluminium factory and desalination plant, which alone will require over 100m cu ft of gas a day. The operator, Dubai, says that any other form of energy such as distillate is completely out of the question economically, though it is having to use distillate in the initial stage of operation when trainees are being introduced to the plant's equipment.

When the aluminium smelter and desalination and power plant were first conceived, their

cost was estimated at \$612m. At that time, it was the largest Eurodollar loan and package of government credits Sheikh Rashid had ever taken on. Since then construction costs have climbed to above the \$1bn mark. Like the dry dock itself, the aluminium smelter is one of Sheikh Rashid's most controversial projects, for it repeats the industrial strategy of Bahrain where there is already a dry dock and smelter in operation. The competitive rivalry between the two centres (felt more keenly by Bahrain than Dubai) stepped up when Dubai appointed as its managing director, Mr. Ian Livingstone, former head of the smelter plant in Bahrain.

## Investment

Yet Livingstone still firmly believes that both can make a profit, even though Bahrain's plant represents such a high capital investment. Over half the investment for Dubai's plant went into much-needed infrastructure. He points out, making it quite different in scope to the Bahrain project. Livingstone hopes that given good management, an increase in the metal prices and continuous production, that the investment will be recovered "within a reasonable time," which he interprets as being within a decade. "It is an expensive smelter, merely because it is the latest smelter to be built. But we think the market looks good," he concludes.

Perhaps one of the more disappointing aspects of the project is the lack of interest shown by Dubai nationals in working on the plant. Dubai currently has "a couple of nationals" working with them, but expects its workforce to be made up mainly of Philippines, Indians and Pakistanis, with senior management from England and the U.S. Some Pakistani supervisors already are being trained in the Southwile plant in Georgia, but as yet no Dubai Arabs have come forward for operational posts. Dubai makes it clear that it would welcome such applicants if they are willing to work as hard as the imported labour. Above all, Dubai officials point out, Sheikh Rashid wants Dubai to make money.

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# FINANCIAL TIMES

Monday February 26 1979



## Japanese visit a lift to UK export hopes

BY LORNE BARLING

THE BIGGEST Japanese trade mission ever to visit Britain, 100 strong, arrived in London yesterday, providing evidence that Japan intends to reduce its trade surplus by increasing imports rather than limiting exports.

However, in spite of the size of the mission and UK success in raising its exports to Japan to £540m last year, up 15 per cent on 1977, immediate sales are unlikely to have much impact on the visible UK deficit now running at well over £700m a year.

The British Overseas Trade Board nevertheless sees this as an opportunity for UK companies to take advantage of the apparent Japanese willingness to buy and also offer advice on trading with Japan.

One of the most promising areas is consumer goods, because of the strength of the yen and the mission's large retail group, headed by Mr. S. Okada, president of Mitsuishi, Japan's biggest department

store, which is planning a special British promotion soon. The mission will be led by Mr. T. Matsuo, president of the Marubeni Corporation, one of the largest trading companies. It is split into groups covering foodstuffs and consumer goods, textiles and clothing, machinery (including agricultural equipment), electronics and medical equipment, and investment from abroad.

The week-long programme includes visits to Scotland, Wales, Northern Ireland and the major industrial areas, and the leader's group will meet Mr. John Smith, Trade Secretary, and other Ministers.

Compared with the rest of Europe, Britain's exports to Japan has been good, with sales now double that of France and two-thirds of West Germany. However, there has been tough competition on consumer goods from France and Italy.

The UK trade board believes that in the consumer goods sector, textiles for clothing and household use are likely to be in strong demand.

Efforts are also being made to promote environmental engineering products, process plant for third-country projects, agricultural machinery and even electrical components.

It is pointed out that Japan buys electrical components worth about £400m a year, and export opportunities must exist in spite of doubts in the industry. Exporters of medical equipment are more hopeful of orders.

The outcome of the visit, which is seen by some industries as a test of Japanese willingness to put its import policy into practice, has considerable bearing on the future of trade relations with the UK.

British figures show that the trade imbalance between the two countries has been growing rapidly since the first deficit of £45m was recorded in 1971. However, Japan claims that in dollar terms the visible deficit fell by 3 per cent last year.

Hitachi seeks European micro-processing base, Page 2

## U.S. considers army presence in Gulf area

BY JUREK MARTIN, U.S. EDITOR, IN WASHINGTON

THE U.S. may have to resort to mounting a military presence to assure the security of the oil-producing Gulf area, Dr. James Schlesinger, the Energy Secretary, said yesterday.

In a television interview, Dr. Schlesinger said that American "vital interests" were at stake in the Gulf and that the issue of a military presence was presently under consideration by the Carter Administration.

Dr. Schlesinger has regularly of late spoken of the need to assure such countries as Saudi Arabia of U.S. concern for their stability.

Although his views are considered more hawkish than those of other members of the Administration here, they do reflect one wing of the burgeoning debate here about how far the U.S. can go to protect vital interests such as oil supplies.

Some endorsement of his position had been provided in an earlier television interview, when Dr. Harold Brown, the Defence Secretary, said that in protection of vital Middle East oil supplies, "we will take any action that is appropriate, including military force."

Both men pointed to the fact that President Carter, in his foreign policy address in Atlanta last week, at least allowed for such an eventuality.

The Energy Secretary fully declined to speculate on what sort of military presence was under consideration in the wake of analysis submitted to President Carter by Dr. Brown, who visited the Middle East earlier this month. But he did appear to discount the actual deployment of troops, which, he said, was "another question."

Saudi Arabia is known to have been pressing the U.S. for a greater commitment to security in the Gulf and there has been talk of a serious rift between the

two countries, with the Saudis showing their displeasure by calling off the planned visit to Washington next month by Crown Prince Fahd. The U.S. insists, however, that the trip was postponed for health reasons.

Dr. Schlesinger did say yesterday that Saudi Arabia had provided the U.S. with "some indications" that it would continue to produce more than its designated output of crude oil even after partial Iranian exports were resumed, but he stressed that "no iron-clad commitment had been received."

The Energy Secretary also argued once again that the U.S. could face a difficult winter year if the oil stocks now being depleted by the absence of Iranian oil were not replenished over the summer. The U.S. he said, had to "change its habits" on energy consumption, make greater use of non-oil energy, and probably water down existing laws protecting the environment, and the Government would most likely enact "strong measures" to curb petrol usage.

And President Carter intervened directly in the Middle East peace talks yesterday afternoon, conferring in the White House with the Egyptian and Israeli Foreign Ministers.

Afterwards both men were due to fly back to consult their respective Governments after the four days of intense negotiations in secrecy at Camp David. Mr. Carter's mountain retreat.

All the parties involved warned against reading too much in the decision of the foreign ministers to adjourn the talks.

The main question is whether President Carter's direct involvement means that he is paving the way for a second tripartite summit with President Sadat of Egypt and Prime Minister Begin of Israel.

## Fluor wins contract for South African £2 bn oil project

BY JOHN WYLES

FLUOR CORPORATION, one of the leading U.S. engineering and management services companies, has captured the construction contract for South Africa's planned £2bn expansion of its SASOL 2 project.

Fluor's announcement followed swiftly the South African Government's decision to expand SASOL 2, which is designed to extract oil and gas products from coal. Fluor was awarded the original contract for Phases One and Two of SASOL in March, 1975, and they are expected to be completed next year.

Expansion of SASOL stems from the vulnerability of South Africa's crude oil supplies, which has been heightened by the loss of deliveries from Iran following that revolution there. With the Islamic Government of Ayatollah Khomeini taking a hard line against South Africa, there may be some speculation as to whether Fluor's continued involvement in SASOL will affect its prominent contracting position in the Arab world.

The Californian company's largest single overseas contract is in Saudi Arabia where Aramco has contracted for a \$5bn com-

plex of facilities to capture gas being flared off from oil wells as waste. Fluor also has another \$1bn contract in Saudi Arabia.

The new SASOL contract may also attract some criticism in the U.S. because of business with South Africa is a much more delicate political issue for U.S. corporations than it was when Fluor signed the original SASOL contract.

Fluor's brief announcement estimated the cost of phases three and four of SASOL 2 as "more than \$2bn" and scheduled their completion for 1982. The completion date, but not the cost figure, is in line with the last week's statement by Mr. Chris Heunis, South Africa's Minister of Economic Affairs, who claimed that expansion of SASOL 2 would be both quicker and cheaper than developing a new site.

Fluor Corporation earned revenues in 1978 of \$2.8bn and net profits of \$30m. It is working on contracts worth \$11.5bn and has another \$7.6bn, including the Alaskan segment of the proposed gas pipeline from the north Slope to Yukon, signed up but not yet started.

THE LEX COLUMN

## Seeking an encore on Paris Bourse

The Paris Bourse finished 1978 about 60 per cent above its lowest point for the year, and, thanks to the firming of the franc, even richer pickings were available to foreign investors. So far this year, however, the market has drifted lower and is now very much looking for a new impetus after the spectacular rise between last March and last September.

To catch the best of the boom last year an investor would have had to be holding stock before the elections. This would have meant disregarding the almost unanimous advice of the French broking community, which was cast into desperate gloom by the prospect—the probability, as it appeared at the time—of a Left-wing victory. State institutions were supporting the Bourse just before the polls and some brokers were advising their clients to treat this as a selling opportunity.

A conference held in Paris last week, flamboyantly organised by the stockbroker Bertrand Michel, presented the other side of the coin. Ten companies discussed their business before foreign investors and at the end of the conference Prime Minister, M. Raymond Barre, put in an appearance to reinforce the general message. French stocks are still cheap, he proclaimed, and foreign institutions do not hold enough of them.

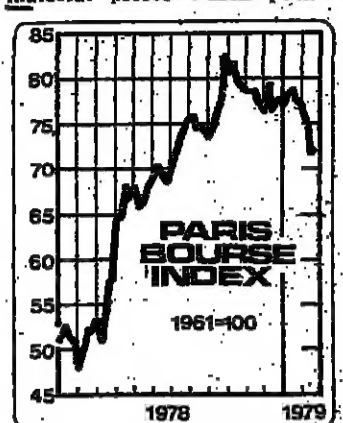
Foreign investors have always had an equivocal relationship with the Paris Bourse. The market's deficiencies are discouraging—if it can be very difficult to sell even a modest amount of stock when things go wrong. Also the chaotic disclosure position in France, which was well enough highlighted at the conference as a number of company chairmen threw out profit and dividend forecasts of the cuff, makes foreign holders uneasy.

At the beginning of the 1970s heavy foreign buying took some major companies on the Bourse up to p/e ratios in the high 20s. It was perhaps with this in mind that the argument was advanced that the market now looks cheap on a p/e of 8 to 9. In fact this sort of fundamental approach is of little importance in France. The main attraction of French shares is the apparent change in the economic background.

This stems from the original Barre plan, launched in September, 1976, after the disaster of the Chirac dash for growth, and the more recent measures taken since the election to help the corporate sector and encourage investment in equities. The Barre plan's successes, with the balance of payments and the currency, are

unfortunately less conspicuous to the general public than its failure to reduce inflation and unemployment.

M. Barre himself has always insisted on the long term nature of his policies but the belief in France that inflation is about to fall in say—three months—time has been widespread for at least two years but has never been borne out. Judging from last week's conference, optimism about inflation is still alive and well, despite the rise in raw material prices, which pushed



the year-on-year figure over 10 per cent in January.

Any fall below 85 per cent looks distinctly unlikely; and fund managers from outside France are working about the parity of the franc against the mark and the trend in French interest rates—the bond market, since the elections, is beginning to "wobble" and the next movement in short rates is likely to be upwards.

### Union power

Unemployment, largely as a result of the steel layoffs in Lorraine, is catching the popular attention in France as a whole more than it has done for some time and the disruptive power of the unions, quelled for a time by the right-wing election success, is returning to prominence. It was perhaps significant that M. Michel felt it necessary to offer his audience a bland assurance that he considered an explosion of labour unrest in France unlikely. In the next breath he was playing down the threat posed by Iran. These are the things the French are worrying about.

The long term effects of the tax concessions granted for the purchase of equities may not be quite as beneficial as was hoped. Some individuals seem to have been buying their FFf 5,000 worth of shares before December 31 to qualify for the income tax deduction and then selling again in the new year. If, having sold, they want to qualify

at the end of this year they will need to buy FFf 10,000 worth to hold on the coming December 31. But those interested in the Bourse merely for the tax benefits may prefer to job in and out of the market over the year end rather than hold a steady portfolio. This could become a destabilising influence, not at all what the concession was intended to produce.

### Removing controls

Perhaps the most bullish point that emerged from the conference was evidence that the very necessary improvement in French companies' financial strength is in progress, thanks largely to the lifting of price controls. Between 1973 and 1978, according to Credit National figures, financial costs rose from 5 per cent of the corporate sector's added value to over 10 per cent. The weakness of the Bourse prevented the raising of new equity while at the same time higher company taxes and increasing labour costs could not be wholly passed on in price increases. The Credit National says no more than that the deterioration has stopped.

Elsewhere at the conference there were signs that a definite improvement has set in. Pernod Ricard, for instance, is now able to finance an aggressive export campaign thanks to the widening of domestic profit margins generated by price increases. This is a far cry from the perennial complaint of companies like Saint Gobain and Michelin, beginning to "wobble" and the next movement in short rates is likely to be upwards.

The familiar arguments about France's growth potential, based on demographic patterns and a population density low by European standards remain attractive: an expanding domestic market on which companies can earn respectable profit margins should augur well for the Bourse. The French investment community is able to overlook day-to-day difficulties in its excitement at having a government in power that genuinely seems to care about the domestic capital markets. The impression given by the Bertrand Michel conference is that foreign investors would like to be convinced but are unsure how long the Bourse, almost too good to be true last year, can carry on upwards. France may have the least dirigiste government any one can remember yet the old fears about the franc, even about underlying political stability, are not buried. The Bourse may offer opportunities, but it is still seen as one of the riskier markets.

## Ministers pin survival hopes on Thursday's referendum

BY ELINOR GOODMAN, LOBBY STAFF

MINISTERS ARE cautiously optimistic that Thursday's referendum in Scotland will produce a result which will ensure the continued support of the Scottish Nationalists for another few months and so underwrite the Government's life until an autumn election.

Nevertheless the Prime Minister acknowledged at the weekend that the party could be forced into an early election.

The support of the 11 SNP members at Westminster will become even more vital when Parliament reassembles next week as the Conservative numbers are likely to be increased by two victories in bye-elections this week.

This will mean that Labour is in a minority of 16 and add to the pressure on the Government to keep the Scottish Nationalists

dangling with promises of an assembly regardless of whether Thursday's poll meets the 40 per cent rule.

Yesterday, the SNP made it clear, however, that it would not be kept on a string for long without tangible evidence of action.

With the Government's hopes of improving its standing in the national polls dashed by the latest setback in the public service workers' dispute, the feeling increasingly is that it would be very dangerous to be forced to the polls before the autumn.

A spring election would be too close to the present industrial troubles for comfort while there is increasing support for the view that if the General Election was held on the same day as that for the European Parliament it would only pro-

vide the Conservatives with fodder for their argument that Labour is divided on key issues like Europe since the party will be fighting the two elections on two, very different, manifestos.

The Prime Minister is expected to make his determination not to be rushed into an election clear when he appears on BBC Television's "Panorama" tonight. He is also likely to use the interview to make a final appeal to the Scottish and Welsh Nationalists to grasp the opportunity of devolution while it is still on offer.

At the weekend, he conceded that he might be forced into a General Election immediately after the referendum polls. During a private briefing for prospective Labour Candidates, he apparently implied that they should be prepared for an election at the end of March.

## Government aid unlikely for European campaigns

BY ELINOR GOODMAN, LOBBY STAFF

THE POLITICAL parties look like having to fight the forthcoming direct elections for the European Parliament without any financial support from the Government. Ministers have virtually ruled out the possibility of getting the necessary legislation through the Commons before June 7.

This means Labour will only be able to afford a low key campaign and that their publicity effort will be dwarfed by that of the Conservatives. Prospective

Tory candidates for Europe were apparently told at a meeting yesterday that there would be no shortage of funds to fight the European elections.

Central Office is expected to pay for a media campaign which will probably be handled by the advertising agency, Saatchi and Saatchi, and companies have apparently responded generously to the party's request for money for the European campaign.

Although the Conservatives' funds will be stretched to finance two election campaigns this year, the organisers are confident there will be enough money to put across their European message.

The Labour Party, on the other hand, will be relying almost entirely on a grant from the Confederation of European Socialist parties. This will pay for the printing of the manifesto, which is very hostile to the whole idea of the EEC. Last-ditch appeal to Welsh, Page 4; Knutsford by-election feature, Page 6; Scottish suspensions, Page 25

## Sasse meeting may reveal size of extra losses

MEMBERS of the troubled Lloyd's of London underwriting syndicate headed by Mr. Frederick Sasse have been called to a meeting on March 6, at which they are expected to be given an indication of what further losses they may face.

So far, members of the syndicate have been asked to pay £54,850 each if they have underwritten a £40,000 standard share of the premium of the syndicate. These losses stem mainly from \$10m (£5m) claims arising on property fire risks in the U.S.

The syndicate has been unable to recover payments it claims are due from the Brazilian Reinsurance Institute. Because of the refusal of the Brazilians, who are contesting the claims in the courts, the syndicate faced a serious solvency problem and was suspended from underwriting at Lloyd's in December, 1977.

The syndicate's losses, which have been heightened by the loss of deliveries from Iran following that revolution there, have been a serious solvency problem and was suspended from underwriting at Lloyd's in December, 1977.

## EPTU sets up election inquiry

BY CHRISTIAN TYLER, LABOUR EDITOR

AN INQUIRY into the conduct of a recent election inside the Electrical and Plumbing Trades Union has been set up by the union's national executive committee following a complaint that rules were breached.

The complaint, and an appeal against the election result, has been made by Mr. Harold Best, executive member for the union's Yorkshire division for the last five years, who was defeated in a ballot at the end of last year.

Mr. Best, a Left-winger and political opponent of the union's ruling Right-wing majority, was defeated in the postal ballot by Mr. William Hayes, a Right-wing candidate. The voting was 4,147 to 3,712, a majority of 435.

The chief complaint appears to be that batches of ballot papers were sent to members of a large white-collar branch of the union in Yorkshire at their employer's address, instead of being addressed direct to them.

Even in advance of the inquiry's report, Mr. Frank Chapple, general secretary of the

union, has said that the method of sending the papers to this branch did not follow the union's usual practice.

The branch involved is part of the union's white-collar section, the Electrical Engineering Staff Association. It contains about 600 staff employees of N. G. Bailey, a large electrical contracting company based in Bradford, with two other offices in the area.

The victor in the election, Mr. Hayes, was an "associate director" of N. G. Bailey at the time of the election, as he said in his election address.

Mr. Best has asked for the election result to be set aside on the grounds that virtually all the N. G. Bailey staff members failed to receive their ballot papers direct. He also now maintains that the branch was not properly constituted in the first place.

Since the Communist ballot rigging scandal in the EPTU nearly 20 years ago, and the 1981 trial in which Mr. Chapple and his colleagues brought the then Communist leadership to book, the EPTU has completely

revised its electoral procedure. National elections such as the recent one are now conducted by the Electoral Reform Society, which both sends out and collects the ballot papers.

One question the EPTU's inquiry will presumably want to answer will concern the apparent absence of home addresses for the N. G. Bailey branch members on the union's computer list, and whether this was noticed by the society.

The defeated executive member and others have also complained about the language and accuracy of Mr. Hayes' election address, and his eligibility to stand in view of his position within the company. These objections were over-ruled by the executive.

Mr. Chapple confirmed yesterday that an inquiry was being held. He said its report would probably come before the union's executive at its regular meeting today or tomorrow.

He was "very concerned" about the "odd situation" that had arisen in the branch. Mr. Chapple added the only legitimate complaint was about

the ballot papers: "I don't know what the result will be. But if the inquiry shows that a number of people did not receive ballot papers, and that more than the majority in the election, then the executive would have no alternative but to recommend holding another election. I would be in favour of that."

The other complaints in Mr. Best's appeal were "a load of rubbish," Mr. Chapple said. The eligibility of Mr. Hayes to stand for election, for instance, had been approved by the executive.

"In this case the man making the complaint was among those who endorsed him, and made no objections at the time," Mr. Chapple said. Some papers had gone to N. G. Bailey members home addresses. If others had not, that was not in accord with the union's practice. "But if you look at the rule, it's not very clear about addresses on the ballot paper." The way the papers were sent was not necessarily relevant to any decision to hold the election again.

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